

Item: Board of Governors Minutes, April 1996
Call Number: Board of Governors Fonds UA-1, 55.1

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AGENDA
BOARD OF GOVERNORS
DALHOUSIE UNIVERSITY
April 16, 1996 (4:00 p.m.)
University Hall, Macdonald Building

- 4:00 1. Approval of Agenda
2. Approval of Minutes of Board meeting of March 19, 1996
(enclosure)
3. President's Report (to be distributed at the meeting)
- 4:10 **Items for decision**
4. Rationalization (Traves)
- Dalhousie/TUNS merger (enclosure)
- Metro University Consortium
5. Appointment of new Dalhousie Student Union
representatives to the Board (Piercey)
6. Dalhousie Student Union and Society Fees for 1996-97 (Almon)
7. Residence Rates for 1996-97 (Almon)
- 5:40 **Item for information**
- 8 Capital Campaign update (Risley)
- 5:50 ***In-Camera***
9. Nominating Committee recommendations (Piercey)
a) Officers of the Board for 1996-1997
b) Standing Committee Chairs for 1996-1997
- 6:00 10. **Adjournment**



Minutes of a meeting of the Board of Governors held on April 16, 1996 at 4:00 p.m. in University Hall.

Present:

Mr. Allan C. Shaw
Chairperson

Mr. David J. Almon

Mr. Gerald Clarke

Mr. James S. Cowan

Vice-Chairperson

Professor Joan Conrod

Mr. David Cox

Sir Graham Day

Mr. Fred Fountain

Ms. Heather Gibson

Dr. Elaine F. Gordon

Ms. Margaret Langley

Ms. Bernadette Macdonald

Hon. Jacqueline Matheson

Mrs. Ann Petley-Jones

Vice-Chairperson

Mrs. Patricia Roscoe

Mr. Kenneth C. Rowe

Dr. Colin Stuttard

Dr. Tom Traves

President

Mrs. Carol D. Young

Honorary Secretary

Regrets were received from Mrs. Patricia Harris, Dr. Frank Lovely, Mrs. Josie Richard, and Mr. John Risley.

Also present were: Dr. Deborah Hobson (Vice-President, Academic & Research), Mr. Bryan G. Mason (Vice-President, Finance & Administration), Mr. Eric A. McKee (Vice-President, Student Services), Dr. J. Andrew Wainwright (President, Dalhousie Faculty Association), Mr. Brian C. Crocker (University Secretary & Legal Counsel), Ms. Julia Eastman (Coordinator, Policy Development), Mr. William A. Straitton (Director, Capital Campaign), Mr. Peter A. Stuart (Senior Vice-President & Chief Investment Officer, The Maritime Life Assurance Company), Mr. W. H. Lord (Director, Physical Plant & Planning), Mr. Curtis Cartmill (incoming Dalhousie Student Union Representative on the Board of Governors), Mr. Stuart Watson (Acting Editor, "Dalhousie News"), and Ms. Joann Griffin (Secretary).

The Chairperson called the meeting to order at 4:10 p.m.

Approval of agenda

The agenda as distributed was approved with one change, namely that the update on the Capital Campaign be deferred in Mr. Risley's absence.

Approval of minutes of Board Meeting of March 19, 1996

Following a correction to note that Dr. J. Andrew Wainwright had been present at the meeting, it was moved by Mr. Cowan and seconded by Dr. Stuttard that the Minutes of the Board of Governors meeting of March 19, 1996 be approved. The motion carried.

President's Report

Dr. Traves gave a verbal Report to the Board which commenced with his indicating that he would speak to the Dalhousie/TUNS merger later in the meeting. During the remainder of his Report, the following was noted. Over the past weekend, Mr. Shaw, two Vice-Presidents, Professor Conrod who represented faculty, and a student representative all participated in a conference dealing with proposals for a new funding formula for grants to universities. The discussions during the conference were useful and Dalhousie's particular interest in wanting appropriate acknowledgement and proper weighting within any funding formula for research activity and for different programs received a fair hearing resulting in agreement on principles. No details were discussed and we are now awaiting a draft of a new funding formula which is expected within about two months.

For information, Dr. Traves noted that our pursuit of a Chair with the 3M Corporation has now been confirmed and that a \$2 million Chair will be funded half by 3M and half by NSERC. It will pursue research in the Physics Department related to material science with a focus on electric battery research.

In terms of the globalization/internationalization theme and student recruitment, we had very successful participation by a representative from the Registrar's Office who attended an Education Fair in the mid-East during which 1700 requests for information about Dalhousie were received.

