

Item: Senate Minutes, June 1992
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DALHOUSIE UNIVERSITY
MINUTES
OF
SENATE MEETING

Senate met in regular session on Monday, 8 June 1992 at 3:00 p.m. in the Senate and Board Room.

Present with Mr. Dunn in the chair were:

Angelopoulos, Banerjee, Bérard, Betts, Bradfield, Carlson, Clarke, Clovis, Curri, Doyle, Dykstra, Pacey, Pross, Sandhu, A.M. Simpson, Sinclair, Smillie, K. Smith, Stuttard, Young.

Invitees: D. Foley, M. MacDonald.

Regrets: A. Andrews, Carruthers, A.D. Cohen, Fentress, Fingard, Frick, J.D. Gray, Hare, D.W. Jones, J.V. Jones, W. Kimmins, L.C. MacLean, Maloney, Mason, McIntyre, Murray, Purdy, Rees, Ritchie, Roald, Sketris, Sullivan, Tamlyn, M.H. Tan, Welch, Zakariasen.

The meeting was called to order at 3:05 p.m.

92:073.

Minutes of the Meeting of 14 May 1992

The minutes of the meeting of 14 May 1992 were approved, with the following changes:

Change the numbers 91:071 and 91:072 to 92:071 and 92:072;

92:071, p. 9, ¶2, l. 14: change "would" to "could";

upon motion (E. Angelopoulos/R. Carlson).

92:074.

Awarding of a Diploma in Dental Hygiene - Faculty of Dentistry

Mr. Bérard reported receipt of a letter from Faculty of Dentistry recommending that Senate grant a Diploma in Dental Hygiene to a student who had completed all the requirements for that diploma. It was moved (J. Clovis/A. Sinclair)

that Senate award the Diploma in Dental Hygiene to Ms. Judith Catherine Orr.

The motion carried.

Some discussion followed about the practice of allowing candidates for degrees and diplomas to be presented to Senate by the Faculty of Dentistry at any time, while other Faculties could put forward candidates only at certain times of the year. Ms. Clovis said that the practice had arisen because of the requirements for people seeking licensure in dentistry and dental hygiene. Ms. Curri noted, however, that people in other professional schools might also benefit from being able to have their degrees awarded throughout the year. It was moved (G. Curri/R. Carlson)

that the Senate Committee on Academic Administration consider and report to Senate on the desirability of allowing degrees and diplomas for all professional Faculties to be approved at any point in the year.

Ms. Angelopoulos suggested, and it was accepted as a friendly amendment by the mover and seconder,

that "all professional Faculties" be changed to "all Faculties".

The motion carried.

Mr. Bérard reported the addition of the names of three students to the graduation list with Bachelor of Arts degrees and one with a Bachelor of Science degree, and the deletion of the name of one student for the Bachelor of Science degree.

92:075.

Senate Physical Planning Committee Report on the Campus Plan

Mr. Dunn said that this item had returned to the Agenda in view of the fact that discussion of the matter had not been concluded at the end of the previous meeting. He said that he was reluctant,

however, to proceed on the matter in view of the relatively sparse attendance and the absence of representatives of the Administration, who had gone on an administrative retreat.

Mr. Carlson said that he and Mr. Pacey had discussed the opposition to the Campus Plan and, by extension, the SPPC report on the Plan, prior to the meeting. They had concluded that a resolution might be found by further communication between the Senate and neighbourhood residents. The President's Advisory Committee on the Campus Plan had selected the planning team of Mr. Brian MacKay-Lyons in part because of the participatory planning process employed by that group. Mr. MacKay-Lyons has indicated that the objections raised to his Plan by neighbourhood residents reflect a misunderstanding of his intentions. Mr. Carlson asked if it would be possible to defer consideration of the SPPC report until attempts could be made to address this perceived communication problem.

Ms. Angelopoulos asked what the cost to the University would be for these further meetings. Mr. Carlson said that the bill for the Campus Plan had been paid and that no additional costs would accrue to the University as a result of this process. Ms. Smillie said that she was concerned that documents from the local residents' group gave no indication of the number of people involved or who they were. Ms. M. MacDonald said that there had been various estimates of the numbers of people who had attended neighbourhood meetings on the Campus Plan and that there was no way of knowing for certain how many of the residents were being represented by the group calling itself "Residents at Risk". Mr. Betts said that he and his wife had played an active role in the workshops held during the planning process and that a number of neighbourhood residents who took part had expressed support for the ideas which are contained in the Plan.

On behalf of the Senate Physical Planning Committee, Mr. Bérard said that he would be pleased to withdraw the motion [Sen. Min. 92:071] calling for approval for the SPPC report on the Campus Plan to allow discussions with residents to be carried out. There being no objection, the motion was withdrawn.

92:076.

