

Item: Board of Governors Minutes, April 1990
Call Number: Board of Governors Fonds UA-1, 56.19

Additional Notes:

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**BOARD OF GOVERNORS
DALHOUSIE UNIVERSITY**

AGENDA

Tuesday, April 17, 1990 4:00 p.m.
Board and Senate Room

1. Minutes of Board Meeting of March 20, 1990 (enclosed)
2. Approval of Agenda
3. Board Matters
 - (a) Board Membership
 - (b) Associate Members
 - (c) Proposed Amendment to By-Laws
4. Reports of Standing Committees
 - (a) Buildings and Grounds Committee
 - (b) Finance and Budget Committee
 - (i) Residence Fees for 1990-91 (enclosure)
 - (ii) Tuition Fees for 1990-91 (enclosure)
 - (c) Investment Committee
 - (d) Staff Relations Committee
5. Government Relations
6. Annual Fund - Final Report
7. Student User Fee for Athletic Programme - Dalplex
8. Financial Strategy Committee
9. President's Report
10. Other Business
11. **In Camera** - Report of Nominating Committee

Additional Enclosures:

- Motions to be Proposed
- University Affairs - April 1990

BOARD OF GOVERNORS

APRIL 17, 1990

MOTIONS TO BE PROPOSED

ITEM NO.

BE IT RESOLVED:

- 3(c) That, on the recommendation of the Officers of the Board, the By-Laws of the Board of Governors be amended to include the following:
- 6.13.4 Notwithstanding the provisions of by-law 6.12.1, a record of the proceedings of any portion of any meeting of the Board held in camera shall be kept in books provided for that purpose and the minutes or a summary thereof shall be submitted at the next meeting of the Officers of the Board and, after adoption by the Officers of the Board, the said minutes or summary shall be signed by the Chairperson and the Honorary Secretary and shall be available for inspection by any Member of the Board during regular office hours in the office of the Secretary. Such minutes or summary of any in camera portion of any meeting of the Board shall not be available for inspection by any person who is not a Member of the Board without the written consent of the Chairperson of the Board or the President or unless otherwise determined by the Board. Once adopted by the Officers of the Board, the said minutes or summary of the in camera portion of any meeting of the Board shall be deemed to be minutes of the Board."
- 4(b) (i) That the Board approve an increase in tuition fees of 3.6% for 1990-91.
- 4(b) (ii) That, on the recommendation of the Student Relations and Residence Committee and approval by the Finance and Budget Committee, the Board approve an increase in residence fees of between 4% and 5% for the year 1990-91 as set out in the attached schedule.
- 4(c) That, on the recommendation of the Investment Committee, Dr. Paul Huber be made a member of the Investment Committee from the date of this motion until June 30, 1991.

Minutes of a Meeting of the
Board of Governors held on Tuesday,
April 17, 1990 at 4:00 p.m. in
the Board and Senate Room

Dalhousie University
Halifax, Nova Scotia

PRESENT: Mr. Allan C. Shaw
 Acting Chairperson
 Mr. David J. Almon
 Mr. Aubrey Browne
 Dr. Howard C. Clark
 President
 James S. Cowan, Q.C.
 Dr. Donna M. Curry
 Honorary Secretary
 Mr. Stephen Davis
 Fred J. Dickson, Q.C.
 Mrs. Linda Fraser
 Mrs. Lorraine Green
 Dr. Patricia Lane

Mr. Thomas E.G. Lynch
Mrs. Annemarie Macdonald
Dr. Albro D. MacKeen
The Hon. Jacqueline Matheson
Mrs. Shirlee Medjuck
Ms. Lara Morris
Dr. Clifford Murray
Mr. Norman H. Newman
Judge Ian Palmeter
Dr. Judith A. Ritchie
Mr. David Shannon
Dr. Thomas C. Vinci
Ms. Barbara Walker

Also present were Dr. Denis Stairs (Vice-President, Academic and Research); Mr. Eric A. McKee (Vice-President, Student Services); Dr. David A. Tindall (D.F.A. Observer); Mr. Brian C. Crocker (University Secretary & Legal Counsel), and Ms. Elizabeth A. Christian (Secretary).

Regrets were received from: Mr. Barrie Black, George Cooper, Q.C., Mrs. Janice Flemming, Chief Justice T. Alex Hickman, Dr. Om Kamra, Ms. Bernadette Macdonald, George C. Piercey, Q.C., Mr. W. Struan Robertson and Mrs. Peggy Weld.

Mr. Allan C. Shaw chaired the meeting in the absence of Mr. Robertson.

Minutes

In the last line on page four of the Minutes of March 20, 1990, the words "is debating" were corrected to read "has debated". With this amendment the Minutes of the March meeting were approved.

Agenda

A recommendation concerning a senior appointment to the University was added to the agenda. This is reported on below.

Board Matters

Board Membership

President Clark noted that this was the last official meeting for student members Stephen Davis, Lara Morris, Suellen Murray and David Shannon, and thanked these students for the work they have done on the Board. He added that the appointments of new student members would be brought before the Board at its May meeting. Dr. Clark took this opportunity to congratulate Ms. Morris on her appointment to the Maritime Provinces Higher Education Commission.

