

Item: Senate Minutes, September 1991

Call Number: Senate fonds, UA-5 Accession 2007-039 Box 6

Additional Notes:

This document is a compilation of Senate minutes, staff matters and miscellaneous documents for September 1991. The documents have been ordered chronologically and made OCR for ease of searching. The original documents and additional documents for this year which have not yet been digitized can be found in the Dalhousie University Senate fonds (UA-5) at the Dalhousie University Archives and Special Collections.

The original materials and additional materials which have not been digitized can be found in the Dalhousie University Archives and Special Collections using the call number referenced above.

In most cases, copyright is held by Dalhousie University. Some materials may be in the public domain or have copyright held by another party. It is your responsibility to ensure that you use all library materials in accordance with the Copyright Act of Canada. Please contact the Copyright Office if you have questions about copyright, fair dealing, and the public domain.

DALHOUSIE UNIVERSITY
MINUTES
OF
SENATE MEETING

Senate met in regular session on Monday, 9 September 1991 at 4:00 p.m. in the Senate and Board Room.

Present with Ms. P. Lane in the chair were:

Andrews, Angelopoulos, J. Archibald, Banerjee, Bankier, Barkow, Belzer, Bérard, Betts, Birdsall, R.J. Boyd, S. Boyd, Bradfield, Breckenridge, Burns, Carlson, Carruthers, R.F. Chandler, Clark, Collins, J.E. Crowley, Cummings, Curri, Easterbrook, Fingard, Forgeron, Frick, Fullerton, Gilroy, Haley, Johnson, Kimmins, Klassen, Laidlaw, MacKinnon, Manicom, Mason, McGuire, McKee, Melanson, O'Shea, Parker, Pross, Reynolds, Roland-Mieszkowski, Ruggles, Russell, Ryall, T.M. Shaw, A.M. Simpson, T. Sinclair-Faulkner, R.J. Smith, Stairs, Sullivan, J.E. Sutherland, Tindall, Walker, Young.

Invitees: B.D. Christie, M. Francis, C. Jacquin, R. Kartsaklis, M. MacDonald, M. O'Sullivan, M. Roughneen.

Regrets: Arklie, Clarke, Cromwell, Girard, J. Gray, Hare, Heffernan, D.W. Jones, J.V. Jones, Murray, Rees, Ritchie, Roald, Roberts, M.J. Stewart, Tamlyn, M.H. Tan, Wassersug, Welch, K.S. Wood, Zakariasen.

Ms. Lane called the meeting to order at 4:05 p.m. A moment of silence to honour the memory of Mr. Graham Gwyn, the former head of the Department of Anatomy and a member of Senate, who died on 12 August 1991.

91:104.

Welcome to New Members

The Secretary read the names of new members of Senate. Ms. Lane welcomed new

members and noted that a copy of the Senate Handbook would be forwarded to them.

91:105.

Minutes of the Meetings of 22 July 1991 and 31 July 1991

The minutes of the regular meeting of 22 July 1991 and the special meeting of 31 July 1991 were approved upon motion (R. Carlson/B. Mason).

91:106.

Nomination to Senate Committees

On behalf of the Senate Committee on Committees, Ms. Angelopoulos nominated Mr. J. Fentress (Science) as a Senate nominee to the Board of Governors. Following the requisite calls for further nominations, the nomination of Mr. Fentress was declared approved.

91:107.

1991-92 Schedule of Meetings

Ms. Curri reported that the Senate Committee on Academic Administration had recently considered and approved a draft schedule (previously circulated) of meetings and convocations for 1991-92. It was moved (G. Curri/D.Stairs)

that Senate approve the 1991-92 schedule as circulated.

The motion carried without dissent.

91:108.

Notice of Motion -- Revised Report of the Senate Advisory Committee on Affirmative Action in Education

Mr. Sinclair-Faulkner, the last chair of the Senate Advisory Committee on Affirmative Action in Education, reported that an important amendment (previously circulated) to the Committee's Final Report had not been incorporated into the draft of the Report debated and adopted by Senate on 24 June 1991. It was moved (T. Sinclair-Faulkner/R.J. Smith)

that the following sentence be added to Recommendation No. 8 (p.4) of the Final Report of the Senate Advisory Committee on Affirmative Action in Education: "Dalhousie University recognizes that the First Nations Peoples and Indigenous Blacks are two distinct groups and that the implementation of this recommendation must therefore be different for each group."

