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Item: Board of Governors Minutes, June 1988

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Minutes of a Meeting of the Board of Governors held on Tuesday, June 21, 1988 at 4:00 p.m. in the Board and Senate Room

Dalhousie University Halifax, Nova Scotia

PRESENT: Mr. George C. Piercey
Acting Chairperson

Mr. Barrie Black
Mr. Gerald Byrne
Dr. Howard C. Clark
President

Mr. George Cooper Mr. James S. Cowan

Dr. Donna Curry Honorary Secretary

Mr. Stephen Davis Mr. Louis Deveau Mr. H. Larry Doane

Mrs. Betty Flinn Mrs. Linda Fraser

Mrs. Lorraine Green

Mr. J. Gordon Lawley Mrs. Vivian Layton Dr. Albro MacKeen Mrs. Shirlee Medjuck Ms. Juanita Montalvo

Mr. Donald A. Kerr

Judge Ian Palmeter Mrs. Ruth Pulsifer

Mr. Allan C. Shaw
Honorary Treasurer

Mr. George Thompson

Ms. Maxine Tynes

Mrs. Peggy Weld

Vice-Chairperson

Mr. Sherman Zwicker

Also present were Dr. Alasdair M. Sinclair (Vice-President, Academic & Research); Mr. Bryan G. Mason (Vice-President, Finance & Administration); Dr. John A. McNulty and Dr. Robert S. Rodger (Observers for Senate); Mr. Brian Crocker (University Secretary and Legal Counsel); Mr. Michael Roughneen (Director of Personnel Services); Mr. Michael Wright, (Director of Financial Services); Mr. Alan Barkhouse (Auditor) and Mrs. Elizabeth A. Christian (Secretary).

Regrets were received from Dr. William E. Jones, Mrs. Jean Harrington, Sr. Sheilagh Martin, Mr. Norman Newman and Mr. W. Struan Robertson.

The meeting was chaired by Mr. George C. Piercey in the absence of Mr. Robertson.

#### Welcome

Mr. Piercey extended a welcome to Mr. Larry Doane and Mrs. Lorraine Green who were attending their first meeting as representatives of the Alumni Association.

A special welcome was extended to Dr. Donald McInnes, a former Chairman of the Board.

#### Minutes

The minutes of the meeting of May 17, 1988 were approved as circulated.

#### Agenda

The following items were added to the agenda:

- 4(b) Implementation of M.Sc. and Ph.D. in Statistics
- 5(b) Report of 1987/88 Year End Results

With these additions the agenda for the meeting was approved.

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# Report of Nominating Committee

Mrs. Medjuck presented the following recommendations from the Nominating Committee concerning Board membership:

- That, on the nomination of the Alumni Association, Mr. David J. Almon and Mrs. Vivian Layton be appointed to the Board of Governors for one-year terms to May 31, 1989.
- (ii) That the appointments of the current Officers be reaffirmed for a further year to June 30, 1989, in order to complete their three-year term of office; and that thereafter Officers of the Board be appointed on a rotational basis.

The following Officers were appointed:

Chairperson
Vice-Chairperson
Vice-Chairperson
Honorary Treasurer
Honorary Secretary

Mr. W. Struan Robertson Mr. George C. Piercey Mrs. Peggy Weld Mr. Allan C. Shaw Dr. Donna M. Curry

- (iii) That Mrs. Linda Fraser and Mr. George C. Cooper be reappointed to the Board for a further term to June 30, 1989 as representatives of the University of King's College.
- (iv) That Mrs. Jean Harrington and Mrs. Shirlee Medjuck be reappointed the Board's representatives to the Board of Mount Saint Vincent University for the year 1988-89.
  - (v) That, pursuant to the revised Act, Dr. William E. Jones, current Chair of Senate, be appointed to the Board of Governors for the year 1988-89.
- (vi) That Mrs. Vivian Layton be appointed the Board's representative on the Senate Library Committee.

The above recommendations were approved by the Board.

Mrs. Medjuck drew members' attention to a draft list of Board Committees for 1988-89 which had been circulated at the meeting (copy attached to these minutes as Appendix A). She pointed out that membership on the various committees was not yet finalized. Mrs. Medjuck invited members who had served on Board committees last year to continue to do so, or to advise her of any changes they might wish to have made.

#### Board Matters

Dr. Clark noted the recent death of Chief Justice Gordon S. Cowan. Members agreed the Secretary should send a letter to the family expressing the Board's sympathy.

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Dr. Clark reported that Ms. Bernadette Macdonald, whose term on the Board ended this year, has agreed to continue serving on the Ad Hoc Committee on Collective Bargaining during current negotiations with the D.F.A.

#### Academic Matters

### Bachelor of Science (Medical) M.Sc. and Ph.D. in Statistics

Dr. Sinclair advised that these programmes, which had been approved earlier by Senate and the Board, have now been approved by the MPHEC. These were now being resubmitted to the Board for implementation. Motions to implement these programmes were approved by the Board.

