

Item: Board of Governors Minutes, April 2006
Call Number: UA-1

Additional Notes:

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BOARD OF GOVERNORS

**Approved Minutes of the Meeting held on
Tuesday, April 18, 2006
Lord Dalhousie Room, Henry Hicks Academic Administration Building**

MEMBERS PRESENT: James S. Cowan (Chair), Alison Archibald, Jamie Baillie, Elizabeth Beale, Robert Chisholm, Dan Clark, Lorne Clarke, Ezra Edelstein, Richard Goldbloom (Chancellor), Mo El-Hawary, Richard Evans, Cathy MacNutt, Sunny Marche, Don Mills, Robert Radchuck, Suzanne Rosson, Alasdair Sinclair, Chris Smith, Jim Spatz, Bruce Towler, Tom Traves, and Jane O'Connor (University Secretary)

REGRETS: David Craig, Jay Forbes, Lynn Irving, Don Mills

NON-MEMBERS: Ann Beringer, Carl Breckenridge, Rick Conrad, Amy Curwin, , Gilberto DeMelo, Phil Duguay, Dale Godsoe, Karen Kwan, Bryan Mason, Patrick Moriarty, Ian Nason, Bonnie Neuman, Len Peryra, Jim Vibert, Susan Zinck

1. Approval of the Agenda

Moved by L. Clarke, seconded by T. Traves:

THAT the agenda be approved as distributed.

The motion was CARRIED.

2. Approval of the Minutes of the Meeting held on February 21, 2006

Moved by R. Evans, seconded by R. Radchuck:

THAT the minutes of the meeting held on February 21, 2006 meeting be approved as distributed.

The motion was CARRIED.

3. Chair's Report

J. Cowan reported that President Traves has advised him as Board Chair that he wished to be considered for a third term as President of Dalhousie University. A Presidential Review Committee has been established in accordance with the protocol approved by the Board and the Senate on senior administrative appointments to consider the reappointment of President Tom Traves for an additional three-year term. The Review Committee has met and is seeking feedback from internal and external members of the community.

3.1 2006 Governors' Awards Presentation

J. Cowan and T. Traves presented the 2006 Governors' Awards to four outstanding students for their exceptional contributions or leadership in the extracurricular life of the university or in the area of community service:

Janet Grant, a Bachelor of Laws and Masters of Health Services Administration student, was honoured for her dedication, commitment and enthusiasm within the Dalhousie Law School.

Christopher Jordan, a graduate student in the Faculty of Computer Science, was honoured for his contribution to student life.

Lori Morgan, a Physiotherapy student in the Faculty of Health Professions, was honoured for her leadership role within the Faculty of Health Professions.

Adam Somers, a student in the College of Pharmacy, was honoured for his many accomplishments and leadership role within the College of Pharmacy.

4. President's Report

A written President's Report was included in the agenda package. In his report, T. Traves commented on several topics including the BAC Report XXXIII, provincial government amendments to the Memorandum of Understanding, the Annual Meeting of the Association of Universities and Colleges of Canada (AUCC), and the governance report.

T. Traves reported that Dalhousie Professor Susan Sherwin, Department of Philosophy, has been awarded the Canada Council's Killam Prize in recognition of her lifetime achievements in the fields of philosophy, women's students and health ethics. Dalhousie has been selected to proceed to a final round of adjudication for a major Canada Foundation for Innovation International Research Partnership Award. Dalhousie will partner with the provincial government and Saint Mary's University to set up a not-for-profit company, Offshore Energy Technical Research Association, to sponsor energy research. Dalhousie will join a group of leading research-intensive universities across the country who meet periodically to discuss issues of common concern and to develop a strategy to encourage governments across the country (federal and provincial) to support research and development activities.

In closing, T. Traves noted that this was Vice-President External Dale Godsoe's last meeting with the Board prior to her retirement at the end of April. On behalf of the Board, T. Traves thanks D. Godsoe for nine years of outstanding service, for the tremendous contributions she's made to the University, and for the support and creativity she brought to the position.

