

Item: Senate Minutes, June 1993
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DALHOUSIE UNIVERSITY

MINUTES

OF

SENATE MEETING

Senate met in regular session on June 14, 1993 at 3:00 p.m. in the University Hall, Macdonald Building.

Present with Mr. Dunn in the chair were: P.C. Aucoin, J. Bankier, B. Bednarski, M. Bradfield, R.W. Carlson, H.C. Clark, D.B. Clarke, J. Clovis, G. Curri, J. Fingard, M. Hansell, W.C. Kimmins, L. Maloney, K. MacDonald, R.L. MacLeod, B. Mason, B.J. O'Shea, D.H. Poel, R. Ravindra, D.W. Stairs, M.J. Stewart, L.D. Stokes, J. D. Stolzman, C. Stuttard, G.D. Taylor, H. K. Wolf, A.J. Young.

Regrets: A. Andrews, M. Arklie, J.P. Atherton, S.G. Carruthers, J. Ghiz, J. Gilroy, J. Gray, D.W. Jones, C. Kozey, W.A. MacInnis, T.J.J. Marrie, E.A. McKee, R.A. Purdy, J.A. Ritchie, W. Schlech, R. Smith, D. Tamlyn, J.M. Walker

The meeting was called to order at 3:00 p.m.

93:096

Minutes of the Meeting of May 20, 1993

The minutes of the meeting of May 20, 1993 were approved upon motion (M. Bradfield/J. Stolzman).

93:097

Business Arising

There was no business arising.

93:098

Changes to Spring Graduation Lists

Ms. Curri Reported that with the authority granted at the May 20, meeting of Senate, and after consultation with the appropriate Dean and the Chair of Senate, the following names were added to the graduation list for the Spring of 1993.

Bachelor of Arts

Okeya, Okeny

Bachelor of Arts Honours Certificate

Kokic, Anne

Bachelor of Science

Elliott, Scott

Bachelor of Engineering
Crowe, Dyson

Master of Education
Bennett, Margaret Anne
Hansen, Linda Margaret

Bachelor of Science Physiotherapy
Waterbury, Anne-Marie

Bachelor of Social Work
Lombard-Doucet, Yvonne Alda

Ms. Curri reported that with the authority granted at the May 20 meeting of Senate, and after consultation with the appropriate Dean and the Chair of Senate, the following names were deleted from the graduation list for the Spring of 1993.

Bachelor of Education
Boston, N. Alexander

93:099

Nominations to Senate Committees

On behalf of the Committee on Committees, Mr. Stokes tabled the following names for election to committees.

Senate Steering Committee

R. Friedrich (FASS/Classics)
B. Clarke (Science/Earth Science)
J. Ritchie (Health Professions/Nursing)

Senate Academic Planning Committee

S. Frick (Henson College)
P. Kerrans (Health Professions/Social Work)
T. Schellinck (Management/Business)
D. Cunningham (Dentistry)

Senate Committee on Academic Administration

P. Atherton (FASS/Classics)
M. Murphy (Medicine/Physiology and Biophysics)
R. Baltazar (Management/Business)
D. Egan (Health Professions/Physiotherapy)
F. Woodman (Law)
I. Mobbs (Medicine/Anatomy)

Senate Financial Planning Committee

L. Maloney (Health Professions/Recreation, Physical and Health Education)
B. Lesser (Science/Economics)
J. Parker (Management/Business)

Senate Physical Planning Committee

D. Clairmont (FASS/Sociology and Social Anthropology)
D. Pothier (Law)
D. Patton (Management/Business)
P. Dolphin (Medicine/Biochemistry)

Senate Academic Appeals Committee

M. McConnell (Law)
L. Verabiouff (Health Professions/Recreation, Physical and Health Education)
R. Klapstein (Management/Business)
D. Mahony (Medicine/Microbiology)

Senate Computing and Information Technology Planning

T. Forrest (Science/Chemistry)

University Environment Committee

S. Wood (Henson College)
E. Angelopoulos (Science)
R. Cote (Management)

Senate Committee on Instructional Development

P. Rans (Henson College)
N. Kemp (Health Professions/Recreation, Physical and Health Education)

Senate Advisory Committee on International Development

J. Ghiz (Law)
J. Parpart (FASS/History)

Senate Library Committee

C. Mangham (Health Professions/Recreation, Physical and Health Education)

Employee Benefits Committee

P. Brown (Management/Public Administration)

University Public Relations Committee

J. Conrod (Management/Business)

Board of Governors

W. Hare (Education)

Audit Committee of the Board

P. Huber (Science/Economics)

Mount Saint Vincent University Senate
C. Neville (FASS/History)

Mr. Dunn called for further nominations three times and hearing none declared the nominees elected by acclamation.

