

Item: Board of Governors Minutes, January 1980

Call Number: UA-1 27.5

Additional Notes:

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CONFIDENTIAL

Minutes of a Special
Meeting of the Board
of Governors held on
this date in the Board
and Senate Room at 3:30 p.m.

Dalhousie University
Halifax, Nova Scotia
January 8, 1980

PRESENT: Dr. Donald McInnes,
Chairman
Dr. Henry D. Hicks
Miss Zilpha Linkletter,
Vice-Chairman
Mr. W. Struan Robertson,
Honorary Treasurer
Dr. A. Gordon Archibald
Mr. G.E.C. Brown
Dr. J. McD. Corston
Mr. James S. Cowan
Dr. Donna Curry
Dr. Douglas A. Eisner
Mr. Arthur G.H. Fordham
Mr. John W. Graham
His Honour,
Judge Nathan Green
Mrs. Peter Green
Mr. Alan G. Hayman
Mr. Gary Hurst
Mr. Joel Jacobson
Mr. G.R.K. Lynch

Mrs. Ronald MacDonald
Mr. Peter McDonough
Mr. Stewart McInnes
Mrs. Ian M. MacKeigan
Mr. E. Neil McKelvey
Mr. David McD. Mann
Mr. Richard Matthews
His Worship, the Mayor,
Edmund Morris
Miss Aileen A. Meagher
Sister Patricia Mullins
Mrs. Douglas K. Murray
Mrs. T.J. Murray
Dr. Arthur H. Parsons
Mr. R.G. Smith
Dr. R. Colin D. Stewart, MLA
Mr. Ian Thompson
Mr. Andras Vamos-Goldman
Mr. Graham Wells
Mr. F.B. Wickwire
Dr. Edwin F. Ross,
Honorary Secretary

Also in attendance were Dr. Susan Sherwin, President of the Dalhousie Faculty Association, Mr. Derek Mann, Director of Information, and the Senate representatives on the Presidential Search Committee: Dr. David M. Cameron, Professor Innis M. Christie, and Dr. H.B.S. Cooke (Co-chairman of the Committee with Miss Zilpha Linkletter). In addition to Miss Linkletter, the Board of Governors was represented on the Committee by Dr. J. McD. Corston and Mr. W. Struan Robertson. Mr. Graham Wells, student member of the Board of Governors, represented the Student Union on the Search Committee. All these persons were present at the meeting.

MPHEC Recom-
mendations for
1980-81

Dr. Hicks brought to the attention of the Board the recently released recommendations of the Maritime Provinces Higher Education Commission to the Council of Maritime Premiers on operating grants to the universities for the year 1980-81. If approved, Dalhousie will receive an 8.1 increase over last year's grant plus 0.45% to cover the increased costs of operating the expanded dental facilities.

The increase for the Dental School might yield the major part of \$1.0 m. for Dalhousie, Dr. Hicks said. The President added that an equalization grant of 0.75% mentioned in the MPHEC press release would not apply to Dalhousie.

Dr. Hicks noted that an 8.1% increase in the operating grant to Dalhousie would increase the revenue of the University only by less than 6% as the University's income is also derived from interest on endowment and fees. He said that it would appear necessary to increase fees although a 10% fee increase would only add 1% to the University's revenues.

Dean of Admin-
istrative
Studies

The President asked for the authority of the Board to offer Mr. Tom W. Kent the Deanship of the Faculty of Administrative Studies, replacing Dr. Peter Ruderman who will retire from the position this year. On motion (McDonough/Mrs. Douglas Murray) it was agreed that Mr. Kent be appointed for a three year term assuming that further discussions with the Faculty and salary negotiations with Mr. Kent come out favourably. It was noted that Mr. Kent had held the position of President and Chief Executive Officer of Sydney Steel and the Cape Breton Development Corporation in recent years.

Report of
Presidential
Search Commit-
tee

The Board now turned to the main purpose of the meeting: the reception of the report of the Presidential Selection Committee. At the last meeting on December 13, it had been agreed that the Chairman would call a special meeting as soon as the Presidential Selection Committee had reported its nominee to him.

Mr. McInnes read the letter he had received from Miss Zilpha Linkletter, Co-chairman with Dr. H.B.S. Cooke of the Presidential Search Committee. The Committee recommended the appointment of Professor William Andrew MacKay to succeed Dr. Hicks as President and Vice-Chancellor of the University. In the letter Miss Linkletter said that Professor MacKay, who is currently Vice-President of the University, was considered by the Search Committee to have the "intellectual capacity, absolute integrity, ability to relate to individuals, devotion to Dalhousie and.....intimate knowledge of all aspects of this University and of its relationships to external bodies (to) make him the prime candidate" for the office of President.

It was disclosed in the letter that Dr. MacKay had been chosen from ninety nominees and applicants, four of whom had been selected for interviews. The Search Committee had consulted with thirty individuals "drawn mainly from the components of the Senate Council" before making its decision.