5. Dalhousie Student Union President's Report

A written DSU President's Report was included in the agenda package. In his report, E. Edelstein commented on several topics including the DSU elections, Student Appreciation Night, Frosh Week Symposium, planning for a homecoming event, and plans for a DSU annual report. He also provided an update on activities of the Alliance of Nova Scotia Student Associations (ANSSA) and the Canadian Alliance of Student Associations (CASA).

6. Items for Decision

6.1 Appointment of Student Board Members

E. Edelstein reported that at the Dalhousie Student Union held its elections in March 2006. E. Edelstein was re-elected as President of the DSU and his name is being put forward for a further one-year term on the Board of Governors. Natalie MacLean was elected as the candidate for the vacant Student Board member position.

Moved by E. Edelstein, seconded by M. El-Hawary:

THAT the Board of Governors approve the appointment of Natalie MacLean as a Student Board member for a two-year term effective May 1, 2006 to April 30, 2008.

The motion was CARRIED.

Moved by D. Clark, seconded by R. Chisholm:

THAT the Board of Governors approve the appointment of Ezra Edelstein as a Student Board member for a one-year term effective May 1, 2006 to April 30, 2007.

The motion was CARRIED.

6.2 Budget Matters

6.2.1 2005-06 Budget – Preliminary Year-end Results

J. Spatz, Chair of Operations Committee, reported on the preliminary results for the 2005-06 fiscal year. He noted that in comparison to the September update, the numbers have improved by almost \$1 million which reduced the carry forward that was needed to balance the budget.

6.2.2 Budget Advisory Committee Report XXXIII

B. Mason, Vice-President Finance and Administration, reported on behalf of S. Scully, Chair of the BAC. He noted that the Board had a lengthy discussion at its last meeting on the previous BAC Report XXXII. Based on the feedback received to that report, the BAC has issued its Report XXXIII which is the budget plan for the year 2006-2007. The formal budget of the University will be presented to the Board for consideration and approval at the Annual Meeting in June.

The BAC report provides a plan for a balanced budget and addresses the issues about which the University must make decisions in order to finalize budget planning. The University has been required for the last fifteen years by the Board to operate on a balanced budget basis.

Overall, University revenues will increase by about \$10 million which is slightly over four percent (4%). Government funding is increasing by \$5.9 million (5.25%) under the second year of the Memorandum of Understanding between the Provincial Government and the universities of Nova Scotia. The report contains a series of recommendations for increasing fees in 2006-07. For the majority of students, fee increases are controlled by the terms of the MOU that provides that fees cannot increase by more than 3.9%. The proposed fee schedule includes fee increases of 3.6% for most students. The Committee is recommending that fees in the three major professional programs of Law, Medicine and Dentistry increase by higher amounts and that the five-year program that BAC developed and recommended a year ago for increasing international differential fees be continued into the second year and that international differential fees be increased by \$810.

Student assistance will be increased to help assist students meet the rising costs. The total increase in student assistance from the operating budget and from endowments is a little over \$500,000 to bring the total up to over \$13 million. The report recommends that

the allocation for library acquisitions be increased by 4% which would bring the total expenditure on the library collection to \$6 million. Funds will also be allocated to facilities renewal and other strategic initiatives.

In order to balance the budget, the report recommends that all budget units reduce their budgets by 2.1%.

6.2.2.1 2006-07 Ancillary Budget Projection

A copy of the Ancillary Budget Plan for 2006-07 was included in the agenda package for information. J. Spatz noted that the 2006-07 combined revenue of the units within Ancillary operations (Arts Centre, Bookstore, Dalplex & Arena, Food Services, Housing & Conference Services, Personal Computer Purchase Centre) total \$38.4 million representing a \$1.4 million decrease over the 2005-06 budget of \$39.8 million. The major factor contributing to lower projected revenues for 2006-07 is the projected decline in enrolment and the consequent impact on residence occupancy levels.

This will come forward to the Board for approval in June as part of the budget package.