The motion carried without dissent.

91:109.

Motion from SAPC and SPPC on the Creation of Classes for which Suitable Space is Not Available

Mr. Bérard presented a motion passed by both the Senate Physical Planning Committee and the Senate Academic Planning Committee calling for restrictions on the creation of classes for which suitable classroom space was not available. Problems have arisen when Faculties combine class sections to create classes larger than can be accommodated in the largest classroom on campus (capacity approximately 235). Ms. Kartsaklis, from the Department of Physical Plant and Planning, noted that classrooms must have space available for all registered students, be in a location to from which students could move quickly to their other classes, and meet certain requirements with respect to liability insurance . It was moved (R. Bérard/G. Curri) that:

- a) the University should look to increase the availability of large classroom space; and**
- b) units experiencing difficulties in finding adequate classroom space consider offering classes at different times, including evenings; and**
- c) no unit should be permitted to create a class larger than can be accommodated by Central Services within Dalhousie's existing facilities, unless that unit can provide an alternative facility that is acceptable to Central Services and the Vice-President (Finance and Administration).**

The motion carried without dissent.

91:110.

Change in Name - Department of Geology

Ms. Curri reported that the Senate Committee on Academic Administration considered and approved for recommendation to Senate, a proposal from the Faculty of Science to change the name of the Department of Geology. It was moved (G. Curri/A.J. Young)

that Senate approve the proposed change of the name of the Department of Geology to that of the Department of Earth Sciences.

The motion carried.

91:111.

University Restructuring

Ms. Lane presented a brief report (appended) to Senate on the meeting between representatives of Dalhousie and consultants engaged to make recommendations on structures to regulate relations among Nova Scotia universities. The report also included President Clark's opening statement to the consultants and several questions raised by the consultants with the University's representatives.

Mr. Clark noted that the written presentations of most other universities in the Province tended to focus narrowly on mechanisms related to the restructuring of the Nova Scotia Council of Higher Education, while Dalhousie's brief addressed the larger question of how the Province's universities might act to improve institutional cooperation and ensure program quality. He then presented the recommendations contained in the consultants' final report (previously circulated). He called special attention to the consultants' recognition of the importance of regular, external reviews in decision-making, their re-affirmation of the role of the Maritime Provinces Higher Education Commission, and their encouragement of the work

of Interuniversity Services Incorporated (ISI).

Mr. Clark reported that the Council of Nova Scotia University Presidents (CONSUP) had met to consider the document on 7 September and would meet again on 18 September and 24 September to prepare a response to the recommendations by the end the month. He indicated his willingness to consult with members of Senate and the Board in special meetings of each body and to meet further with Senate and Board representatives in the Joint Statutory Committee. He emphasized his view that the University must respond thoughtfully to the recommendations and must recognize that it does so at a time when -- according to a study done for Dr. Stuart Smith's inquiry into university education in Canada -- many government officials across the country privately express strong criticism of universities.

Mr. Andrews said that he agreed that Senate had to take the consultants' report very seriously. He asked if the President welcomed the views of members of the University about an institutional response to the consultants' report and when Senate would be able to make its views on the recommendations known. Mr. Clark said that he welcomed the opportunity to meet in special session with Senate on this matter. It was moved (M. Bradfield/D. Betts)

**that a special meeting of Senate be held on Monday, 16
September 1991, to discuss the report of the consultants.**

The motion carried.

Mr. Andrews said that the quality of the survey of provincial government officials to which the President had referred had been widely questioned. Mr. Clark said that universities needed to respond constructively to criticism rather than to be seen as reacting defensively. Mr. Andrews agreed that Dalhousie's administration should make a vigorous response to the final report of the Smith inquiry, in line with its original brief to the inquiry, but that it should not give undue credibility to what is seen as a badly flawed survey document. Mr. Bradfield added that, even if many public officials were expressing irritation with universities, other polls suggested that the general public is in favour of greater support of university education.

