

Item: Senate Minutes, July 1994  
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DALHOUSIE UNIVERSITY  
MINUTES  
OF  
SENATE MEETING

Senate met in regular session on Monday, 11 July 1994 at 3:00 p.m. in University Hall, Macdonald Building.

**Present** with Mr. Dunn in the chair were:

B.P. Archibald, Bankier, Bérard, J. Black, Blair, Butlin, Carlson, Carruthers, Curri, Fingard, Fooladi, Ghiz, Hansell, Hobson, Hoskin, Kozey, LeBlanc, Lesser, Lewis, Lydon, L.C. MacLean, MacLennan, MacLeod, Mahony, Mann, Mason, McAllister, McIntyre, Ritchie, Rosen, Ruedy, Ryall, Schellinck, Sedgwick, Shaw, Stolzman, Stone, Stuttard, J.E. Sutherland, Taylor, Walker.

**Invitees:** B. Christie, J. Eastman, M. MacDonald.

**Regrets:** Clark, Clovis, M. Crowley, DeMéo, E. Frick, J. Gray, Haley, Hare, D.W. Jones, Maxner, McCabe, McNiven, Moss, Murray, Pytka, Roald, Sutow, Wassersug.

**94:098**

Minutes of the Previous Meeting

The minutes of the meeting of 19 May 1994 were approved upon motion (R. Carlson/R. MacLeod).

**94:099**

Nominations to Senate Committees

On behalf of the Committee on Committees, Mr Blair tabled the following names for election to committees.

**Senate Academic Planning Committee**

**M. Willison (Science) '97**

**Senate Committee on Academic Administration**

**A. Simpson (Science) '97**

**T. Vinci (FASS) '97**

**Senate Financial Planning Committee**

**R. Friedrich (FASS) '97**

**Senate Physical Planning Committee**

**W.T. Gordon (FASS) '97**

**Senate Academic Appeals Committee**

**F. Lovely (Dentistry) '97**

**Senate Computing and Information Technology Planning**

**J. Bankier (Law) '96**

**University Environment Committee**

**P. Pronych (Dentistry) '97**

**Senate Advisory Committee on International Development**

**T. Shaw (FASS) '97**

Mr. Dunn called for further nominations three times and hearing none declared the nominees elected by acclamation.

**94:100**

**Presidential Search Committee**

Mr Bérard read a letter (appended) from Mr A. Shaw, Chair of the Presidential Search Committee, written in response to Senate's motion of 13 June 1994 (**SM 94:082**).

Ms Bankier said that she was disappointed with the Committee's decision to retain a closed search process, saying that she did not believe that such a process could lead to the selection of the best candidate. She referred members to an article in the most recent DFA Dialogue which supported her position.

Mr Risley said that the Committee had been enlarged and has been and will continue to consult widely and that it was the responsibility of the University community to let the Committee get on with its work. He said that 85% of presidential searches in recent years have been closed, largely because the top candidates are often unwilling to let their names stand in open searches. Ms Bankier replied that she was still concerned about the Committee's lack of representation of various groups, such as visible minorities, employee groups, and its limited representation of students. Mr R. MacLeod said that the DSU Executive has expressed satisfaction with its representation and supports Mr Shaw's position on a closed search as outlined in his letter.

**94:101**

**Proposed B.A. with a Concentration in Business**

Mr Bérard reported that the Senate Committee on Academic Administration (**SCAA 94:018**) had approved a proposal for a B.A. (Advance Major) programme with a Minor in Business. On behalf of the Committee it was moved (R. Bérard/G. Curri)

**that Senate approve the proposed B.A. (Advance Major) with a minor in business.**

Mr Mason asked why this programme had not undergone a financial review. Mr Taylor replied that the programme simply involved allowing B.A. students a larger number of electives from the School of Business and allowing B.Comm. students to bring a greater number of Business credits into a B.A. programme. He said that neither Faculty involved believes that the new programme will have any significant impact on resources.

The question having been called, the motion carried.

#### **94:102**

##### Changes in the Administrative Structure of the Faculty of Medicine

Mr Bérard reported that the Senate Committee on Academic Administration (**SCAA 94:017**) had approved a proposal to change the administrative structure of the Faculty of Medicine. Ms Mann explained the proposed changes and the rationale for them. On behalf of the Committee, it was moved (R. Bérard/J.E. Sutherland)

**that Senate approve the proposed changes in the administrative structure of the Faculty of Medicine.**

The question having been called, the motion carried.

#### **94:103**

##### For Information - Report of the Committee on Data Administration

As the materials for this report were not available at the meeting, the item was deferred until the next meeting.

#### **94:104**

##### Report from the Senate Financial Planning Committee

Mr Carlson presented and explained a brief report, "Strategies for Maintaining/Expanding Resources" (previously circulated), prepared by the Senate Financial Planning Committee. The main points addressed included government grants, tuitions and fees, research grants and contracts, and donations and investment income. On behalf of the Committee, it was moved (R. Carlson/B. Archibald)

**that Senate endorse the SFPC Report.**

Mr Stuttard asked if the Senate Academic Planning Committee was considering the same issues; Mr Carlson replied that SAPC was not currently doing so.