6.2.2.2 2006-07 Tuition & Facilities Renewal Fees

Recommendations on tuition and facility renewal fees were included in the BAC XIII Report. In arriving at the tuition fee recommendations, the Committee consulted with and received feedback from many individuals and groups across campus. The recommendations were developed with reference to Board-approved policies on tuition and sections pertaining to tuition fees as contained in the Memorandum of Understanding between Nova Scotia Universities and the Province of Nova Scotia.

A lengthy discussion ensued on the fee recommendations. Concerns were expressed with respect to the increased fees for Law, Medicine and Dentistry, the international differential fee, impact of fee increases on student recruitment and access, and the 3.6% vs. 3.9% tuition fee increase. It was noted that there was a quiet protest in the hallway prior to the Board meeting by the medical students against the higher fee increases and by the international students against the increased international differential fees. Concerns were also raised with respect to the amount of student assistance funding specifically identified for bursaries in Law, Medicine and Dentistry.

Moved by J. Spatz, seconded by S. Rosson:

THAT, based on the recommendation of the Operations Committee, the Board of Governors approve the 2006-07 tuition and facilities renewal fees as presented in the schedule attached (Attachment C) incorporating the following adjustments:

- a) a general tuition fee increase of between 3.5% and 3.9% for all programs (except as noted in (b) and (c) below),**

- b) tuition fees in LLB, MD and DDS, (including MD/MSc Oral and Maxillofacial Surgery) programs to increase by 5.9%, 7.9% and 9.9% respectively;**
- c) the international differential fee for Graduate students in these programs to be \$5,190 and for all other programs \$6,450; and**
- d) an increase of \$1 in the auxiliary fee for facilities renewal to \$42 per term for full-time students.**

Moved by E. Edelstein, seconded by D. Clark:

THAT the above motion be divided into four parts to deal with each component separately.

The motion was CARRIED.

Voting on the four motions:

THAT, based on the recommendation of the Operations Committee, the Board of Governors approve the 2006-07 tuition and facilities renewal fees as presented in the schedule attached (Attachment C) incorporating the following adjustments:

- a) a general tuition fee increase of between 3.5% and 3.9% for all programs (except as noted in (b) and (c)),**

Moved by D. Clark, seconded by E. Edelstein:

THAT the motion be amended to read: a general tuition fee increase of between 1.8% to 2.2% for all programs (except as noted in (b) and (c)),

The motion to amend was DEFEATED.

**The original motion was CARRIED.
(3 opposed)**

THAT, based on the recommendation of the Operations Committee, the Board of Governors approve the 2006-07 tuition and facilities renewal fees as presented in the schedule attached (Attachment C) incorporating the following adjustments:

- b) tuition fees in LLB, MD and DDS, (including MD/MSc Oral and Maxillofacial Surgery) programs to increase by 5.9%, 7.9% and 9.9% respectively;**

Moved by D. Clark, seconded by E. Edelstein:

THAT the motion be amended to read: tuition fees in LLB, MD and DDS, (including MD/MSc Oral and Maxillofacial Surgery) programs to increase by 4.9%, 5.9%, and 7.9% respectively.

The motion to amend was DEFEATED.

**The original motion was CARRIED.
(3 opposed)**

During the discussion on the amended motion, T. Traves spoke to the motion on procedural grounds. It noted that the budget process in the University spans a major portion of the year that allows for full consultation, substantial input and careful review. He explained that the consultative budget process provides a number of opportunities for the University community, including student members of the Board, Senate, and the Student Union, to give input and comment on the scenarios and proposals being put forward. He indicated that bringing forward last minute amendments at the Board meeting after all the consultation has occurred that impacts on the financial position of the University, from a procedural point of view, seems to be fundamentally irresponsible. It doesn't allow members to consider carefully the implications on the financial proposals or to look at the trade-offs implicit in the proposals.

Concerns were expressed about the Board only being presented with one option which is the same option that was presented in the original BAC XXXII report. It was suggested that BAC present three options to the Board. Concerns were also expressed about the timing of the approval of the fee recommendations and suggested that the fee recommendations be dealt with as part of the budget. During the discussion, it was noted that Board members need to make a decision that is in the best interests of the University.