Dr. Clark indicated there were some vacancies on the Board and that the Nominating Committee would present its report during the in camera session at the end of the meeting.

The President reminded Chairs of Standing Committees to submit their annual reports to the Secretary by the end of May.

Associate Membership

This item was deferred to the May meeting at which time the Nominating Committee would submit a slate of nominations for associate membership.

Proposed Amendment to By-Laws

Mr. Crocker explained the intent of the proposed amendment to the By-Laws (pre-circulated) relating to the approval and retention of minutes of in camera portions of Board meetings. On the recommendation of the Officers of the Board, approval was given to amend the Board's By-Laws to include Clause 6.13.4 as set out in Appendix A to these minutes.

**Reports of
Standing
Committees**

Buildings and Grounds Committee

This report was deferred until Mr. Cowan's arrival.

Finance and Budget Committee

Information concerning tuition and residence fees for 1990-91 had been pre circulated with the agenda. In the absence of Mr. Piercey, Mr. Newman presented a motion concerning tuition fees for 1990-91 (attached as Appendix B). It was agreed

That the Board of Governors approve an increase in tuition fees of 3.6% for 1990-91.

Mr. Newman then presented a second motion concerning residence fees for 1990-91. Mr. McKee explained the consultative process which had led to the establishment of the proposed residence rates. On motion, it was agreed

That, on the recommendation of the Student Relations and Residence Committee and approval by the Finance and Budget Committee, the Board approve an increase in residence fees of between 4% and 5% for the year 1990-91 as set out in the attached schedule (Appendix C).

Investment Committee

Mr. Newman, Acting Chair of this committee, explained that the composition and terms of reference of standing committees approved by the Board last year had made no provision for continuing Dr. Huber's membership on the Investment Committee. The Committee wished to correct this and unanimously recommended

That Dr. Paul Huber be made a member of the Investment Committee from the date of this motion until June 30, 1991.

This recommendation was approved.

*Amended
May 15/90*

Staff Relations Committee

Although The Committee had no formal report at this time, Mrs. Green informed the Board that it was actively considering recommendations put forth by the Financial Strategy Committee in its ~~Sixth~~ ^{Seventh} Report.

Senior Appointment

Dr. Clark presented a recommendation by the Search Committee for a new Dean of Science that Dr. Warwick Kimmins (presently Chair of the Department of Biology) be appointed Dean of the Faculty of Science for a period of five years, effective 1 July 1990. This recommendation was approved by the Board.

Government Relations

Dr. Clark gave an update on recent discussions with government officials about issues of concern to the University. Regarding the Arts Centre, he said the Province had established a committee to study the need for a cultural centre in the region but would not be ready to discuss this matter with the University until later in the year. In the meantime, he said the University expects the government funding received last year to support operation of the Centre would continue.

The University's concern with the composition of MPHEC and the Nova Scotia Council on Higher Education was another matter discussed with government. Dr. Clark noted that Dalhousie has had a representative on MPHEC for only two of the past fifteen years. The Minister, he said, is presently considering two names from the academic sector to fill one remaining vacancy on MPHEC, and it will be interesting to see if someone from Dalhousie is appointed. The President said he would continue to press Government about Dalhousie's representation on MPHEC.

Annual Fund

Mrs. Charlotte Sutherland, Acting Director of Development, was invited to comment on the Annual Report of the 1989 Alumni Fund which had been distributed at the meeting. She explained the main reasons for the Fund so successfully exceeding its original goal of \$650,000 by 141%, and answered questions raised by Board members about use of any unrestricted funds received. Mr. Shaw extended his congratulations to Mrs. Sutherland, Fund staff and Mr. Doane, who chaired the Fund, for their outstanding work.

Student User Athletic Fee

Vice-President McKee presented a recommendation from the Presidential Advisory Council on Athletics to increase the \$30.00 voluntary athletic fee established by the Board last year for students using Dalplex facilities. He explained that the increased fee of \$45.00 would cover a twelve-month membership, would be paid at the time of registration, and would provide for continuation and enhancement of current athletic programmes. It was anticipated, he said, that this year's fee would add to the \$100,000 fund established from the student user fee last year to support future major facility enhancements. Mr. Lynch, Chair of the Advisory Council on Athletics, commented on the excellent cooperation received from students during discussions about the fee

*Deleted
Page 25/90*

increase, and noted the support being given by the incoming Student Council in encouraging student participation in the athletic fee. ~~The Student Union, he added, would be making a one-time contribution this year from student fees towards a debt reduction programme.~~ It was moved and seconded

That, commencing September 1, 1990, the University's optional student athletic fee be \$45.00 per twelve month period or part thereof.

During the ensuing discussion on use of the athletic fee fund, Mr. Lynch indicated the Advisory Council on Athletics would be providing information about what projects have been undertaken and what the fund would be used for in future. Ms. Morris, after thanking Messrs. McKee, Lynch and Tony Martin for their consultations with students about the fee, expressed students' concerns that the high level of fee increase this year not be continued in future, and that some option be provided for students who only attend university for eight months of the year.