Ms McIntyre said that she was concerned that the recommendations might limit Faculty autonomy with respect to income from overheads and in setting tenure and promotion standards. Mr Carlson said that SFPC only wished to gather information which could be analyzed and passed on to Faculties for consideration.

Ms Curri said that an important factor in maintaining resources was the retention of students through maintaining quality standards.

Ms Bankier expressed concern about what she believed would be an increased debt burden for women, working-class, and minority families if an income-contingent student loan plan were adopted. She also said that the Committee should look carefully at the workload burden in units that do contract research. Finally, she urged the Committee to explore mechanisms to connect members of the Dalhousie community to groups, such as black and First Nations groups, which might benefit from an association with Dalhousie.

Ms Hobson said that she and Associate Vice-President (Research) Fournier were developing a response to the Arthurs and Cowan reports done for Concordia University, and she suggested that recommendation #2 in the report might duplicate this work. Mr Archibald replied that SFPC was attempting to be pro-active and sought to ensure that its recommendation #2 would be supplemental to the work being done by Ms Hobson and Mr Fournier.

Mr Ruedy asked where the University would find the money to pursue the initiatives suggested by SFPC. Mr Archibald said that some of the recommendations would effect savings, but he added that it was the position of SFPC that all savings made by the University should not simply be used to pay down the debt but that some should be invested in seeking new revenue sources.

The question having been called, the motion to endorse the report was defeated by a majority vote.

#### **94:105**

##### Annual Report of the Senate Library Committee

Mr Schellinck presented the annual report of the Senate Library Committee. It was moved (T. Schellinck/L. McIntyre)

**that Senate receive the report.**

The motion carried.

#### **94:106**

##### Proposed Change in Membership - Senate Library Committee

Mr Schellinck presented a proposal (previously circulated) from the Senate Library Committee to change its membership structure, including the addition of representatives from several user committees and of the Vice-President (Academic and Research). On behalf of the Committee, it was moved (T. Schellinck/J.E. Sutherland)

**that Senate approve the proposed change in the membership of the Senate Library Committee.**

The motion carried.

**94:107**

Report of the Review Committee for the Lester B. Pearson Institute - SACID

Mr McAllister presented several documents (previously circulated) related to the review of the Lester B. Pearson Institute, including the review report itself, a Senior Academic Administrators report on internationalization at Dalhousie, and a commentary by the Senate Advisory Committee on International Development (SACID). It was moved (R.I. McAllister/K. Mann)

**that Senate endorse the extension of the mandate of the Lester B. Pearson Institute; and that**

**Senate agree to merge SACID as part of a new LPI Advisory Board, retaining no fewer than 5 members on that Board; and that**

**Senate require the proposed LPI Advisory Board to pass on to Senate, routinely, copies of its annual reports.**

Ms McIntyre asked if the new mandate sought to make LPI a new academic unit or a service unit for Faculties. Mr McAllister said that the aim was to increase cooperation between LPI and existing academic units. Ms McIntyre added that she was concerned about how the new mandate would be financed, arguing that overheads should go to those units which actually do the international development work. Mr Shaw said that LPI should not usurp the role of other centres and institutes, and Mr Taylor wanted to know about the impact of the new mandate on existing student exchange programmes. Mr McAllister said that the aim was to have LPI encourage, not control, international activities at Dalhousie, and to facilitate communications.

Mr Bérard pointed out that Senate's guidelines on centres and institutes did not apply directly to LPI, which reports to the President's Office. It was understood, however, that those guidelines, which do require annual reports to Senate, were to be applied by the President to LPI.

The question having been called, the motion carried.

**94:108**

Rationalization

Ms Hobson reported that a CONSUP Human Resources Transition Committee of Vice-Presidents had met once, and that a CONSUP Programme Transition Committee, related specifically to teacher education, was to meet on 12 July. She added that the University's response to the Engineering report had yet to be dealt with, and that the NSCHE was to hold a press briefing on its Computer Science report on the following day.

Ms Hobson said that the recommendations of the Council to date appeared to be leading to the gradual dismemberment of Dalhousie and that the Council's Executive Director, Ms J. Halliwell, seemed to envision a university system "less fixed in time and place".

Ms Fingard said that Dalhousie would respond shortly to the Perkin Report on Graduate Studies.

The President will make clear that Dalhousie does not wish to proceed further with rationalization in the absence of a vision of the whole system. The Faculty of Graduate Studies will respond that Dalhousie is willing to extend current cooperative arrangements in graduate studies. The Faculty is also seeking the views of units within Dalhousie and has considered holding a series of fora to explore additional means of inter-institutional cooperation.

Ms Bankier complimented the President on his response to the Computer Science review report. She expressed concern, however, that the Transition Committees for teacher education would only talk to a few individuals and stressed the need of the committees to talk with individual unions and NSCUFA to consider group interests. Ms Hobson said that the NSCUFA document on rationalization and transition policies has been circulated. Mr Mason said that the Human Resources Transition Committee has only recommended to CONSUP to engage a consultant to assist them.

**94:109**

Question Period

There were no questions.

**94:110**

Report of the President

In the absence of the President, there was no Report of the President.

**94:111**

Adjournment

The meeting adjourned at 4:50 p.m. upon motion (J.Fingard/C. Stuttard).

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Secretary

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Chair