THAT, based on the recommendation of the Operations Committee, the Board of Governors approve the 2006-07 tuition and facilities renewal fees as presented in the schedule attached (Attachment C) incorporating the following adjustments:

- c) the international differential fee for Graduate students in theses programs to be \$5,190 and for all other programs \$6,450;**

**The motion was CARRIED.
(3 opposed)**

THAT, based on the recommendation of the Operations Committee, the Board of Governors approve the 2006-07 tuition and facilities renewal fees as presented in the schedule attached (Attachment C) incorporating the following adjustments:

- d) an increase of \$1 in the auxiliary fee for facilities renewal to \$42 per term for full-time students.**

The motion was CARRIED.

6.2.3 2006-07 University Fees

6.2.3.1 2006-07 Residence Room and Board Rates

B. Neuman reported that no increases in Residence room and board rates were being recommended for 2006-07. Factors considered in determining rates for 2006-07 included available beds in 2005-06, competition with a softening in the rental market, and enrolment projections for 2006-07.

Moved by J. Spatz, seconded by S. Rosson:

THAT the Board of Governors approve the 2006-07 Residence Room and Board Rate Schedule as follows:

Residence Room & Board (includes a 19 meal plan per week)	Residence Fees
<u>STUDLEY/CARLETON CAMPUS:</u>	
Howe Hall	
Fountain House – Single	\$8,632
Fountain House – Double	\$7,992
Single	\$8,224
Double	\$7,584
Shirreff Hall and Eliza Ritchie	
Single	\$8,214
Double	\$7,574
Risley Hall	
Single	\$8,632
Mini	
Single	\$8,214
<u>SEXTON CAMPUS:</u>	
O'Brien Hall	
Super Single	\$8,265
Single Room	\$8,112
Double Room	\$7,472
Gerard	
Super Single	\$8,225
Single Room	\$8,072
Grad	
Super Single	\$8,265
Residence Room	
Residence	
Single	\$5,079
Glengary Apartments	
Bachelor	\$6,642
3-person (3 bedrooms)	\$5,637
Fenwick Place – Student	
2-person (2 bedrooms)	\$5,977
3-person (3 bedrooms)	\$5,533
4-person (4 bedrooms)	\$5,023
32 & 33 Floor – Single	\$5,167
Grad	
Super Single	\$5,593
Fenwick Place – Conventional	
Bachelor	Per Month \$642
1 bedroom	\$771
2 bedroom	\$1,026

NOTES:

- (1) All residence fees include phone service with voice mail features, satellite TV access, and ResNet (internet access).

- (2) The residence rates include a \$40 non-refundable residence council fee (except Gerard Hall which is \$0; and Howe Hall and Risley Hall fees are \$50), a \$50 non-refundable application fee, and the cost option 19 meal plan per week. If the 14 meal plan is chosen, the fees will be reduced by \$80 from the Total.

The motion was CARRIED.

6.2.3.2 2006-07 Student Services Fee

B. Neuman reported that a \$5 per term increase in the Athletics component of the Student Services Fee was being recommended. The increased funds will go directly to Athletics to offset cost increases. She noted that a major review of the Athletics operations including facilities and programming will be conducted during 2006-07.

During the discussion, it was noted that the University will no longer be supporting the varsity teams from the Sexton Campus.

Moved by J. Spatz, seconded by S. Rosson:

THAT, based on the recommendation of the Operations Committee, the Board of Governors approve the 2006-07 Student Services Fee at \$93 per term for full-time students with other fees adjusted accordingly as outlined on the following schedule:

PROPOSED 2006-07 Student Services Fee					
Fee Distribution	Full Time (1 Term)	Part Time (1 Term)	Full Time Med/Dent (8 mos.)	Full Time Summer	Post Grad Med (1 Year)
Athletics Fee	\$75	\$ 0	\$150	\$37	\$187
Health Services Fee	10	10	20	10	0
Admin Services Fee	8	4	16	8	0
Total	\$93	\$14	\$186	\$55	\$187
2005-06 Student Services Fee					
Fee Distribution	Full Time (1 Term)	Part Time (1 Term)	Full Time Med/Dent (8 mos.)	Full Time Summer	Post Grad Med (1 Year)
Athletics Fee	\$70	\$ 0	\$140	\$35	\$175
Health Services Fee	10	10	20	10	0
Admin Services Fee	8	4	16	8	0
Total	\$88	\$14	\$176	\$53	\$175

The motion was CARRIED.

