

Item: Board of Governors Minutes, May 1997

Call Number: Board of Governors Fonds UA-1, BOG 160 May 1997 and BOG 160 June 1997

Additional Notes:

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AGENDA
BOARD OF GOVERNORS
DALHOUSIE UNIVERSITY
May 13, 1997, (4:00 p.m.)
University Hall, Macdonald Building

1. Approval of Agenda
2. Approval of Minutes of April 15, 1997 Board of Governors meeting (Enclosure) and April 01, 1997 Special Joint Meeting of the Senate and Board (Enclosure).
3. Report of the Chair
4. Report of the President

Items for decision

- | | |
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| 5. Appointment of Dr. Ruth Goldbloom as Chancellor Emeritus | FLEMMING |
| 6. Appointment of Ombudsperson and Assistant Ombudsperson | ROSCOE |
| 7. Appointment process for Clinical Medical Faculty (Enclosure) | STUTTARD |
| 8. Approval of Residency Program in Cardiac Surgery (Enclosure) | STUTTARD |
| 9. Approval of Dentistry Qualifying Program (Enclosure) | STUTTARD |
| 10. Appointments to the School of Business Trust (Enclosure) | ROWE |
| 11. Approval of Alterations and Renovations Budget (Enclosure) | MATHESON |
| 12. Amendment to Clause 7.04 of the DFA/Board Collective Agreement (Enclosure) | HARRIS |
| 13. Report of the Nominating Committee | COWAN |

Items for discussion

- | | |
|-----------------------------------|------|
| 14. Annual Board survey | SHAW |
| 15. Governance Survey (Enclosure) | SHAW |

Informal discussion and coffee break

Presentation

16. Dr. Mary Ann White, Killam Research Professor in Materials Science
"Materials Science Opportunities at Dalhousie"

Items for information

17. Information exchange
18. Adjournment

**Board of Governors
Dalhousie University
May 13, 1997
Motions to be Proposed**

- Item No. **BE IT RESOLVED:**
5. **THAT** The Board of Governors approve the appointment of Dr. Ruth Goldbloom as Chancellor Emeritus of the Technical University of Nova Scotia, now known as DalTech.
6. **THAT** the Board of Governors, on the recommendation of the Ombudsperson Advisory Committee, approve the appointment of Ms. Mary Hamblin as Ombudsperson, and Ms. Kimberley Lewis as Assistant Ombudsperson, for 1997/98.
7. **THAT** the Board of Governors approve the document entitled *Appointment Process for Clinical Faculty* revised and dated April 28, 1997 and as approved by Senate.
8. **THAT** the Board of Governors approve the program Residency Program in Cardiac Surgery.
9. **THAT** the Board of Governors approve the program Qualifying Program in Dentistry.
10. **THAT** on the recommendation of the School of Business Advisory Board, the Board of Governors approve the appointment of Dr. Larry Doane as Chair of the School of Business Trust, and the appointment of Ms. Nancy Anderson as a representative of the Board of Governors to the School of Business Trust.
11. **THAT** on the recommendation of the Buildings and Grounds Committee, the Board approve the proposed allocation of funds for Alterations and Renovations 1997/98, subject to the receipt of the expected amount of restricted operating funds.
12. **THAT** on the recommendation of the Association Board Committee, the Board of Governors approve the amendment to Clause 7.04 of the DFA/Board Collective Agreement.
13. **THAT** based on the recommendation of the Nominating Committee, Dr. Ivan Duvar be appointed to the Investment Committee.
- ADDITIONAL ITEM** **THAT**, Professor Thomas Emodi be appointed Interim Dean of the Faculty of Architecture from May 1, 1997 to September 30, 1997, or until a new Dean is appointed (whichever comes sooner).



Minutes of a meeting of the Board of Governors held on May 13, 1997 at 4:00 p.m. in University Hall, Macdonald Building, Dalhousie University.