In the same spirit of globalization that would be of assistance to Dalhousie, Dr. Traves noted he would be leaving later in the day to be part of the Premier's Team Nova Scotia mission to Sweden, and that he and the Premier would be meeting with Mr. Berggren, who is Chairman of Stora Kopparbergs, one of the largest forest industry companies in Europe, and Chairman of Astra, a large multi-national pharmaceutical company based in Sweden. He explained that, in the long run, we hope to be able to do some interesting projects in cooperation with the financial interests behind Stora, and with Astra who are already closely involved with the Medical School in a long term development project that has some great potential. Following that, along with the Premier, Dr. Traves will be going to Germany to visit the Bayer Corporation, a major chemical and pharmaceutical company with worldwide interests. Bayer is responsible for the blood refraction plant that is to be built here, and we are interested in exploring ways that we could cooperate with them further on research activities at Dalhousie.

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Dr. Traves concluded his President's Report by noting that while in Sweden he will be signing an Exchange Agreement with Umea University which is similar in size to Dalhousie. This Exchange Agreement will create opportunities to recruit international students to come to various programs at Dalhousie.

Items for decision

Rationalization

- Dalhousie/TUNS Merger

Mr. Shaw observed that in addition to the summary of the major elements of the Dalhousie/TUNS amalgamation that was sent to Board Members in advance of the meeting, the most recent draft Terms of Agreement dated April 15, 1996 (9:00a.m.) had been distributed at the meeting. He commented that following the President's remarks and the discussion Board Members would be asked to vote on a motion to approve the amalgamation.

Dr. Traves thanked Mr. Shaw for his support and active participation during the negotiations with TUNS which had now come to a happy conclusion. During Dr. Traves' remarks the following was noted. Both he and Dr. Rhodes, President of TUNS, have agreed to the draft Terms of Agreement dated April 15, 1996 (9:00 a.m.) and that once it is approved by the Dalhousie Board of Governors it will be presented to the Provincial Government. It is expected that the final, signed agreement will in essence be very close to the Terms of Agreement dated April 15, 1996 (9:00 a.m.) which calls for amalgamation under the name of Dalhousie University with a single Board, Senate, common budget and President. The agreement will recognize the unique character of the faculties that will be joining Dalhousie through a particular title and some internal governance arrangements that do not detract from the authority of our Board or Senate. In support of this merger the Government will provide \$4.2 million over a three year period to significantly increase the level of activity especially in computer science which is the Government's primary concern. Since reaching this informal understanding Dr. Traves has worked closely with Dr. Rhodes on a number of matters of joint concern and they have reached agreement on all points of major interest.

Mr. Rowe observed that the Terms of Agreement state that at the time of amalgamation TUNS will name five Governors to the Dalhousie Board to ensure appropriate representation on the Dalhousie Board of the communities served by TUNS. He inquired if, after an appropriate period of time, we would eventually be able to downsize the Board to 29 members, and Mr. Shaw indicated that he thought that would be possible.

In response to a question raised by Mrs. Roscoe about pre-engineering programs, it was explained that the plan is to move from a five to a four year engineering program which is the norm across

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the country and it is expected that the affiliated institutions in the province that currently offer pre-engineering programs will, if they wish, be able to offer the first two years of the program and then students will move to Dalhousie to complete the program. With respect to the quality of the first two years of the program a common curriculum will be worked out, with all of the participating universities, as part of the restructuring which will allow for fundamental and important reforms.

Dr. Stuttard asked if the Board would see the final Terms of Agreement before or after it is signed. Dr. Traves observed that there are only two points where, despite informal understandings, we need to seek formal assurance that commitments exist. Item 13.5 of the Terms of Agreement which states "The Government will provide \$50,000 to support the legal, financial and other consulting and administrative costs associated with planning and implementing the amalgamation." is one of those points and the other is item 32 which deals with assigning the lands of the Halifax Infirmary (including Gerard Hall and the Academic Wing) and the adjacent lands, currently comprising the TUNS parking lot, free of physical or other encumbrance, to the amalgamated institution. He stressed the need to trust the executive process to resolve these matters and noted that obviously any major proposed change from the draft Terms of Agreement would require the approval of both the Dalhousie and the TUNS Senates and Boards.

Dr. Stuttard then inquired about the detailed decision making process during the transition period and Dr. Traves observed that would be separated into a two-part mechanism one of which would deal with academic details and the other with administrative issues. He noted that we will have to engage in a fairly complex planning process and establish a variety of working groups and consultation with all employee organizations and groups will be required. He observed that his intention is also to routinely report back to both the Senate, the Board and the university community with regular progress reports on merger activity.

Mrs. Petley-Jones commented that the Dalhousie/TUNS merger represents an enormously exciting opportunity that will strengthen program offerings and research activity, be good for the students, the university and the province, and she expressed the hope that everyone involved will cooperate in the satisfactory resolution of all the details associated with the merger.