Buildings
and Grounds
Committee

Mr. Cowan advised the Board that the Committee had recently added an area resident to its membership and he commented on the anticipated benefits to be derived from this arrangement. The Committee at its last meeting had considered a report from the Security and Parking Committee, and is now developing a proposal concerning a campus master plan which will be brought before the Board in due course. Mr. Cowan reported that Phase II of the Chemistry Building is on schedule and on budget; that renovations will commence this summer on the first two floors of the animal facility in the Life Sciences Centre, and that an engineering study on upgrading the Tupper Building is presently being assessed.

Financial
Strategy
Committee

Mr. Shaw reported the Committee is presently preparing a second draft letter to all employees concerning the pension contribution holiday. In response to a question raised by Dr. Vinci, Mr. Shaw explained that there are various options for use of these funds and that some legal issues are now being checked out. The Board will be kept informed on this issue. He said progress was being made by the Committee in preparing its final report and the completed document will be brought to the Board in the near future. Mr. Shaw indicated that the new Student Council had agreed that the student members presently serving on the Financial Strategy Committee might continue to do so as the Union's representatives.

President's
Report

Copies of this Report (Appendix D) were distributed at the meeting. Dr. Clark said the funding increase of 5.4% recently announced by the Minister, while less than the increase recommended by MPHEC, must be viewed in the context of the level of federal funding to the province and the province's subsequent 3.6% increase for public schools. The President explained that, under government's new funding arrangement this year, Dalhousie would receive a 4% increase in its basic operating grant, \$80,000 in equalization

funding, the previously agreed increases of \$275,000 for the Ph.D. (Clinical Psychology) and certain health professions programmes, and some portion of the amount referred to by the Minister as targeted funding. Dr. Clark noted, however, that the total increase would be less than the assumptions in the 1990-91 budget. It was still unclear, he said, how the targeted fund would be distributed, but there was some indication the Minister would direct this funding towards research, accessibility and special programmes for minorities.

Dr. Clark, referring to his Report, noted several special meetings and events occurring on campus in May, including the Installation of Dalhousie's third Chancellor and Spring Convocation ceremonies. He also drew attention to various appointments and honours bestowed on members of Dalhousie's academic and administrative staff (named in Report), and invited Board members to inform him of similar honours for future reports. The death of Dr. Ritchie Douglas, a former Board member, was noted with regret.

Mr. Shannon, referring to the President's comments about targeted funding, inquired whether disabled students might have an opportunity to provide advice about their needs in relation to special access programmes. He suggested that the composition and mandate of the coordinating committee constituted in response to the MacKay Task Force's report might be broadened to include disabled students as well as Blacks and Micmacs. This led to discussion about the difficulties Dalhousie presently faces in trying to address the Task Force's recommendations due to its limited resources. Mr. McKee also noted the difficulties being experienced by the coordinating committee in dealing with its present mandate to meet the educational needs for Black and Native students. The President agreed to a suggestion that he look into ways in which Mr. Shannon's concerns might be addressed and to report his findings at a future Board meeting.

Other
Business

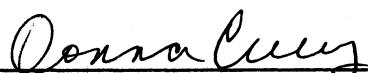
With the departure of Ms. Morris from the Board this month, Dr. Murray inquired how her motion concerning tuition fees, which had been raised and tabled at previous Board meetings, would be dealt with. Mr. Shaw gave assurance that the motion would come forward when the final report of the Financial Strategy Committee was discussed by the Board, and that arrangements would be made through the Student Union to invite Ms. Morris to attend that meeting.

In Camera

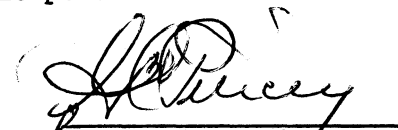
The meeting moved in camera to consider a report from the Nominating Committee on Board membership. (Minutes of this portion of the meeting are not circulated.)

Adjournment

The meeting finally adjourned at 5:15 p.m.



Donna M. Curry, M.D.
Honorary Secretary



W. Struan Robertson
Chairperson

APPENDIX A
TO MINUTES OF A MEETING OF THE BOARD OF GOVERNORS
HELD ON APRIL 17, 1990

Amendment to the By-Laws of the Board of Governors

- 6.13.4 Notwithstanding the provisions of by-law 6.12.1, a record of the proceedings of any portion of any meeting of the Board held in camera shall be kept in books provided for that purpose and the minutes or a summary thereof shall be submitted at the next meeting of the Officers of the Board and, after adoption by the Officers of the Board, the said minutes or summary shall be signed by the Chairperson and the Honorary Secretary and shall be available for inspection by any Member of the Board during regular office hours in the office of the Secretary. Such minutes or summary of any in camera portion of any meeting of the Board shall not be available for inspection by any person who is not a Member of the Board without the written consent of the Chairperson of the Board or the President or unless otherwise determined by the Board. Once adopted by the Officers of the Board, the said minutes or summary of the in camera portion of any meeting of the Board shall be deemed to be minutes of the Board.