

Item: Board of Governors Minutes, September 1983

Call Number: UA-1 12.4

Additional Notes:

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Minutes of a Meeting of the
Board of Governors held on Thursday,
September 22, 1983 in the Board and
Senate Room at 4:00 p.m.

Dalhousie University
Halifax, Nova Scotia

PRESENT: Mr. W. G. Campbell
Mr. G. T. H. Cooper
Mr. J. S. Cowan
Mr. P. Doig
Mr. J. W. Graham
Mr. A. G. Hayman
Mr. T. Hill
Ms. M. Lamb
Miss Z. Linkletter,
Honorary Secretary
Ms. E. A. Macdonald
Dr. W. A. MacKay
Mr. S. McInnes
Mrs. S. Medjuck
Mr. J. Moore
Dr. C. Murray
Mrs. R. Murray
Mr. K. Nightingale
Mr. G. Piercey,
Honorary Treasurer
Mr. D. Ritcey
Mr. W. S. Robertson,
Vice-Chairman
Dr. H. Roper
Mrs. P. Roscoe
Ms. J. Saulnier
Dr. C. B. Stewart
Mrs. P. Weld
Mr. S. Zwicker

Also present were Mr. J. D. Mabley (Director of Development),
Mr. L. R. Shaw (Vice-President, Finance and Development),
Dr. A. M. Sinclair (Vice-President, Academic), Mr. P. Welch
(Vice-Chairman, Senate), Mr. R. J. Bowman (Director of Public
Relations), Messrs. A. L. Barkhouse and M. Hines (Auditors),
and A. J. Tingley (Secretary).

In the absence of the Chairman, the Vice-Chairman, Mr. W. S.
Robertson, presided.

Minutes

The minutes of the meeting of August 4, 1983, which had been
circulated, were approved.

Board Matters

(a) Board Membership

The President reported that it is his understanding that certain
members of the Board will be reappointed by the Governor-in-Council.
A number of new appointments are under consideration, and it is
expected that the Governor-in-Council will act with respect to
these soon.

(b) Membership on Board Committees

The President proposed that a new committee be appointed, to be
called the Development Committee. This was approved.

Membership will consist of the following:

Dr. A. G. Archibald (Chairman)
Mr. S. McInnes (Vice-Chairman)
Mr. W. S. Robertson
Mr. D. Sobey
Mr. D. Ritcey
Dr. W. A. MacKay

Messrs. Shaw and Mabley will work closely with this committee.

Board Matters
(continued)

(c) Scheduled Board Meetings, 1983/84

A proposed schedule had been circulated previously. It appears that this is not entirely satisfactory.

It was agreed that the meeting scheduled for 4:00 p.m. October 20 next will be rescheduled for 3:00, Friday, October 21. Other changes may be made later. The President will have a specific proposal for the next meeting.

(d) Orientation of Board Members

The President suggested a meeting for this purpose for 4:00 October 6, 1983. Arrangements will be confirmed.

Academic Matters

(a) Programme in Oral and Maxillofacial Surgery

Dr. Sinclair spoke on this matter. It has been recommended by Senate that this programme be extended from three years to four. It was agreed that this be recommended to the M.P.H.E.C., it being understood that prior to implementation the matter will again be brought before the Board.

(b) Fall Convocations

The President reminded members that the regular fall convocation will be held on October 20, 1983, and a special convocation marking the one hundredth anniversary of the founding of the Law School will be held on October 28, 1983. He agreed that he would ensure that members of the Board receive invitations to these.

Reports of
Standing Committees

(a) Staff Relations Committee

A report on staff changes was circulated to those present, and significant points were reviewed by Mr. George Cooper on behalf of the Committee.

(b) Finance and Budget Committee

Miss Z. Linkletter reviewed the present situation. It now appears that the deficit for 1983/84 will be more than had previously been expected. The President described the policy of the M.P.H.E.C. with respect to deficits; i.e., the accumulated operating deficit may not exceed a specified fraction of the operating grant.

Although a major campaign for funds is now being planned, it is believed that donors are unlikely to contribute greatly for the purpose of eliminating the deficit.

(c) Audit Committee

The report of the Audit Committee had been circulated with the agenda, and was reviewed by Mr. George Piercey. The report was approved.

It was agreed that the Auditor's fees, which had previously been authorized in the amount of \$44,000.00, be increased to \$52,000.00 in view of the extra work that has been done by the Auditors.

Reports of
Standing Committees
(continued)

(d) Building and Grounds Committee

Mr. Shaw reported that renovation of the Forrest Building has been delayed because of the construction strike, and is now sixty days behind schedule. The project is still within budget. It is still hoped that the building will be occupied prior to the beginning of the 1984/85 academic year.

(e) Development Committee

The President reported that this Committee has met, reviewed its mandate, and is laying plans.

(f) Investment Committee

Approval was given to a change respecting staff mortgages, as recommended by the Investment Committee. This recommendation is attached as an Appendix.

Implementation of
Recommendations of the
Ad-Hoc Joint Board/
Senate Committee

The President referred to a letter that he had sent to the Secretary of Senate on September 12.

It was agreed that the agendas, the minutes, etc. of Board meetings will be sent by the Secretary of the Board to the Secretary of Senate.

It was agreed to recommend to Senate that meetings of the President's Council, which is being set up as a result of the recommendations of the Ad-Hoc Committee, will replace the regular joint meetings of representatives from Senate and Board required by the statutes.

The Officers of the Board will now take steps to name the Board members to this Council. If the Senate appoints its members in time, the Council may be operating in October.

Assistance to
Students from
Guyana

The President advised that at the time Prime Minister Forbes Burnham was awarded an honorary degree, there had been discussions with President Hicks concerning the possibility of some financial support for students from Guyana. In recent correspondence, the President has suggested that up to two undergraduate students and two graduate students be supported to the extent of their fees plus the foreign student differential. One undergraduate student from Guyana is being thus supported in the current year. No objections to this undertaking were raised.

President's
Report

The President referred to the passing of Mrs. Jean MacDonald, Dr. H. S. Crosby, Mr. Rex Moore and Dr. Ian A. MacDonald.

He reported that full-time enrollment is, as of the present, up by about three hundred students, while part-time enrollment has decreased by about two hundred students. He pointed out that these figures are continuing to change.

President's Report
(continued)

He described the following programmes, which had operated at Dalhousie during the recent summer:

- (1) A French Immersion programme operated as in recent years.
- (2) Three Elderhostel programmes, each of one week's duration, took place.
- (3) Professor R. I. McAllister and his associates conducted sessions for a group of public servants from Zimbabwe. After their stay at Dalhousie, the group went on to other parts of Canada.
- (4) A group from the Third World interested in aquaculture spent some time on campus during the summer. The principal interest was shellfish.
- (5) A group interested in ocean management also visited the campus.

All of these programmes, supported by external sources, are considered to have been very successful.


During the summer the President attended the Commonwealth Universities Congress at the University of Birmingham. This gave him an opportunity to meet with his opposite numbers from other parts of the Commonwealth.


This year certain enrollment deadlines were enforced to a greater extent than in the past, when it appeared that increased enrollment would be a problem. Because of the difficulty in planning, it has been decided that deposits will be required in future before students are given final acceptance, so the numbers in various programmes can be projected more accurately than in the past.

He acknowledged with gratitude the assistance of the Alumni Association and its officers with respect to arranging meetings of alumni that have been held, and that will be held in future.

Adjournment

The meeting adjourned at 5:45 p.m.


Z. Linkletter,
Honorary Secretary


for A. Gordon Archibald, LL.D.,
Chairman