# Reports of Standing Committees

#### Staff Relations Committee

A list of staff changes had been circulated with the agenda, and two Addendums were distributed at the meeting (copies enclosed with these minutes for members not present). Mr. Shaw drew attention to several items of interest. There was some discussion about affirmative action implications in one particular recommendation. Dr. Sinclair assured members that the appointment in question had been looked into very carefully and that efforts would be made to develop guidelines to avoid similar situations in future. Approval was then given to the staff changes.

#### Year-End Report for 1987-88

A summary report on the year-end results for 1987-88 was distributed at the meeting (copy attached to these minutes as Appendix B. Mr. Mason, in commenting on this report, noted that the deficit for the year had been reduced to \$184,000 from the \$500,000 originally budgeted. This reduction had resulted from an increase in revenue, a reduction in expenditures and a better budget performance in ancillary operations. He described the steps taken to reduce expenditures in 1987-88 and initiatives being undertaken to increase revenue in order to achieve a balanced budget for 1988-89.

#### Naming Committee

Dr. Clark presented two recommendations from the Naming Committee to name two areas in the University in recognition of generous gifts by benefactors. Approval was given by the Board

- (a) To name the Department of Economics' three-house complex the "W. R. Maxwell House"; and
- (b) To name the new periodical room in the new Sir James Dunn Law Library "The Thompson Room".

#### 1987-88 Financial Statement

Copies of the audited financial statements for the year ended March 31, 1988 had been circulated to members with the agenda. Mr. Wright, Director of Financial Services, commented briefly on the new accounting procedure for Ancillary operations adopted in 1988, and on the market drop in different investments during the year. On motion, the Board approved the audited financial statements of the University for the year ended March 31, 1988.

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#### <u>University</u> Statute

Copies of an amendment to the University Statute had been circulated to members with the agenda (copy attached to these minutes as Appendix D.: The President explained that Chapter 74 of the Acts of Nova Scotia of 1988 allows for appointment to the Board of the Chair of Senate and four members of the full-time teaching staff who are nominated by Senate and approved and appointed by the Board. The amendment also provides the mechanism whereby Senate can change its composition subject to approval by the Board. Senate is expected to nominate its four members in the fall.

A query about conflict of interest guidelines for Board members was raised, and members were informed that this item will be included in the proposed by-laws which are presently being prepared.

#### Annual Reports

Annual reports for 1987-88 of the following Board Committees had been circulated with the agenda. In a few cases comments were added by chairpersons present at the meeting:

- (a) Alumni and Community Relations Committee
- (b) Audit Committee
- (c) Buildings and Grounds Committee
- (d) Development Committee
- (e) Finance and Budget Committee
- (f) Investment Committee
- (g) Nominating Committee
- (h) Pension Advisory Committee
- (i) Committee on Relations with Other Institutions
- (j) Retirees Trust Fund
- (k) Staff Relations Committee
- (1) Student Relations and Residence Committee

Mr. Kerr noted the omission of the names of Dr. O. P. Kamra and Dr. T. M. Shaw from the list of committee members in the annual report of the Ad Hoc Committee on South African Investments which had been distributed to Board members prior to the meeting (copy enclosed for those not present). Mr. Kerr orally reviewed the committee's activities since its establishment in 1986 and commented on three matters still requiring further consideration by the Committee.

A report from the Board's representatives appointed to the Board of ount Saint Vincent University was distributed at the meeting and a copy is enclosed for members absent.

A motion to accept the above-noted annual reports was approved by members present.

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#### President's Report

A copy of this report which was distributed at the meeting is attached to these minutes as Appendix &D Dr. Clark commented on each of the items contained in his report. In closing, he paid tribute to the dedicated service Dr. Alasdair M. Sinclair as Vice-President (Academic & Research), and the contributions of Dr. Roy E. George as Dean of Management Studies and Dr. Robert S. Tonks as Dean of Health Professions, all of whom retire from these positions on June 30.

# Dalhousie Association of Physically Challenged

Ms. Tynes informed members that this group was actively involved in initiating changes to make the campus more accessible for the physically challenged. She expressed the hope that faculty, staff, students and the administration would also become involved in this programme. Ms. Montalvo noted that the Student Union was presently investigating the issue of accessibility and would be distributing a handbook in the fall.

## Unveiling of Plaque

Mr. Piercey introduced Dr. Donald McInnes and Dr. A. Gordon Archibald to the meeting and invited them to unveil a plaque naming the former Chairmen of the Board who had served from 1848 to 1980. This plaque is mounted on the east wall of the Board and Senate Room. Following the unveiling Drs. McInnes and Archibald briefly addressed the gathering.

#### Adjournment

The meeting adjourned at 6:00 p.m.

Donna M. Curry Honorary Secretary W. Struan Robertson Chairperson