Ms. Bankier asked if the President would consider a suggestion from the Nova Scotia Council of Faculty Associations that CONSUP should be reconstituted to include the Chair of Senate (or a comparable body) from each institution. Ms. Lane said that she understood that Dalhousie's brief to the consultants had generated some ill will among other universities in the Province. She expressed her hope that further discussion of the consultants' report would not lead to greater friction between Dalhousie and other institutions.

Ms. Lane asked if the matter should be made a "discussion-only" item. Mr. Smith said that

Dalhousie was the only university which prepared an institutional brief for the consultants after open consultation with and after receiving the endorsement of its Board and Senate. Mr. Barkow spoke in favour raising the matter for discussion only, saying that he had some fear that Senate, the Board, the students, and other groups might take formal positions on the document that were inconsistent or contradictory. Mr. Andrews said that Senate can decide at the time of its meeting if formal motions are appropriate.

Several members asked if the Senate and Board Room would be large enough to accommodate all those interested in attending a special meeting on this issue. The Secretary agreed to look into the availability of another suitable room.

91:112.

Employment Equity Survey

Ms. Lane welcomed Ms. M. Francis, the Employment Equity Officer, Mr. M. Roughneen, Director of Personnel, and Mr. M. O'Sullivan, of the Office of Institutional Affairs. Ms. Francis explained the impact on Dalhousie of recent federal employment equity legislation. An important part of the University's required response to this legislation is the preparation of a workplace profile on full-time and part-time employees. Ms. Francis said that this would be prepared from data gathered in a voluntary, confidential survey of all employees. She noted that the survey -- designed by the University's Employment Equity Council -- could not be anonymous, but the results would be treated confidentially. The Office of Institutional Affairs will analyze the data gathered and will publish a general statistical profile. Such a profile is required by legislation by mid-1992.

Ms. Francis then presented a draft version of the questionnaire that would be used in the survey, noting that the Council had decided to give special attention to the needs of MicMacs and Indigenous Nova Scotia Blacks. Mr. Birdsall asked if a response to the survey was compulsory. Ms. Francis replied that response was voluntary, but she noted that everyone was expected to return the questionnaire, completed or not, to ensure that everyone has been given an opportunity to respond.

Mr. Roughneen said that it was important that the University be able to track progress over time. He added that the Council had decided on three tiers of access to the survey data, with the largest amount of information being available to the Employment Equity Officer, some specific information being available to the Personnel Office and to those involved with personnel planning in the Faculties, and statistical aggregates being available widely to Faculties and other units.

Ms. Lane thanked Ms. Francis, Mr. Roughneen, and Mr. O'Sullivan for their presentation.

91:113.

1990-91 Ombud's Report

Mr. McKee presented, for information, the 1990-91 report of the University Ombud. He noted that the report had been accepted by the Ombud Advisory Committee and the Senate Committee on Academic Administration.

91:114.

Report of the University Environment Committee

In the absence of the chair, Ms. C. Smillie, the annual report of the Committee was presented by Ms. E. Angelopoulos. It was moved (E. Angelopoulos/T. Laidlaw)

**that Senate accept the report of the University
Environment Committee.**

Ms. O'Shea asked if the University Environment Committee gave special attention to the "user-friendliness" of the environment for the disabled. Ms. Angelopoulos said that the Committee had not addressed that question. Mr. Clark pointed out that, contrary to a statement in the report, the University had adopted a comprehensive policy on smoking in the workplace. Ms. Angelopoulos agreed that the report should be amended accordingly. With this amendment, the motion carried.

91:115.

Report of the President

Mr. Clark presented his report (appended). Mr. J.E. Crowley asked if there were any major enrolment changes in different Faculties. Mr. Clark said that it was still too early to tell if there were to be major changes. Ms. Curri said that there seemed to be some indication that there were a larger number of returning students than in previous years.

Mr. Betts asked what was Dalhousie's share of the Unrestricted Operating Grants from the Province to the universities. Mr. Mason said that it amounted to about 43% of the total.

91:116.