6.2.3.3 2006-07 HRM Bus Pass Fee

B. Neuman reported that the pilot project conducted during Winter Term 2006 was successful and the HRM Bus Pass program will be implemented in 2006-07. It was noted that the price will remain the same as during the pilot at \$58 per term for Fall and Winter for full-time students. There has been no agreement with HRM to date to extend the program into summer. Negotiations are underway to include Kings' students.

Moved by M. El-Hawary, seconded by S. Rosson:

THAT, based on the recommendation of the Operations Committee, the Board of Governors approve the 2006-07 Metro Transit Bus Pass Fee of \$58 for each of the Fall and Winter terms for full-time students.

The motion was CARRIED.

6.2.3.4 Student Union/Society Fees

E. Edelstein reported that the Dalhousie International Student Association voted unanimously at its AGM to create a student society fee levy for its international student members.

Moved by E. Edelstein, seconded by D. Clark:

THAT, based on the recommendation of the Operations Committee, the Board of Governors approve the creation of a student society fee levy for the Dalhousie International Student Association in the amount of \$5 per term for all full-time and part-time international student members.

The motion was CARRIED.

E. Edelstein reported that the Bachelor of Management Student Society voted in favour of increasing its student society fee levy by \$5 per term to a fee of \$20 per term. 115 of the 150 students in attendance voted in favour.

Moved by E. Edelstein, seconded by D. Clark:

THAT, based on the recommendation of the Operations Committee, the Board of Governors approve an increase in the student society fee levy for the Bachelor of Management Student Society from \$15 per term to \$20 PER TERM. This fee is assessed for all full-time and part-time students who are registered in the Bachelor of Management and Bachelor of Recreation Management programs.

The motion was CARRIED.

6.2.3.5 Student Health and Dental Plan Fees for 2006-07

E. Edelstein reported that the Dalhousie Student Union has been advised by its health and dental plan provider that rates will increase for the 2006-07 academic year. He reported on the usage of the plan in response to information requested by the Student Relations and Residence Committee.

Moved by D. Clark, seconded by A. Archibald:

THAT, based on the recommendation of the Operations Committee, the Board of Governors approve the 2006-07 increase to the Student Health and Dental Plan fee of \$5 per year for single coverage and \$10 per year for family coverage as per the following schedule:

Category	Current Year		Renewal	
	2005/2006		2006/2007	
	Single	Family	Single	Family
EHC	\$137	\$274	\$153.50	\$307
OOP	\$5.00	\$10.00	\$5.00	\$10.00
AD&D	\$2.00	\$4.00	\$2.00	\$4.00
OPT-OUT	\$2.00	\$2.00	\$2.00	\$2.00
CAMPBELL & CO	\$6.75	\$6.75	\$6.75	\$6.75
OFFICE BUDGET	\$5.00	\$5.00	\$6.00	\$6.00
TOTAL HEALTH	\$157.75	\$301.75	\$175.25	\$335.75
DENTAL	\$80.95	\$161.90	\$68.45	\$136.90
RSF	\$9.30	\$9.35	\$9.30	\$9.35
COMBINED TOTAL	\$248	\$473	\$253	\$483
NET CHANGE	-	-	\$5.00	\$10.00

The motion was CARRIED.

6.2.4 A & R and Facilities Renewal Projects

Requests for capital projects were compiled and sorted into four broad categories: Alterations and Renovations, Facilities Renewal, Classroom Renewal and Energy Management.