93:100

Senate Reform

On behalf of the Senate Steering Committee, it was moved and seconded (L. Maloney/P. Aucoin)

that Senate form an ad hoc committee consisting of three people to review the current membership and structure of Senate and make recommendations by January, 1994 to Senate regarding changes. The committee will take into consideration input from members of the Dalhousie community, information from other universities, the document entitled "Governance and Accountability: The Report of the independent Study Group of University Governance", and any other relevant documents.

Mr. Dunn indicated that it had been 15 years since the last major revisions to Senate structure and the review would be a useful exercise. Mr. Stuttard indicated the document referred to in the motion suggested that reform of Senate cannot be done in isolation of other governing bodies within a university and, if approved, the review of Dalhousie's Senate should consider this. He also reminded the meeting that such a review should be considerate of provisions in the Collective Agreement.

Mr. Clark agreed that a review should consider more than just Senate structure. He indicated that universities are generally perceived as being slow in decision making and that such perceptions in the external community do nothing to assist with fund raising. He suggested there was concern about the size of Dalhousie's Board of Governors and Dalhousie's Senate and felt the efficiency of these two bodies was not what it could be.

Ms. Bankier reminded that along with Senate and the Board, such a review as this should also concern the administrative structure. However, she suggested it vital to balance the need for efficiency with the need to retain the essential element of collegiality in the University's decision making processes. The University community must not be disempowered in striving for efficiency.

The motion was carried.

93:101

Proposed Atlantic Health Promotion Research Centre for Productive Living

On behalf of the Senate Academic Planning Committee, it was moved and seconded (L. Maloney/A.J. Young)

that Senate approve the proposal for the establishment of the Atlantic Health Promotion Research Centre for Productive Living.

Ms. Stewart indicated that Dalhousie was one of six successful applicants for funding out of 51 submissions. She spoke of the substantial support for the proposal from individuals and organizations from within the University and external to it. She said the Centre will focus on research that is complementary with the needs of the region. In terms of structure, the Centre will have a part-time director, a full-time coordinator, three research assistants, and a full-time secretary. The Centre will be guided by a Management Committee and an Advisory Board (composed primarily of community representatives).

Mr. Carlson indicated that the only concern identified by the Senate Financial Planning Committee during its review of this proposal was that the review was being conducted after the receipt of funds by Dalhousie University. He indicated that support from the SFPC was contingent upon the understanding that no University funds would support the project in the first five years of its existence. Mr. Dunn also expressed concern about "approval after the fact" by Senate. Ms. Stewart recognized the issue and indicated timing was a significant factor when funding agencies establish deadlines for receipt of proposals that do not allow for full consultation within the Senate process. Mr. Dunn indicated that Mr. Fournier's office is in the process of reviewing this issue and preparing a proposal for consideration by Senate.

In reply to a question by Mr. Stolzman, Mr. Carlson indicated that this proposal was not totally cost free to the University. He indicated that there are two concerns: a) the long term implications of approval with regard to the University's budget; and b) internal reallocation for the support of projects where University funds are required. Mr. Stolzman suggested there is an inconsistency in light of the requirement for a PhD in Sociology to support graduate student scholarship needs from sources other than the Faculty of Graduate Studies scholarship budget.

In reply to a question from Mr. Stuttard, Mr. Dunn indicated he could give no assurances that the issue of "approval after the fact" would never happen again.

In reply to a question from Mr. Stuttard, Ms. Stewart indicated there may be some overlap with Mr. Fournier's office in terms of functions to be carried out, but, information is not available on funding for health promotion projects in that office and the kinds of projects in which the Centre is interested are highly specific. Mr. Poel reminded the meeting that regardless of procedural problems, this was a proposal of quality that went forward among a large number of others and was funded. He suggested it was not necessary to centralize all such research functions in one office.

The motion was carried.

93:102

Proposed 1993/94 Budget

Mr. Carlson referred to the report that was distributed at the meeting. He indicated the meetings of the Finance and Budget Committee of the Board and the SFPC had taken place late last week at a time that did not allow the report to be circulated with the agenda for Senate.

He indicated that the budget reflects policy that has previously been approved as a result of the first and second reports of the Budget Advisory Committee.