Present:

Mr. Allan C. Shaw
Chair

Mr. Chris Adams

Mrs. Diane Bell

Prof. Joan Conrod

Mr. Murray Coolican

Mr. James Cowan

Vice-Chair

Mr. John Flemming

Ms. Margaret Langley

Dr. Daurene Lewis

Dr. Frank Lovely

Ms. Bernadette Macdonald

Hon. Jacqueline Matheson

Dr. John O'Brien

Mrs. Ann Petley-Jones

Vice-Chair

Dr. Colin Stuttard

Mr. Peter Stuart

Dr. Tom Traves

Mrs. Carol Young

Honorary Secretary

Regrets were received from Mr. Gerald Clarke, Ms. Alexandra Dostal, Dr. Ivan Duvar, Mr. Andrew Eisenhauer, Mr. Fred Fountain, Dr. Elaine Gordon, Mr. Hugh Pierce, Mr. John Risley, and Mr. Kenneth Rowe.

Also, present were: Dr. Deborah Hobson (Vice-President Academic & Research), Mr. Bryan G. Mason (Vice-President Finance & Administration), Dr. Edward Rhodes (Principal DalTech), Mr. Eric McKee (Vice-President Student Services), Dr. Peter Schotch (President, Dalhousie Faculty Association); Ms. Michelle Gallant (Director, Public Relations); Ms. Julia Eastman (Coordinator, Policy Development), Mr. Brian Christie (Executive Director, Office of Institutional Affairs), and Ms. Sharlene Drake (Secretary).

The Chair called the meeting to order at 4:10 p.m.

Approval of Agenda

Board Members agreed to approve the agenda as distributed with the addition of an *In Camera* session at the end of the meeting.

Approval of Minutes

The minutes were approved with the following amendments:

Item 1: The minutes of April 01, 1997 - the name of Thomas Rathwell had been missed in the list of those newly-elected Senators who was recognized and welcomed by the Chair.

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May 13, 1997
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Item 2: The minutes of April 15, 1997 - the following changes were noted on Page 2, para 5, the spelling of check was amended to reflect the Canadian spelling of cheque, and Page 7, para 3 the following sentence should read "such matters as are referred to the said Officers by the Board, a Committee of the Board, any Member of the Board, the President or a Vice-President. Notwithstanding the generality of the foregoing, the Officers of the Board shall not have the power."

Report of the Chair

Mr. Shaw welcomed Dr. Peter Schotch, newly elected President of the DFA and Mr. John Flemming, Chair of the DalTech Board, who had been welcomed in his absence at the last meeting.

Mr. Shaw also reported that the Officers did not meet this month as it was felt that there were insufficient agenda items.

Convocations begin this week at DalTech on Friday, May 16, followed by eight Convocations at Dalhousie next week, with two each day beginning Tuesday. Convocations are a time of celebrations for students and their families and for the University which takes great pride in the excellence of its students.

Mr. Shaw thanked the Board Members for their continued support and participation over the past year and noted that the next meeting will be the annual meeting to which they have invited Associate Board Members to attend. The meeting will be followed by a dinner at the President's Residence.

Report of the President

Dr. Traves began his report with an account of the theft of the porcelain that is customarily housed in the display case in University Hall. The china, formerly the property of Lord Dalhousie, was a gift from our Chancellor Emeritus, Dr. Reuben Cohen. The sentimental value and rarity of the porcelain makes the theft most upsetting. The police are actively searching for the china.

Dr. Traves also discussed the issue of the criminal charges laid against a faculty member, Dr. Nancy Morrison, and although she has taken a leave of absence both from the hospital and the University, she remains an employee of the University. This is a complex legal, ethical and social matter. Dr. Traves will keep the Board informed.

Dr. Traves brought Members' attention to the document titled "Technology From Innovation to Solution" which was prepared to celebrate the amalgamation with DalTech and to highlight the range of technology research and educational opportunities that are available at the University. The document was presented to the business and political communities at an event on May 12

entitled "Technology in the Economy - Helping Nova Scotia Grow". This event was used to demonstrate how research activities at the University have relevance to the growth prospects of the province, how research can be commercialized and how opportunities can be developed with government and private sector partners. Funding assistance for research activities will provide future sources of revenue to the University.

