



BOARD OF GOVERNORS
Approved Minutes of the Meeting (Open Session) held on
Tuesday, June 25, 2019, 3:00 p.m.
University Hall, Macdonald Building

MEMBERS PRESENT:

Lawrence (Larry) Stordy (Chair), Aisha Abawajy, Ian Bezanson, Elaine Gibson, Kevin Hewitt, Joyce Hoeven, Brenda Hogan, Chris Huskilson, Laurie Jennings, Brian Johnston, Peter MacKinnon, Carolan McLarney, Aubrey Palmeter, Sherry Porter, Robert Richardson, Candace Thomas

NON-MEMBERS PRESENT):

Teresa Balsler (Provost and Vice-President, Academic), Peter Fardy (Vice-President, Advancement), Ian Nason (Vice-President, Finance and Administration), Susan Brousseau (University Secretary), Sundari Pashupathi (Associate Secretary, Senate), Cheryl MacDonald (Board Governance Assistant)

REGRETS:

Eleanor Bernard, Fatima Beydoun, Joyce Carter, Cassandra Dorrington, Robert (Bob) Hanf, Iain Klugman, Anne McLellan, Michele Williams

1. Approval of Agenda

The agenda was adopted as presented.

2. Consent Agenda

All items on the Consent Agenda were approved.

2.1 Minutes of the Meeting of April 16, 2019

THAT the Board of Governors approve the minutes of the meeting of April 16, 2019 as presented.

Approved by CONSENT.

2.2 Board of Governors Appointments 2019-2020

THAT the Board of Governors, on the recommendation of the Governance and Human Resources Committee, approve the appointment of Kristan Hines to the Board of Governors of Dalhousie University for a three-year term from July 1, 2019 to June 30, 2022.

Approved by CONSENT.

THAT the Board of Governors, on the recommendation of the Governance and Human Resources Committee, approve the appointments of Brian Johnston and Devarsh Sood to the Board of Governors of Dalhousie University, each for a two-year term from July 1, 2019 to June 30, 2021.

Approved by CONSENT.

THAT the Board of Governors, on the recommendation of the Governance and Human Resources Committee, approve the appointment of Paul Beesley to the Board of Governors of Dalhousie University for a three-year term from July 1, 2019 to June 30, 2022.

Approved by CONSENT.

2.3 Appointment of Board Vice-Chair

THAT the Board of Governors, on the recommendation of the Governance and Human Resources Committee, approve the appointment of Sherry Porter as Vice-Chair of the Board of Governors for a one-year term from July 1, 2019 to June 30, 2020.

Approved by CONSENT.

2.4 Appointment of Board Committee Chairs and Members

THAT the Board of Governors, on the recommendation of the Governance and Human Resources Committee, approve the appointment of the following Chairs of the Board Standing Committees, effective July 1, 2019.

Academic and Student Affairs
Finance, Audit, Investment and Risk
Capital Projects and Facilities
Community Affairs
Executive
Governance & Human Resources

Laurie Jennings
Brenda Hogan
Robert Richardson
Robert (Bob) Hanf
Candace Thomas
Sherry Porter

Approved by CONSENT.

THAT the Board of Governors, on the recommendation of the Governance and Human Resources Committee, approve the appointments of members to the Board Standing Committees as presented on the list dated June 10, 2019.

Approved by CONSENT.

2.5 Board Appointments to University Committees

2.5.1 Appointment of Board Representative – Senate Honorary Degrees Committee

THAT the Board of Governors, on the recommendation of the Governance and Human Resources Committee, approve the appointment of Candace Thomas as a Board of Governors representative on the Senate Honorary Degrees Committee for a three-year term from July 1, 2019 to June 30, 2022.

Approved by CONSENT.

2.5.2 Appointment of IC Members, PTF and RTF Trustees

THAT the Board of Governors, on the recommendation of the Governance and Human Resources Committee, approve the reappointment of Robert Richardson as the Board of Governors appointee to the University Investment Committee and as a trustee of the Pension Trust Fund and the Retirees Trust Fund for a term to run from July 1, 2019 to June 30, 2022.

Approved by CONSENT.

THAT the Board of Governors, on the recommendation of the Governance and Human Resources Committee, approve the appointment of Aubrey Palmeter as a member of the University Investment Committee and as a trustee of the Pension Trust Fund and the Retirees Trust Fund for a term to run from July 1, 2019 to June 30, 2022.

Approved by CONSENT.

THAT the Board of Governors, on the recommendation of the Governance and Human Resources Committee, approve the appointment of Level Chan as the Board of Governors appointee to the University Investment Committee and as a trustee of the Pension Trust Fund and the Retirees Trust Fund for a term to run from July 1, 2019 to June 30, 2022.

Approved by CONSENT.

2.6 Appointment of External Auditors for 2019-2020

THAT the Board of Governors, on the recommendation of the Finance, Audit, Investment and Risk Committee, approve the appointment of KPMG as auditors of the University for the year ending March 31, 2020.

Approved by CONSENT.

2.7 Sexualized Violence Policy – Proposed Revisions

THAT the Board of Governors, on the recommendation of the Academic and Student Affairs Committee and the Governance and Human Resources Committee, approve the proposed revisions to the Sexualized Violence Policy as presented.

Approved by CONSENT.

2.8 Matters from Senate

2.8.1 Research Centres and Institutes Policy

THAT the Board of Governors approve the Research Centres and Institutes Policy as presented.

Approved by CONSENT.

3. Business Arising from the Minutes

There was no business noted.