Mr. Carlson referred to a few specific sections of the document

RAY: the points I have recorded are the following;

- 1) the surplus of 670,000 and some of the reasons for same
- 2) the issue related to interest and cash flow which I cannot explain (going to be some help with FPC next year eh?)
- 3) your success in getting more detailed information from the Vice-President
- 4) next year's budget and your reference to responsibility centres

Mr. Mason indicated that while the Finance and Budget Committee of the Board had accepted the budget, there was substantial concern about the fact that there was still no information about the level of funding to be approved by Government. He indicated that J. Halliwell had suggested last year's level of funding would be an optimistic expectation.

In response to a question from Mr. Stolzman about enrolment projections relative to budget projections, Ms. Curri noted that applications were down for some program areas (Management and Arts and Social Science) and it was too early to tell about returning students. However, it was her impression that the indicators were not as optimistic as in other years.

In response to a question from Ms. Bankier about the funding for Physical Plant, Mr. Mason indicated that this section of the budget was prepared following the recommendations of the Budget Advisory Committee. He also indicated, in response to Ms. Bankier, that part of the parking fees have always been designated to cover the energy costs of this cost centre - the current changes simply assign costs to appropriate lines in the budget.

RAY: G. Curri asked something about pay equity that went over my head. Could you write a few words on this and several other questions if you think it important:

- 1) B. Clarke's question about the Appendix B
- 2) Bradfield's question regarding interest and Mason's commitment to provide further info.
- 3) the issue of subsidizing Dalplex and the Arts Centre.

Mr. Carlson closed the discussion on behalf of the Senate Financial Planning Committee by noting its concern that the budget might be over-optimistic and also noting its appreciation of Mr. Mason's efforts and willingness to provide more substantial detail that has been the case in the past.

Mr. Dunn indicated that the budget would be on the next agenda of Senate. However, he indicated that the Board would be dealing with the matter in the near future and any other significant concerns should be brought to his attention so he can table those concerns at the Board meeting.

93:103

Vice-Chair of Senate

Mr. Dunn reported that the Committee on Committees was experiencing difficulty in finding a nominee for the position of Vice-Chair of Senate, a position from which Mr. Carlson is scheduled to retire from on June 30, 1993. If Mr. Carlson leaves the position, it will mean two officers of Senate will retire at the same time. Mr. Dunn felt this was not a good practice.

On behalf of the Steering Committee, it was moved and seconded (L. Maloney/R. Ravindra)

that Senate approve a one-year extension to Mr. Carlson's term as Vice-Chair of Senate beginning July 1, 1993 and ending June 30, 1994.

After a brief discussion about the role of SFPC in matters other than program reviews, the motion was passed.

In response to a question from Mr. Stuttard, Mr. Carlson indicated that the research project/symposium referred to in the draft minute of the Steering Committee was a project agreed to by the Steering Committee in response to a challenge from the President concerning accountability and quality in the University community.

93:104

Report of the President

The President reviewed the contents of his written report that was distributed at the meeting.

With regard to the third report of the Budget Advisory Committee, Mr. Clark assured the meeting that he will be consulting with Deans before preparing his response to the report. His response will be released simultaneously with the report of the BAC.

Mr. Clark corrected information in his report by indicating that the awards received by Dr. Van Zanten and Dr. Johnston were career awards.

In response to a comment from Ms. Bankier, Mr. Clark indicated it was too early to know if the views of the new government might have an influence on the content and recommendations of the third BAC report.

93:105

Question Period

Mr. MacLeod asked about the status of the policy paper on discriminatory harassment. Mr. Dunn indicated the report was being revised by the committee and he expected that it would be dealt with by Senate at one of its fall meetings.

Mr. Bradfield asked about the University's policy regarding the amount of money needed to establish an endowed chair. Mr. Mason said that if it was intended to have permanent chairs, then it was expected that 5% of the capital could be expended each year - that is, a \$100,000 chair would require at least a \$2 million endowment. However, in the case of short-term chairs, there were a variety of approaches that would be acceptable.

93:106

Other Business

Senate Meeting
June 14, 1993

On behalf of all members of Senate, Mr. Kimmins spoke in sincere appreciation of the work of Vice-President Stairs during his term of office. Mr. Kimmins noted his dedication to Dalhousie, and his sincere interest in and support of all faculty and academic units.

On behalf of all members of Senate, Mr. Dunn thanked Mr. Maloney for his work over the past year as Secretary of Senate.

93:107

Adjournment

There being no other business, the meeting adjourned upon motion (M. Bradfield) at 4:30 p.m.

Secretary

Chair