Moved by J. Spatz, seconded by E. Beale:

THAT, based on the recommendation of the Operations Committee, the Board of Governors approve the following expenditures for 2006-07:

Alterations and Renovations	\$ 2,080,000
Facilities Renewal	4,887,000
Classroom Renewal	500,000
Energy Management	<u>150,000</u>
Total Expenditures	<u>\$ 7,617,000</u>

The motion was CARRIED.

6.2.5 2006-07 Interim Spending Authority

Moved by J. Spatz, seconded by C. MacNutt:

THAT in order to allow the continued operation of the University until such time as the 2006-07 operating budget is given final approval, the Board of Governors authorize expenditures of up to 25% of the 2006-07 operating budget plan amounts as presented in the BAC XXXIII Report. The President or his designate is authorized to approve expenditures in excess of 25% in special cases to permit the orderly management of the University.

The motion was CARRIED.

6.3 Chemical Storage Facility Project

6.3.1 Project Approval

J. Spatz reported that a new facility is required on campus in order to adequately address requirements related to the safe handling and storage of chemicals. The proposed project includes the construction of 10,485 sq. ft. of new space in a one-storey addition on the north side of the Chemistry building between the podium and the Dunn parking lot, as well as the renovation of 1,206 sq. ft. within the Chemistry building.

The total cost of the projected is estimated to be \$5 million including design, project management and other soft costs. It is anticipated that the facility would be ready for occupancy by June 2008. It was noted that this is the University's # 1 safety issue.

Moved by J. Spatz, seconded by T. Traves:

THAT, based on the recommendation of the Operations Committee, the Board of Governors approve the expenditure of \$5.0 million for the construction of a new Chemical Storage Facility.

The motion was CARRIED.

6.3.2 Appointment of Design Team

Moved by J. Spatz, seconded by E. Beale:

THAT, based on the recommendation of the Operations Committee, the Board of Governors approve the appointment of SCN-Lavalin Inc. in association with Fowler Bauld & Mitchell Ltd. as the design team for the Chemical Storage Facility project.

The motion was CARRIED.

6.4 Governance Committee Report

A copy of the Ad Hoc Governance Committee Report to the Board was distributed under separate cover. J. Cowan provided an overview on the Committee's work and highlighted the recommendations contained in the Report. A lengthy discussion on the contents of the report ensued.

Questions arose with respect to the role and composition of a National Advisory Council. It was agreed that consideration of this recommendation would be deferred until a proposal which outlines the size, structure and function is presented.

Concern was expressed by one member regarding the elimination of a March meeting given that this is a key time in terms of business issues at the University.

Members did not support the proposal to extend the length of the Board meetings to 4.5 hours to incorporate a developmental component and to allow for social time. It was suggested that another option might be to include a social aspect as part of a Fall retreat and to continue with the Annual Board Dinner following the Annual Meeting in June. Members supported the idea of a Fall retreat which could incorporate a Board development session.

Moved by M. El-Hawary, seconded by B. Towler:

THAT the Board of Governors endorse the Ad Hoc Governance Committee Report to the Board (April 2006) and approved the following recommendations contained therein:

- Accountability Reporting: In addition to the Annual Report of the President and Vice-Presidents, the President's Strategic Focus: Annual Progress Report, and the Annual Financial Report, that a "dashboard" be developed and presented to the Board quarterly to enable the Board to track performance on key indicators on a regular basis.
- Board Size: That the Mandate Statement (page 2-1) constitute a Mandate Statement for the Board of Governors of Dalhousie University.
- Expectations of Individual Board Members: That the expectations outlined on page 4-3 constitute a statement of expectations for individual Board members.
- Roles and Responsibilities: That the responsibilities outlined on pages 4-4 and 4-5 constitute a statement of roles and responsibilities of the Board of Governors of Dalhousie University.
- Role of the Board Chair: That the responsibilities outlined on page 4-9 constitute a statement outlining the role of the Chair of the Board of Governors of Dalhousie University.
- Board Member Profiles: That a document that profiles the Board members be published annually.
- Orientation Program: That a Board Orientation Program be established to provide new members with an introduction to Dalhousie University which will allow them to assume an active, informed and participative role.