Mr. Cowan moved and Mrs. Petley-Jones seconded a motion THAT the Board of Governors approve the amalgamation of Dalhousie University and the Technical University of Nova Scotia consistent with the general terms outlined in the draft Terms of Agreement between the Government of Nova Scotia, Technical University of Nova Scotia, and Dalhousie University dated April 15, 1996 (9:00 a.m.). The Board of Governors and Senate shall have a prospective role in implementing the amalgamation. The motion carried unanimously.

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Sir Graham observed that the Dalhousie/TUNS merger represents a very fundamental structural change and asked what may next unfold in light of this. Dr. Traves commented that, in relation to funding, and on a number of other levels, this changes the character of the Nova Scotia system of higher education with Dalhousie clearly now becoming more dominant than ever with half of the government funding for higher education coming to one institution. He observed that we would also have a student body that approaches half of the student population, have close to 80% of the external research capacity, nearly 100% of the applied research capacity, and a significant capacity to contribute socially and culturally. He noted that he remains positive about a new funding formula that will appropriately support the new Dalhousie and that he sees many opportunities to make us the provincial university as we are self-evidently in that position in Nova Scotia.

Mr. Rowe recommended, and the President agreed, that after the merger has been completed, a new, clear, and concise mission statement that reflects the new strengths of Dalhousie should be brought to the Board of Governors.

- **Metro University Consortium**

Dr. Traves observed that the Government has approved the Metro University Consortium and has urged the universities to proceed with the necessary planning for implementation. For the next twelve months, Dr. Traves noted we will have to first ensure the Dalhousie/TUNS amalgamation comes into existence, and then we can broaden our thinking about how we participate in the Consortium. He explained that the preliminary working plan suggests that the Consortium will initially focus on two big projects, one dealing with the amalgamation of physical plant activities, and the other dealing with information technology needs and services that will become the common underpinnings of the Consortium Plan.

Appointment of new Dalhousie Student Union representatives to the Board

On behalf of the Nominating Committee, in Dr. Piercey's absence, Mr. Almon noted it is customary that, at the April Board Meeting each year, recommendations are presented with respect to the appointment of new Dalhousie Student Union representatives to the Board. Mr. Almon moved and Mr. Cowan seconded a motion THAT, upon the recommendation of the Nominating Committee, the Board of Governors approve the appointment of the following individuals to represent the students of Dalhousie University on the Board of Governors effective May 1, 1996 for one year: Mr. Curtis Cartmill, Mr. John Killam and Mr. Brad MacKay. The motion carried.

Mr. Shaw then offered congratulations to the new Dalhousie Student Union representatives, one of whom, Mr. Cartmill, was in attendance and briefly introduced to Board Members. Mr. Shaw then, on behalf of the Board, conveyed thanks and best wishes to David Cox, Heather Gibson and Geoffrey Stewart for the contribution they had made to Dalhousie through service on the Board.

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He then commented that this would be Dr. Wainwright's last Board meeting as President of the Dalhousie Faculty Association. He too was thanked for his contribution to the University through the role he has played as an observer at Board Meetings. As a gesture of appreciation these four individuals were all given a copy of Volume One of "The Lives of Dalhousie University" by Dr. Peter Waite.

Dalhousie Student Union and Society Fees for 1996-97

Mr. Almon noted that the Student Relations and Residence Committee had met on April 15, 1996 and on behalf of that Committee he would now present two motions.

Mr. Almon moved and Mrs. Langley seconded a motion THAT, on the recommendation of the Student Relations and Residence Committee, the Board of Governors approve that the Dalhousie Student Union fee of \$110 for full-time students commencing in 1996-97 be approved. The motion carried.

Mr. Almon moved and Mrs. Langley seconded a motion THAT, on the recommendation of the Student Relations and Residence Committee, the Board of Governors approve that the Dalhousie Association of Graduate Students fee of \$44 for full-time students commencing in 1996-97 be approved. The motion carried.

Residence Rates for 1996-97

It was noted that information had been distributed at the meeting about the proposed 1996-97 Residence Fees. Mr. Almon moved and Judge Matheson seconded a motion THAT, on the recommendation of the Student Relations and Residence Committee, the Board of Governors approve the Residence Room and Board Rates for 1996-97 as presented. The motion carried.

Item for information

Capital Campaign Update

Dr. Traves commented briefly that the Faculty/Staff Appeal for the Capital Campaign was well underway and has received a good early response. He noted the emphasis of the Appeal is on realizing a high rate of participation. He acknowledged the commitment and energy of the many faculty and staff volunteers for the Appeal and drew Board members' attention to the long list of names of volunteers that were on display in University Hall.

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Adjournment - There being no further business, the meeting adjourned at 5:05 p.m. with Board Members only being asked to remain for a brief *In-Camera* session to receive the Nominating Committee's recommendations with respect to Officers of the Board and Standing Committee Chairs for 1996-1997.

Mrs. Carol D. Young
Honorary Secretary

Mr. Allan C. Shaw
Chairperson