Question Period

Ms. Manicom asked about the cancellation of the Metro Transit shuttle bus between Dalhousie and Mount St. Vincent. She asked how many Dalhousie students rely on this service, how their needs could be met, and if CONSUP or some other body might address the transportation issue. Mr. Clark replied that Dalhousie had not been informed by Mount St. Vincent that it was cancelling the service. He added that the University would attempt to assist students who have been discommoded by the cancellation of the shuttle service. Finally, he said that he thought that either CONSUP or ISI should look into the matter of inter-campus transportation.

Ms. Bankier asked why most of the soft drink vending machines on campus were now supplied by Pepsi-Cola rather than Coca-Cola. Mr. McKee replied that the service was contracted out to the bidder that provided the most attractive return to the Dalhousie Student Union and the athletics program, and that Pepsi-Cola had provided the better return. In response to a further question from Ms. Bankier, Mr. McKee said that the contract ran for five years, with a 90-day cancellation clause.

91:117.

Other Business

Ms. Lane reminded members of Senate that the Chancellor of the University would address Senate at the regular meeting of 23 September and that a reception for the Chancellor and new members of Senate would be held immediately following that meeting.

91:118.

Adjournment

The meeting adjourned at 5:50 p.m. upon motion (B. Mason/G. Curri).

Secretary _____ Chair

DALHOUSIE UNIVERSITY

MINUTES

OF

SENATE MEETING

Senate met in special session on Monday, 16 September 1991 at 4:00 p.m. in the Hudson Auditorium, Henson College.

Present with Ms. P. Lane in the chair were:

Andrews, J. Archibald, Banerjee, Bankier, Barkow, Belzer, Bérard, Betts, Birdsall, Brett, Carlson, R.F. Chandler, Clark, Clovis, Cross, J.E. Crowley, Curri, Dunn, Dykstra, Easterbrook, Fingard, Fooladi, Forgeron, Gilroy, Girard, J. Gordon, Hare, Klassen, Laidlaw, MacKinnon, L.C. MacLean, M.J.C. Martin, McKee, Myers, Nestman, O'Shea, Parker, Pross, Ravindra, Reynolds, Ruggles, K. Smith, R.J. Smith, T. Sinclair-Faulkner, Stairs, Sullivan, Surette, J.E. Sutherland, Walker, Welch, R.J. Wood, K. Zakariasen.

Invitees: M. MacDonald.

Regrets: Carruthers, Clarke, A.D. Cohen, Cromwell, J. Gray, Haley, D.W. Jones, J.V. Jones, Mason, McNiven, Purdy, Ritchie, Roald, Wassersug.

Ms. Lane called the meeting to order at 4:10 p.m.

91:119.

University Restructuring

Ms. Lane explained that this special meeting was called to discuss the report (previously circulated) of consultants engaged to recommend options for the regulation of the Nova Scotia university system, and to give advice to the President in further negotiations on the matter with the Council of Nova Scotia University Presidents (CONSUP) and with the Government. Mr. Clark said that he looked to the meeting for advice and guidance, but he cautioned against the passage of any motion which would hinder further discussion and debate among the university presidents. Mr. Andrews said that the President needed to know what elements in the options

outlined by the consultants would be acceptable to Senate and the other constituencies within the University.

Mr. Barkow said that he had been reluctant at first to see Senate adopt a formal motion on this issue, for fear of having the President presented with contradictory advice from different parts of the University. After discussions in the Joint Statutory Committee and in other meetings, however, he now believed that a formal motion would be appropriate. It was moved (J. Barkow/K. Sullivan)

that Senate encourage the President, in continuing discussions by CONSUP on rationalization:

- a) to emphasize the urgent need for leadership from CONSUP in the development of an imaginative vision for the future of the university system in Nova Scotia which can gain the support of the people and the Government of the Province;**
- b) to argue for fair and reasonable participation by Dalhousie in the university membership of any re-constituted Nova Scotia Council of Higher Education;**
- c) to press for a more representative membership of CONSUP, if that body is to have its authority increased; and**
- d) to urge forcefully the introduction of systematic, province-wide program quality appraisals, based on the use of external peer reviewers.**

Mr. Andrews said that the consultants' report was a hastily prepared document, and that great pressure was being placed on CONSUP to respond to the document by the end of the month. He said that any program quality appraisals undertaken should be governed by the principles outlined in the policy statement of the Canadian Association of University Teachers on "Assessment of Academic Courses and Programmes" (appended), including the principle that reviews should not be put in place without consultation with the persons whose work is being reviewed.