- Ongoing Board Member Development: That a continuous process that offers advanced knowledge for the entire Board and specialized knowledge for members of specific standing committees that goes beyond the initial orientation program to be implemented.
- Annual Board Retreat: That an Annual Board Retreat be scheduled every Fall.
- Board Meetings: That regular meetings of the Board of Governors be scheduled five times per year in the months of October, November, February, April, and June.
- Macro Agenda: That a macro agenda that outlines the Board's work plan for the academic year be developed.
- Standing Committees: That the Standing Committee structure of the Board be as outlined on page 7-1 and that the Terms of Reference for each Standing Committee be modified as presented on pages 7-3 to 7-21.
- Communication: That the initiatives outlined on page 8-1 be initiated or enhanced to improve communications with Board members.
- Meeting Evaluation: That a process for evaluating Board meetings be implemented.
- Annual Evaluation of Board Performance: That the Board conduct a formal assessment of its performance and effectiveness on an annual basis.
- By-laws: That the Board adopt the revised By-laws which reflect the changes in governance practices and processes recommended by the Committee.

The motion was CARRIED.

7. Items for Discussion

7.1 Enrolment Report

A copy of the enrolment management report was distributed at the meeting. The report provided an update on the new Integrated Undergraduate Enrolment Management initiative and work in progress in the areas of recruitment, marketing and reputation, retention and student engagement, international strategy, research, and policy and process review.

T. Traves highlighted three areas of focus of the Enrolment Management Committee:

- (1) Recruiting New Constituencies of Students – targeted international recruitment, students studying in advanced placement or international baccalaureate programs, and targeted recruitment for specific programs in selected cities across Canada. The University has created a number of scholarship efforts to focus on certain constituencies of students in markets where we want to build.
- (2) Student Retention Issues – Dalhousie effectively has a high-level retention rate which is comparable in terms of national results reported in Macleans surveys. However, every student who leaves Dal either because of academic difficulties or for other reasons is a recruitment effort gone badly and a personal loss to the institution and to the student as well.

Anything the University can do to mentor students better, advise them more effectively, or help them succeed fundamentally is a good thing for them and for Dal in terms of student numbers.

- (3) Conversion of Applicants into Registrants – The target is to attract the same first-year class this September as we had last September and we appear to be on target.

8. Items for Information

8.1 Board Standing Committee Reports

Written Committee reports were included in the agenda package.

- Student Relations and Residence Committee: S. Rosson reported that at the DSU's invitation, members of the Committee participated in the "Imagine Sexton" event at the Sexton Campus. She noted that the event provided an opportunity for Committee members to engage more closely with students. One of the issues that came to light during the discussions was that the Engineering/Architecture students do not feel part of the University. Attention will need to be paid to finding ways to engage these students.
- Academic Affairs Committee: A. Sinclair reported that the Committee reviewed a discussion paper on Faculty Member Performance Evaluation. Guidelines for implementation are being developed.

8.2 Long-term Financial Planning Committee Interim Report

J. Spatz reported that the Committee has completed its extensive briefing on all financial aspects of the University and identified themes for further discussion. Position papers on the issues will be developed. It is anticipated that the Committee will complete its work by the end of October.

The remainder of the meeting was held *in camera*.

9. In Camera Session

9.1 Decanal Appointment

Moved by T. Traves, seconded by M. El-Hawary:

THAT the Board of Governors approve the appointment of Dr. David Wheeler as the Dean of Management for a five-year term, commencing July 1, 2006.

The motion is CARRIED.

It was agreed that the approval of decanal, assistant vice-presidential and associate vice-presidential appointments should be delegated to the Academic Affairs Committee. The terms of reference for the Committee will be revised to reflect this change.

9.2 VP External Search

T. Traves provided an update on the VP External search.

9.3 Board Roundtable

Board members met in the absence of administration.

10. Adjournment

The meeting adjourned at 6:15 p.m.

James S. Cowan, Chair

Don Mills, Honorary Secretary

The meetings of the Board of Governors are recorded and the tapes are available for review in the office of the University Secretary.