Dr Traves congratulated Mr. David MacDonald in Public Relations and Ms. Patricia Lindley in Research Services for the work that they put into coordinating and developing this document. The brochure and the event were both financed by a grant from Industry Canada to help promote technological diffusion and economic growth issues. Dr. Traves pointed out that the richness of the intellectual resources and the activities that are ongoing on the campus is a continuing source of amazement.

Items for decision

Appointment of Ruth Goldbloom as Chancellor Emeritus

Mr. Flemming moved and Dr. Traves seconded a motion that Dr. Ruth Goldbloom be appointed Chancellor Emeritus of the Technical University of Nova Scotia, now known as DalTech. The motion carried.

Appointment of Ombudsperson and Assistant Ombudsperson

Dr. Traves moved and Mr. Cowan seconded a motion that on behalf of the Ombudsperson Advisory Committee, the Board of Governors approve the appointment of Ms. Mary Hamblin as Ombudsperson, and Ms. Kimberley Lewis as Assistant Ombudsperson, for 1997/98. The motion carried.

Appointment Process for Clinical Faculty

Dr. Stuttard moved and Dr. Lovely seconded a motion that the Board of Governors approve the document entitled *Appointment Process for Clinical Faculty* revised and dated April 28, 1997 and as approved by Senate. The motion carried.

Approval of Residency Program in Cardiac Surgery

Dr. Stuttard moved and Mrs. Petley-Jones seconded a motion that the Board of Governors approve the Residency Program in Cardiac Surgery. The motion carried.

Approval of Dentistry Qualifying Program

Dr. Stuttard moved and Dr. Lovely seconded a motion that the Board of Governors approve the Qualifying Program in Dentistry. The motion carried.

Appointments to the School of Business Trust

Mrs. Petley-Jones moved and Mr. Stuart seconded a motion that on the recommendation of the School of Business Advisory Board, the Board of Governors approve the appointment of Dr. Larry Doane as Chair of the School of Business Trust, and the appointment of Ms. Nancy Anderson as a representative of the Board of Governors to the School of Business Trust. The motion carried.

Approval of Alterations and Renovations Budget

Madam Justice Matheson moved and Ms. Macdonald seconded a motion that on the recommendation of the Buildings and Grounds Committee, the Board of Governors approve the proposed allocation of funds for alterations and renovations 1997/98, subject to the receipt of the expected amount of restricted operating funds. The motion carried.

Amendment to Clause 7.04 of the DFA/Board Agreement

Dr. Traves moved and Prof. Conrod seconded a motion that on the recommendation of the Association Board Committee, the Board of Governors approve the amendment to Clause 7.04 of the DFA /Board Collective Agreement. The motion carried.

Report of the Nominating Committee

Mr. Cowan moved and Mr. Flemming seconded a motion that on the recommendation of the Nominating Committee, Dr. Ivan Duvar be appointed to the Investment Committee. The motion carried.

Items for discussion

Annual Board Survey

The survey replaces the former exit survey and provides the opportunity to evaluate how the Board is performing and identify improvements that can be made in future. The results of these surveys will be discussed in the fall at the annual workshop.

Governance Survey

Mr. Shaw introduced the two-part report from the Auditor General. The first covers the responses of Board members from all universities and the second covers the responses of Dalhousie Board Members. Mr. Shaw noted that governance is an important issue to be dealt with by Boards and encouraged Members to raise any comments or issues of concern.

Prof. Conrod asked for an update on the status of the replacement of the Chair of the NSCHE and Dr. Traves advised that the search is currently underway for an Executive Director and he does

not expect it to be complete before fall. Mr. Coolican indicated that since his appointment he has had no contact from the government with advice or pressure and thereby feels that his appointment is in the broader public interest with no constraints of the views of the council or the government. Mr. Shaw agreed that Members are here to serve the institution and not the views or interests of any particular group. Dr. Traves noted that the role of NSCHE is to act as a buffer between the universities and the government and is regarded as an agency that serves as a vehicle for analysis and transmittal of information.