Mr. Birdsell asked how it was proposed to make CONSUP "more representative". Ms. Bankier said that this might be done by adding to the body a senior officer of Senate (or comparable

person) from each member institution.

Mr. Andrews said that he appreciated the difficulty faced by the Province in funding university education, adding that the structure of Federal Established Program Financing and reductions made to that program were at the root of the problem. He noted that Nova Scotia receives Federal assistance for university education based on the size of the provincial population, but costs were based on the number of students in our universities. It could be, therefore, that, under current arrangements for university financing, Nova Scotia could not afford to have so many students in its universities.

Mr. Betts expressed his concern about any strengthening of CONSUP as a decision-making body, in view of the fact that equal representation was given on that body to each institution, regardless of size or range of programs. Mr. Clark added that, to date, CONSUP had no track record for decision-making, save on the most uncontroversial issues. Mr. Smith said that he opposed giving more power to CONSUP, adding that to double its size with Senate or other representatives would do little to making the body more representative or more workable. Mr. Clark said that the major advantage to strengthening CONSUP and giving it an executive officer would be the potential, through Interuniversity Services Incorporated (ISI) to effect administrative efficiencies across the university system.

Mr. Andrews said that he was concerned that Option 4 in the consultants' report gave vast powers, particularly the power to direct or withhold funds from individual institutions, to a body, the Nova Scotia Council on Higher Education, that was not accountable to anyone. Decision-making bodies must be accountable, noting that, under Option 3, the power to direct funds to universities would rest ultimately with Cabinet, which was politically accountable. He said that one might increase the degree of accountability of NSCHE if the three university representatives on the body were selected, respectively, by university administrators, faculty, and students. Mr. Surette said that the Dalhousie Student Union objected to the fact that none of the options provided for student representation. He noted that, in the past, one of the public members of the Council had been nominated by the Students Union of Nova Scotia (SUNS), but recently this arrangement had been terminated by the Government. Mr. Clark said that the consultants were reluctant to change the current membership structure of the NSCHE as it now was congruent with the Nova Scotia membership on the Maritime Provinces Higher Education Commission (MPHEC). To alter the membership of NSCHE would required legislative changes and would create a two-class system of membership.

Mr. Andrews said that MPHEC serves as the only regulatory body for universities in New Brunswick and Prince Edward Island and did so effectively. He asked why Nova Scotia continued to add new bureaucracies in this field and how much of the budget for higher education went into the administration of the system. Mr. Klassen said that MPHEC did not provide adequate direction for the university system in Nova Scotia. He added that Option 4

had much in common with the body regulating university education in Nova Scotia prior to the creation of the MPHEC. Mr. Cross asked if costs had been estimated for any of the four options. Mr. Clark indicated that he was not aware of any such cost estimation.

Mr. Cross said that he found the discussion arid. A number of structures had been proposed in the absence of any statement of principles or goals which might be facilitated by the structures. Mr. Smith indicated that he wished to move a number of amendments to the motion on the floor. It was agreed to consider each amendment separately. It was moved (R.J. Smith/R. Carlson)

that the words "by CONSUP" in l. 1 and the words "from CONSUP" in subsection (a) be deleted.

The motion carried. It was then moved (R.J. Smith/J.D. Myers)

that the following words be added after the word "Province" in subsection (a) "in this regard, it is disappointing that the consultants' report did not address the substantive issues raised in the Dalhousie brief."

The motion carried. It was then moved (R.J. Smith/R. Carlson)

that the following words be added after the word "Education" in subsection (b) "and to argue for an appropriate role for Dalhousie in any revised decision-making process involving the university system".

The motion carried. It was then moved (R.J. Smith/D. Betts) to add as subsection (c) "to stress the difficulties of placing undue hope in the efficacy of CONSUP as a decision-making body, given the inevitably vested interests of such a body; and to explain the political problem -- in the academic community at large -- of vesting extra authority in a group of presidents" and to re-label the original subsection (c) as subsection (d).

Mr. Clark noted that he might be hard put to convince other presidents of their collective hopelessness, but he indicated that he would not oppose the amendment. The motion carried.