The Chairman noted that Miss Linkletter had also raised the question of whether the offices of President and Vice-Chancellor should be separated and whether there should be an interval of two or three weeks after the announcement of the name of the selected candidate before a further meeting of the Board made the actual appointment.

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January 8, 1980
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After a long discussion in which many members of the Board participated, the Board of Governors made its decision by approving without a negative vote a double motion (Archibald/Ross)

- 1. that Professor William Andrew MacKay be appointed President and Vice-Chancellor of Dalhousie University.*
- 2. that the Executive Committee of the Board of Governors be authorized to negotiate and approve a contract with Professor MacKay dealing with his terms of employment.*

Mr. Mann, the Information Officer, was authorized to release the decision of the Board to the media.

The meeting adjourned at approximately 4:40 p.m. after a resolution proposed by Mrs. Peter Green was passed unanimously, thanking the Presidential Search Committee for their many hours of dedicated work.

*Edwin F. Ross, M.D.
Honorary Secretary*

CONFIDENTIAL

Minutes of the Meeting of the Executive of the Board of Governors (to which all members of the Board were invited) held on this date in the Board and Senate Room at 4:00 p.m.

Dalhousie University
Halifax, Nova Scotia
January 24, 1980

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PRESENT: Dr. Donald McInnes,
Chairman
Miss Zilpha Linkletter,
Vice-Chairman
Dr. Henry D. Hicks
Dr. A. Gordon Archibald
Mr. G.E.C. Brown
Dr. J. McD. Corston

Mr. John W. Graham
Mrs. Peter G. Green
Mr. Richard Matthews
Dr. R. Colin D. Stewart, MLA
Mr. Ian A. Thompson
Dr. Edwin F. Ross,
Honorary Secretary

Also in attendance were Vice-President W.A. MacKay, Dr. Susan Sherwin, President of the Dalhousie Faculty Association, and Mr. Derek Mann, Information Officer.

Minutes

The minutes of the meeting of the Executive Committee of the Board of Governors held on Thursday, October 25, 1980, and of two special meetings concerned with the finalizing of the Collective Agreement with the Dalhousie Faculty Association, on October 29 and November 5, were approved as circulated.

Appointment
Of a Com-
mittee to
Review
Operation
of the
Board and
Its Com-
mittees

The President said that after a discussion with President-Elect W.A. MacKay, he was bringing to the Executive a proposal that they appoint a committee to review the operation of the Board and its Committees, including the nomination of officers and members of committees. He suggested that the committee be composed of the Chairman, Vice-Chairman, Secretary and Treasurer, the President, Vice-President MacKay and one or two other members of the Board.

On motion (Graham/Corston) the Committee and its composition were approved with power to add.

Staff
Matters

Changes in staff appointments as per the attached list were presented by Dr. MacKay and were approved with the deletion, at the Vice-President's request, of the names of Alan Roadburg (Page 4) and William F. Schelter (Page 5).

Invest-
ment
Changes

Investment changes as per the attached list were approved.

Building
and
Grounds

Mr. Brown reported for the Building and Grounds Committee:

Rink - the Committee is actively working on a new site.
Mr. Brown did not disclose the location but indicated it was close to where the old Rink had been.

Dental Building - this building is on budget and on time.
There is, however, some concern about

forthcoming labour negotiations
affecting the completion date.

DALPLEX - the overrun in costs arising from the strike during construction is now expected to be less than anticipated.

With regard to a recent newspaper headline which stated that the inflated roof of the building had collapsed, Mr. Brown said that with the first experience with a good fall of wet snow hot air directed to the inside of the roof had resulted in a decrease in the normal air pressure which caused the roof to settle. When pressure was restored and increased to compensate for the added weight of snow the roof came back to normal. There was the "greatest satisfaction" from this experience, he said, because it was now known that the DALPLEX roof could be collapsed and inflated with no apparent damages.

Finally, Mr. Brown announced that a second revolving door would be installed to provide easier access to and from the main floor at times of major public events. He hoped that this door would be in place in time for at least some of the convocations in the spring.

Mrs. Green asked Mr. Brown about providing adequate lighting for the area on which cars are parking adjacent to DALPLEX. He explained that this had not been made a formal parking lot as yet but promised to look into the matter of providing more light to discourage interference with those leaving their cars there while using the facilities.

Employee
Benefits

Dr. Hicks noted that the end of the two year trial period for reduced tuition fees for children of Dalhousie staff was at hand and a decision should be made about its continuance. It was agreed to leave the disposition of this matter to the Committee appointed earlier in the meeting to review operation of the Board and its committees.

Resolution
- Mr. John
Delaney

It was agreed that the President and the Secretary should arrange for a resolution to be prepared and sent to the widow of Mr. John Delaney, who passed away shortly after retiring from the Board in 1979.

The meeting adjourned at 4:30 p.m. to be followed by the regular joint meeting with the Senate Council.

Edwin F. Ross, M.D.
Honorary Secretary