4. Chair's Report

L. Stordy welcomed Aisha Abawajy, student Board member and DSU President. He also welcomed Dr. Julia Wright, DFA President, who will serve as DFA Observer for 2019-20. L. Stordy referred Board members to the report of the Executive Committee in the meeting materials and the motion approved on behalf of the Board on April 26, 2019. The motion is as follows:

THAT the Executive Committee, on the behalf of the Board of Governors, and on the recommendation of the Governance and Human Resources Committee, approve the appointments of Ian Bezanson and Chris Huskilson as the Board representatives on the search committee for the Assistant Vice-President Communications and Marketing, effective as of the date of Board approval.

L. Stordy spoke to his recent trip to Israel with Alice Aiken, Vice-President Research & Innovation, and Matt Hebb, Assistant Vice-President, Governments Relations & Economic Development. The visit included meetings with government officials, universities and businesses in an effort to gain a deeper understanding of how these three components contribute to growth on a larger scale, noting that Dalhousie will have an important role in the Province's growth moving forward.

On behalf of the Board, L. Stordy expressed his gratitude to retiring Board members Ian Bezanson, Joyce Carter and

Aubrey Palmeter for their significant contributions to the Board. S. Brousseau noted outgoing Chair L. Stordy's important contributions to the Board as well and thanked him for his service.

5. President's Report

P. MacKinnon referred members to his written report. During his verbal remarks, he highlighted a recent meeting with provincial government representatives, and commended members of the University community for their contributions in making the recent convocation ceremonies a success.

P. MacKinnon commented on the Town Hall meeting held June 24, which provided an opportunity to look back at the past five years under Strategic Directions and the significant progress made on priorities. He introduced Teri Balsler, Provost and VP Academic, to provide an overview of the new strategic planning process that she has led over the past several months.

Following the presentation, members commended Dr. Balsler for the participatory approach and process undertaken. Dr. Balsler responded to questions from members on the current process and the constituencies that have participated, how the Board can be helpful, and whether external stakeholders have been involved to ensure relevancy of the resulting plan and priorities.

At the conclusion of the reports, L. Stordy thanked P. MacKinnon for his leadership and service over the past six months.

6. Dalhousie Student Union President's Report

A. Abawajy referred members to her written report, noting that she will work to keep the Board apprised of DSU priorities for the year, which include increasing mental health services and food supports for students. She spoke to the recent restructuring within the DSU and the Student Union Building, noting that this came out of a recent DSU review process. She also noted the DSU's consideration of prospective membership in the Canadian Federation of Students (CFS and CFS-NS). A referendum will be held at the end of the 2019-20 academic year with regards to entering into full membership, and the DSU Council plans to consult with students on how this potential membership will impact them. A. Abawajy noted that she is excited by the potential access to federal lobbying that this membership will permit. She invited Board members to contact her regarding any questions on these recent events.

Following her report, A. Abawajy responded to questions from members on the rationale for the recent termination of two long-term DSU employees, the plans for consulting with students to ensure that the DSU has broad input from all students on the potential CFS membership, and the fees involved in becoming a member of CFS. A. Abawajy noted that she did not have the fee information at hand, but that it is a "per student" fee and she could provide it, if desired by members.

7. Items for Decision

7.1 2018-2019 Operating Budget Report

A. Palmeter introduced the report, noting the \$6 million surplus achieved at year-end. I. Nason provided a brief summary on the deployment of the surplus, which will be used to benefit students, faculty and staff according to priorities that have been identified. These include \$3M for academic initiatives and support (to be determined in consultation with the Provost and the Deans); \$2M for classroom renewal; and \$1M to be put in reserve to address the significant upgrades that will be required under the Provincial Accessibility Act.

7.2 2018-2019 Audited Financial Statements

A. Palmeter introduced the item and invited I. Nason to provide highlights of the audited financial statements. I. Nason noted that Management prepares an extensive package of materials for the Board's Finance, Audit, Investment & Risk Committee (FAIR); these were reviewed by the Committee at its meeting on June 11, 2019.

This meeting provides an opportunity for a detailed discussion between the Committee, Management and the external auditors.

Moved by A. Palmeter, seconded by R. Richardson:

THAT the Board of Governors, on the recommendation of the Finance, Audit, Investment and Risk Committee, approve the audited Financial Statements of the University for the year ended March 31, 2019.

CARRIED.

7.3 2019-2020 Operating Budget Approval

A. Palmeter referred members to the report included in the meeting package and spoke briefly to the Budget Advisory Committee (BAC) process that results in recommendations that give rise to the proposed operating budget.

Moved by A. Palmeter, seconded by R. Richardson:

THAT, the Board of Governors, on the recommendation of the Finance, Audit, Investment and Risk Committee, approve the 2019-2020 Operating Budget with revenues and expenditures each of \$447,220,000.

CARRIED.

(A. Abawajy abstaining)

8. Items for Information

8.1 Board Standing Committee Reports

L. Stordy referred members to the annual reports of the committees in the meeting package. There were no questions on the reports. S. Porter spoke to the excellent presentation made recently to the Community Affairs Committee on reputational research, noting that a final report will be brought to the Board in the fall. C. Thomas spoke to the Committee structure review that has been undertaken by the Governance and Human Resources Committee and encouraged Board members to provide feedback. L. Stordy thanked all committee members for their work this past year.

9. In Camera Session

The Board moved to the *in-camera* session.

10. Adjournment

The meeting adjourned at 6:10 p.m.