It was then moved (R.J. Smith/T. Laidlaw)

to re-label the original subsection (d) as subsection (e) and to add, after the word "reviewers" the words "and incorporating principles of due process, such as those outlined in the Canadian Association of University Teachers policy statement "Assessment of Academic Courses and Programmes".

The motion carried. After further discussion of the concerns of the Dalhousie Student Union, it was moved (K. Surette/G. Klassen)

that the following be added as subsection (f) "to support the view that one of the `public' members of the Nova Scotia Council be the nominee of the Students Union of Nova Scotia".

The motion carried. The question having been called, the amended motion carried.

91:120.

Adjournment

The meeting adjourned at 6:05 p.m. upon motion (K. Sullivan/J. Barkow).

Secretary

Chair

DALHOUSIE UNIVERSITY

MINUTES

OF

SENATE MEETING

Senate met in regular session on Monday, 23 September 1991 at 4:00 p.m. in the Senate and Board Room.

Present with Ms. P. Lane in the chair were:

Andrews, Arklie, Banerjee, Bankier, Barkow, Bérard, Birdsall, Bradfield, Burns, Carlson, R.F. Chandler, Clark, Clovis, Collins, Corvin, J.E. Crowley, Cummings, Curri, Dunn, Dykstra, Eberhardt, Fillmore, Forgeron, Frick, Fry, Ghose, Gilroy, J. Gordon, Gratwick, Horrocks, Klassen, Laidlaw, Longard, Mason, McGuire, McKee, Nofle, O'Shea, Parker, Pottier, Roland-Mieszkowski, Ruggles, Ryall, A.M. Simpson, Stairs, Surette, Walker, Welch, Wien, Zakariasen.

Invitees: B.D. Christie, W. Lord, M. MacDonald, G. Piercey, A. Shaw.

Regrets: Angelopoulos, Ashley, Carruthers, Clarke, A.D. Cohen, Cromwell, Fingard, Girard, Grossert, J. Gray, Haley, Hare, D.W. Jones, J.V. Jones, Munro, Murray, Rees, Ritchie, Roald, Sketris.

Ms. Lane called the meeting to order at 4:05 p.m.

91:121.

Minutes of the Meeting of 9 September 1991

The minutes of the regular meeting of 9 September 1991 were approved upon motion (M. Bradfield/G. Klassen).

91:122.

Report of the President

In a brief oral report, Mr. Clark commented on the recent meeting of the Atlantic Association of Universities. He noted that preliminary figures suggest that enrolments across the region have remained constant or have risen slightly from last year. The AAU held some discussions about the possible impact of the report of the Association of Universities and Colleges of Canada (AUCC) Commission of Inquiry, conducted by Mr. Stuart Smith. This report was expected to be made public on 9 October 1991, and considerable media interest will likely be generated by its release.

In a related matter, Mr. Clark said that Mr. Stuart Smith has been invited to Dalhousie on the afternoon of Monday, 21 October 1991, to take part in a public program related to his report. A small committee has begun planning the details of the afternoon's activities.

Perhaps to provide some perspective on the financial difficulties of universities in the region, the President reported that he had heard that Ontario's universities are expecting to receive from their provincial government only very small funding increases, similar to those projected for Nova Scotia.

Mr. Clark reported that he understood that this year's registration process went well in general, but he added that certain aspects of the process may need review. He said that the Vice-President (Academic and Research) and the Vice-President (Student Services) will meet to discuss concerns, e.g., late changes to the time-table, the availability of sufficient course sections to meet student demand, etc., that have been raised by students.

Mr. Gratwick asked if copies of the Smith report would be made available to members of Senate prior to Mr. Smith's visit. Mr. Clark replied that he would undertake to distribute copies of the report widely if copyright considerations did not prevent it. Mr. Andrews said that he would be most upset if the AUCC prevented or charged its members for reproducing copies of the report.

91:123.

University Restructuring

Mr. Clark said that, as meetings of the Council of Nova Scotia University Presidents (CONSUP) on a response to the Dupré Report (Sen.Mins. 91:119) were continuing, it was difficult to comment on the matter. He said that CONSUP had met on 18 September to consider a draft response. On several controversial points, small subcommittees had been asked to prepare reports, and the group was to meet again on 24 September. He indicated that there was little sentiment among the Presidents to deviate significantly from the options outlined by Mr. Dupré

and the other consultants.

