

**DALHOUSIE UNIVERSITY  
APPROVED MINUTES  
OF SENATE MEETING**

Senate met in regular session on Monday, March 24, 2014, at 4:00pm in University Hall, MacDonald Building.

Present with Lloyd A. Fraser in the chair were the following: Ali, Baur, Baylis, Beale, Bourne-Tyson, Brooks, Burton, Byers, Cochrane, Crago, Cross, Doman, Eldridge, Florizone, Gibson, Goodday, Gray, Habib, Harman, Hoyle, Johnston, Kesselring, Kozey, Langille, MacLennan, Manion, Mansour, McLarney, Moore, Packer, Pegg, Pinder, Ross, Smirnov, Steeves, Summerby-Murray, Treiger, Wach, Watters, Woodman, Yiridoe.

Regrets: Barrett, Boran, Cox, Killham, Matte, Mazzanti, Mopoho, Shepherd, Shukla, Stadnyk, Stanish.

Absent: Becke, Boudreau, Cooper, Cunningham, Denike, Dionne, Gibson, Grant, Gruzd, Hartigan, Hewitt, Hughes, Khan, Leach, Leon, MacDonald, Marrie, Mitchell, Persaud, Taylor, Webster.

Guests: Scott Comber, Leanne French-Munn

**2014:36**

**Approval of Agenda**

The March 24, 2014 agenda was **adopted** as circulated. It was noted that for the main portion of the meeting, Senate would meet in 'Committee of the Whole.' President Florizone and Scott Comber, Faculty of Management, rather than the Chair, would facilitate a discussion of vision and strategic directions in a much less formal format than is the case for regular Senate meetings.

**2014:37**

**Chair of Senate Report**

On behalf of Senate, Mr. Fraser extended condolences to the family and friends of Dr. Neil Maddox, who passed away on March 11. Mr. Fraser provided an update on the current process undertaken by the Senate Nominating Committee in receiving nominations for the new Chair of Senate. Finally, Mr. Fraser highlighted the meetings in April and May, noting that a full agenda for each meeting is anticipated, including further discussion on the Strategic Directions document.

**2014:38**

**President's Report**

Mr. Florizone reported that the province of Nova Scotia has announced funding for four new 'sandboxes', or collaborative spaces. Dalhousie will host two of the sandboxes in collaboration with Acadia University. These will bring together students, faculty, and entrepreneurs to engage in discussion, facilitating knowledge translation and socialization between disciplines. The Provost Review draft report has been received from the review committee and discussions have begun and will be ongoing.

2014:39

**Dalhousie University Strategic Directions to 2018**

Mr. Florizone opened the discussion by thanking members of Senate, Deans, and the Senate Planning and Governance Committee for time spent engaging in discussion on Strategic Directions. He provided background for the current discussion, noting the focus on developing a vision statement in concert with identifying strategic priorities. The goal is to adopt, by May, a Strategic Directions document with a mandate through to 2018.

Scott Comber, Faculty of Management, was welcomed to facilitate the discussion. The purpose of the discussion was to build a consensus on the types of words and dimensions to include in the vision statement. Draft vision statements based on previous collaborative sessions and examples from other U15 universities were used during the discussion. Flipchart notes follow:

<b>Resonate</b>	<b>Add</b>	<b>Do Not Want</b>
<ul style="list-style-type: none"><li>• Inspiring (Ignite)</li><li>• Global/Local Impact</li><li>• National</li><li>• Fostering</li><li>• Creativity</li><li>• Inclusive</li><li>• Diverse</li><li>• Student-Centered in context of research-intensive university</li><li>• Enthusiasm for learning</li><li>• Qualifying for XYZ</li><li>• Learning</li></ul>	<ul style="list-style-type: none"><li>• Discovery/Creation</li><li>• Community (student, faculty, staff, alumni all included)</li><li>• Collaboration</li><li>• Partnership</li><li>• Have a reputation (relevance &amp; excellence)</li><li>• Social Impact (global &amp; local)</li><li>• Type of impact (economic, health, social)</li><li>• Ignite/Impact (human spirit – U of A)</li><li>• Pre-Eminent</li><li>• Integrity</li><li>• Passion for lifelong learning</li><li>• Transforming the way we understand the world</li><li>• Promoting knowledge</li><li>• World-class learning in an intimate setting</li><li>• Dal as a hub (global, creative, intelligence – U of C)</li><li>• Clarifying top spot is not the goal</li></ul>	<ul style="list-style-type: none"><li>• Knowledge production (the concept of)</li><li>• Top XYZ (less emphasis on top – “top flight” as alternative)</li><li>• Diverse (convey aspiration not present reality)</li><li>• Nova Scotia (campuses in NB, collaborations outside province - not opposed to using term local)</li><li>• Leaders and thinkers (don’t want narrow focus)</li><li>• Inspiring (wording, current branding, take it out because turning new page)</li><li>• Students, Faculty, Staff (like the term community but not specifying people)</li></ul>

Mr. Florizone concluded by thanking Senators for their participation, engaging in the discussion. He noted that the Draft Strategic Priorities, with incorporated feedback, is enclosed in the meeting package and he asked for further feedback by email to the Provost. Moving forward, the vision, mission, and strategic priorities will be included in one package and brought back to Senate for discussion and eventually approval.

**2014:40**

**Question Period**

There was no additional discussion.

**2014:41**

**Other Business**

There was no other business.

**2014:42**

**Adjournment**

The meeting adjourned at 6pm.