Mr. Coolican's comment about whether or not Board Members are here representing a special interest or with the greater public interest was followed by discussion and agreement that although Members might feel some obligation to whatever group appointed them, at the end of the day the broader perspective must prevail. Dr. Traves agreed that people represent a variety of groups and the point of representation is that the viewpoints are reflected in Board discussions. Members are not delegates of any group but speak to the broader interests of the institution. Although where Members come from may influence their views, Members are expected to exercise their responsibility with the larger viewpoint in mind. That expectation is reflected in the legislation and in the behaviour of Members of the Board.

Mr. Shaw advised that Members should feel free to raise concerns at any time.

Presentation

Mr. Shaw welcomed Dr. Mary Ann White, Killam Professor in Materials Science. Dr. White chaired a meeting last week of all materials scientists in the University to investigate common interests and to identify opportunities for collaborative projects and in particular, those that can be done with government and the private sector.

Dr. White introduced the topic of materials science as the study of links among properties - structure of materials, properties, performance and how these are processed. Most of our modern life relies on materials - the existence of cell phones, photocopiers, fax machines all rely on understanding the properties of materials and making new materials that have new properties for a particular application. This takes you from basic science through to engineering and applications and business.

Dr. White provided an outline of research and teaching at Dalhousie. She reported the research of scientists ranges from the most basic research to the most complex requiring extensive research facilities. Research at Dalhousie cuts across many faculties including Science, Medicine, Dentistry, Engineering, and Architecture and is "big business". As progress is much slower in isolation, it is recognized that information must be shared. Faculty members are also exploring ways to foster teaching. The major materials research centres across the country are at the University of British Columbia, McMaster, and University of Toronto, and although research at Dalhousie is on a smaller scale, the quality is equal to that of the larger institutions.

Information Exchange

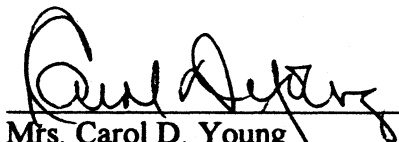
In response to a question, Dr. Traves updated Members on the University's position on the funding formula as proposed by the Nova Scotia Council on Higher Education. Dalhousie has issued a series of responses to the proposal and the staff at the Council have reported in a preliminary way on some points.

Council members are being lobbied to ensure that they fully appreciate the issues. The administrative vice-presidents are having discussions that will be followed by a meeting of the Council with each university (Dalhousie's meeting will be held on June 12).

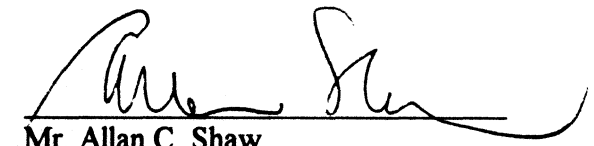
Dr. Traves reported that the funding policy discussions are being regarded as a legitimate process, with the launching of the discussion paper, which had problems associated with it regarding data, assumptions, and policy questions, all of which are amenable to rational resolution. Currently the discussions are not being treated as a political issue. Finding resolution within the current approach will provide long term benefits to the relationship with NSCHE. The importance of Dalhousie's unique position in the university system and the university's role in the economic and social development of Nova Scotia continue to be stressed.

Adjournment

The meeting adjourned at 5:30 p.m. with Board Members being asked to remain for a brief *In Camera* session. For the record, the following appointment was approved: Prof. Thomas Emodi as Interim Dean of the Faculty of Architecture from May 1, 1997 to September 30, 1997 or until a new Dean is appointed (whichever comes sooner).



Mrs. Carol D. Young
Honorary Secretary



Mr. Allan C. Shaw
Chair