

Item: Board of Governors Minutes, December 2003  
Call Number: UA-1 29.12

Additional Notes:

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**Board of Governors Meeting  
Dalhousie University  
Motions to be Proposed  
December 16, 2003**

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Be It Resolved:

Item #

11. THAT, on the recommendation of the Operations Committee and the Student Relations and Residence Committee, the Board of Governors approve the Residence Renewal Plan as presented in the Advisory Report dated November 12, 2003, and

The President and/or the Vice-President, Finance and Administration are hereby authorized and directed to borrow money as required to implement the Renewal Plan and to take all such actions, to execute and deliver such agreements, instruments and documents in writing and to do all such acts and things as in their opinion may be necessary or desirable in the name and on behalf of the University and under seal or otherwise to give effect to this Resolution, and

The Vice-President, Finance and Administration is directed to seek borrowing arrangements that minimise the impact of interest rate fluctuations and take advantage of the historic low interest rate environment at present.

12. THAT, Effective 1 July 2005 for purposes of administration of the Plan a Member shall be deemed to have retired from Dalhousie University if the Member terminates employment with Dalhousie University after attaining the age of fifty-five provided that the Member is then entitled to an immediate pension benefit; and

THAT the University notify each member of the Pension Plan that the administrative practice will change as of 01 July 2005 and of the reasons for the change; and

THAT the University initiate negotiations with employee groups to further reduce the inappropriate costs and risks borne by the Operating Fund under current pension funding arrangements.



**Board of Governors Meeting  
Dalhousie University  
December 16, 2003**

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Participating were:

Mr. James Cowan Chair	Dr. Daurene Lewis
Ms. Elizabeth Beale	Dr. Sunny Marche
Mr. Wesley Campbell	Ms. Cathy MacNutt
Mr. Gerald Clarke	Mr. Don Mills
Hon. Lorne Clarke	Ms. Suzanne Rosson
Mr. Murray Coolican	Dr. Michael Shepherd
Ms. Jillian Houlihan	Dr. Alasdair Sinclair
Ms. Lynn Irving	Mr. Peter Stuart
Dr. Lucy Ellen Canary	Mr. Bruce Towler
Mr. Colin Latham	Dr. Tom Traves President

Dr. Richard Goldbloom  
Chancellor

Regrets from: Mr. Ezra Edelstein, Dr. Mohamed El-Hawary, Mr. Jay Forbes, Mr. Robert Radchuck, Mr. John Risley, Dr. Jim Spatz, Ms. Nancy Tower, and Mr. Kevin Wasko.

Also participating were: Dr. Carl Breckenridge (Vice-President Research), Mr. Bryan Mason (Vice-President Finance and Administration), Mr. Eric McKee (Vice-President Student Services), Dr. Sam Scully (Vice-President Academic and Provost); Mr. Mike Roughneen (Assistant Vice-President Personnel Services); Ms. Karen Crombie (University Legal Counsel); Ms. Mary Anne Daye (Director, Advancement Services), Ms. Ann Janega (Director, Community & Public Affairs), Ms. Gillian Wood (Director, Government Relations); and Ms. Sharlene Drake (Secretary).

- 1. Approval of Proposed Agenda**  
The agenda was approved as presented.
- 2. Approval of minutes for the October 14, 2003 Board meeting**  
The minutes were approved as distributed.

### **3. Report of the President**

President Traves reported on the following:

- Dalhousie was presented with the "Healthy Communities Award" from Nova Scotia Provincial Health Council. President Traves said the no-smoking policy is progressing well on its three-year implementation time line.
- In the wake of Hurricane Juan, Dalhousie is reviewing and revising, where needed, emergency response policies.
- The University is taking steps to strengthen its relations with the neighbouring community and is creating a Community Relations Committee that will include students, faculty, staff, local neighbours and city councilors.
- Dalhousie will once again hold an Open House, likely at the end of September 2004.
- The buildings on the site of Henson College will be demolished at the end of January to allow construction of the Kenneth C. Rowe Management Building.
- The university will review possible uses for the existing Faculty of Management building.
- The latest Maclean's ranking revealed "some slippage" in various measures but overall showing Dalhousie to be educating "superb students."

President Traves ended his remarks by presenting board members with a gift of the recently-published 50th anniversary edition of the Dalhousie Art Gallery permanent collection catalogue.

### **4. Report from the Dalhousie Student Union**

On behalf of Mr. Wasko, Ms. Houlihan presented the attached report.

### **5. Reports of the Standing Committees**

- Investment Committee: Mr. Stuart reported that the Dalhousie Pension and endowment funds had fared better in 2003 than in 2002 and that an international search for a manager for Dalhousie's investments was underway.
- Operations Committee: On behalf of Mr. Risley, Mr. Mason reported that the Residence Renewal Plan was moving toward approval, and that although the new residence is a couple of weeks behind schedule in its construction, it is still slated to open in September 2004.

### **Items for Information**

### **6. PIPEDA**

Ms. Crombie, Dalhousie Legal Counsel, outlined how the university will be affected by PIPEDA, the federal protection of privacy legislation. While the provincial equivalent, FOIPOP, still applies, PIPEDA will be even more stringent. Much of what Dalhousie is currently doing under FOIPOP will help us comply with PIPEDA. Each of the Vice-Presidents will act as compliance officers for his/her area.

**7. Enrolment update**

Mr. McKee reported that as of December 01, 2003 enrolment has reached 15,528 students, 767 more students than last year. Based on projections, another 600 students are anticipated for next year. Some of this anticipated growth in enrolment is from Ontario and there was a 20% growth in international students, including some from the New England states, an area of some recent concentrated recruitment efforts.

**8. Report on Research**

Dr. Breckenridge gave a report on research activity and funding at Dalhousie:

- Dalhousie had received high profile coverage and placement in *The Scientist* and *The New Scientist*, two prominent international magazines, which attested to the university's strength as a collaborative research environment.
- Health research funding has doubled.
- The Atlantic Metropolis Project has begun.
- Canada Research Chairs at Dalhousie number close to 50.
- Gifts-in-kind from PACE (\$61 million CDN) and Schlumberger (\$16 million CDN) have increased research capability greatly.
- The number of partnerships with industry, in areas such as oil and gas exploration and production, have increased.
- Efforts to support the "commercialization of intellectual property" at Dalhousie have begun.

**9. BAC XVIII Report**

Dr. Scully, Chair of the Budget Advisory Committee, presented the BAC XVIII report to Board members and summarized the main budgetary scenarios facing the university for the coming year.

The meeting then moved to an *In Camera* session where Mr. Mason reported on the Residence Renewal Plan; a motion to approve the changes to the Pension Plan was passed with Mr. Towler abstaining from discussion and vote; and the findings of the Auditor General's Report were presented.

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Don Mills  
Honorary Secretary

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James Cowan  
Chair