Ms. Bankier reported several rumours which had come to her about the CONSUP discussions. Mr. Clark said that he appreciated receiving the information.

91:124.

Address by the Chancellor

Ms. Lane welcomed Mr. Reuben Cohen, the Chancellor of the University, who had been invited to address Senate. Mr. Cohen said that he welcomed the opportunity to address Senate at the half-way point in his three-year term as Chancellor. He remarked on his duties in having to cap graduates at eight convocations spread over a week last spring, in comparison to those of the Chancellor of the University of New Brunswick, who had only one convocation at which she had to cap no one.

Mr. Cohen warned that most governments in the country were now bankrupt and that universities should expect little financial comfort from government in the near future. He expressed his concern that political considerations had kept Dalhousie from becoming a truly national institution and that the economic picture would make it even more difficult for the university to realize its goal to achieve national and international standing in all its programs.

The Chancellor reported that many alumni had expressed to him their disappointment that their children had not been admitted to Dalhousie, and he indicated that the University should be more sensitive to the needs and wishes of its alumni in this regard. He said that, after discussions with Ms. Lane about this matter, a number of initiatives have been proposed to encourage and assist the children of alumni in applying for admission to Dalhousie programs. These initiatives, outlined in a letter (appended) to several alumni chapters, included involving alumni chapters in recruiting, establishing a "hot line" to enable alumni children to get information and discuss concerns with the Registrar's Office, and the creation of an information base on alumni children to allow recruiting information to be sent to them at appropriate times.

Mr. Cohen said that the alumni were not seeking special preference. Neither was he in favour of setting one group of applicants against another, nor of compromising Dalhousie's standards. He added, however, that it was important not to offend alumni and that admissions decisions, all other things being equal, should take into account that fact that some applicants were the children of alumni.

Mr. Cohen said that alumni whose children did gain admission to Dalhousie also have complained about the difficulty of finding residence space. He said that some consideration

should be given to ensuring that a portion of spaces in residence was reserved for the children of alumni, but he added that a better solution might be to increase substantially the residence space on campus. He suggested that the University look to the Canada Mortgage and Housing Corporation for assistance in expanding residence places.

The Chancellor said that he wished to see faculty members becoming more involved with the alumni, suggesting that faculty members be included in delegations which meet with the various alumni chapters. Such contacts would prove useful to the alumni, who are being asked to assist in recruiting new students for the University and in identifying possible candidates for honorary degrees. Mr. Cohen added that he was very pleased with the new composition and procedures for the Committee on Honorary Degrees and with the selection of honorary degree recipients which had resulted.

Mr. Cohen concluded by remarking on how much he has enjoyed the work of being Chancellor, especially the opportunity to speak to new graduates at convocations. He said that he hoped his somewhat informal manner, aimed at putting people at ease in a formal setting, had not been misinterpreted. He thanked members of Senate for their attention and asked them for advice on specific concerns he might be able to address in the remainder of his term.

Mr. Roland-Mieszkowski called for increased attention to direct technology transfer from the University to business. He said that activity in this area could bring new money to the University and recommended expansion of the Office of Technology Transfer. Mr. Cohen replied that he agreed that this was an important initiative for the University.

Ms. Bankier agreed that there was a need for greater involvement by the faculty in the activities of the alumni and need for the alumni to take an active interest in the work of the faculty. She noted that special efforts were needed to involve more fully those faculty members who were not themselves alumni. Mr. Bradfield asked if the alumni knew who was currently on the University faculty. Mr. Cohen said that most of the faculty members he recalled from his years at Dalhousie were no longer active, but he noted that most alumni are interested in knowing more about what is happening currently in their Faculties and departments.

The Chancellor asked members of Senate to keep him apprised of their concerns to suggest ways in which he might be able to support and promote the work of the University. Ms. Lane thanked Mr. Cohen for his address and invited members of Senate to a reception at the University Club in the Chancellor's honour.

91:125.

Adjournment

The meeting adjourned at 5:05 p.m. upon motion (G. Klassen/J. Barkow).

Secretary

Chair