For Information - CAUT Response to AUCC Commission of Inquiry on Canadian University Education (the Smith Report)

Mr. Bérard reported that Senate had obtained a copy of the CAUT response to the Report of the AUCC Commission of Inquiry on Canadian University Education through the good offices of Ms. Bankier, past-president of the Dalhousie Faculty Association. The report would be discussed by the Academic Planning, Financial Planning, and Steering Committees of Senate. Copies of the response could be obtained from the Senate Office on request.

92:077.

Dalhousie Response to the Merger of the SSHRCC and Canada Council

Mr. Bérard reported that the matter of a Dalhousie response to the proposed merger of the Social Sciences and Humanities Research Council of Canada and the Canada Council had been raised some time ago in Senate. It was the recommendation of the Senate Academic Planning Committee that Senate endorse a motion (previously circulated) adopted on 5 May by the Faculty of Arts and Social Sciences on this matter. Mr. Bradfield said that the FASS motion should have the words "if it proceeds with this merger" added to line 5 after the word "Government". It was moved (R. Bérard/M. Bradfield)

that Senate regrets that the decision to merge the SSHRCC with the Canada Council was taken without consultation or warning. It urges the Government, if it proceeds with this merger, to ensure that the process of merging be accompanied by full consultation and discussion among all interested parties, particularly the scholarly communities affected by the change of status of the SSHRCC.

The motion carried.

92:078.

Quarterly Press Reports

Mr. Bérard reported that the Senate Office would no longer routinely circulate copies of the Quarterly Press Report prepared by the Office of Public Relations. Copies of the report could be obtained on request from the Senate Office or the Office of Public Relations. Mr. Dunn said that he hoped to discuss in future other ways to reduce the amount of paper sent out by the Senate Office.

92:079.

Nomination to the Senate Committee on Committee

On behalf of the Senate Steering Committee, it was moved (R. Bérard/R. Carlson)

that Mr. I. Christie (Law) be elected to the Senate Committee on Committees.

The motion carried.

92:080.

Nominations from the Senate Committee on Committees

Ms. Angelopoulos, on behalf of the Senate Committee on Committees, nominated the following individuals to the committees named:

Senate Academic Planning Committee

S. Fullerton (Library)	'93
D. McGuire (Health Professions)	'93
D. Schellinck (Management)	'93
S. Frick (Henson College)	'93
J. Murphy (Education)	'95
K. Zakariasen (Dentistry)	'95
L. O'Brien (Law)	'95
T. Forrest (Science)	'95
M. Stone (FASS)	'95

Senate Financial Planning Committee

D. Cameron (FASS)	'94
D. Tamlyn (Health Professions)	'95
L. Fraser (Henson College)	'95

Senate Physical Planning Committee

E. Lambie (Health Professions)	'94
N. Ipson (Health Professions)	'95
R.I. Carr (Medicine)	'95
J. Barnstead (FASS)	'95

Senate Advisory Committee on International Development

I. McAllister (Science)	'95
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Senate Committee on Academic Administration

J. Brown (FASS) '95

M. Shepherd (Science) '95

G. Tomblin-Murphy (Health Prof.) '95

E. Sutow (Dentistry) '95

Senate Academic Appeals Committee

I. Christie (Law) '94

A. Simpson (Science) '95

B. Roald (Education) '95

P. Darby (Law) '95

J. Singleton (Health Professions) '95

Senate Computing and Information Technology Planning

J. Bankier (Law) '94

H. Wolf (Medicine) '95

M. Roland-Mieszkowski
(Health Professions) '95

Senate Library Committee

J. Dwyer (Health Professions) '93

M. L. Cross (Science) '95

N. Morgunov (Medicine) '95

P. Kussmaul (FASS) '95

Senate Committee on Instructional Development

J. Clovis (Dentistry) '95

K. Scott (Medicine) '95

Representative on MSVU Senate

L. MacGregor (Health Professions) '95

University Environment Committee

V. Thiessen (FASS) '93

P. Saunders (Law) '94
L. Makrides (Health Professions) '95

Ombud Advisory Committee

M.M. Vohra (Medicine) '95

University Public Relations Committee

K. Sullivan (Education) '95

Mr. Young suggested that it would be inappropriate to select Mr. Dwyer for the Library Committee as he was planning to leave the University. It was agreed to defer consideration of Mr. Dwyer until this question could be resolved. Following the requisite calls for further nominations, the individuals named, with the above-noted exception, were declared elected.

Mr. Bérard reported that President Clark had selected Mr. A. Cohen and Ms. J. Ritchie from the nominees put forward by Senate to serve on the Budget Advisory Committee. Also named were Ms. J. Fingard, Mr. A. Sinclair (Chair), Mr. W. Birdsall, and Vice-Presidents Mason and Stairs. Mr. B. Christie and Mr. I. Nason will serve as resource persons for this Committee.

92:081.

Report of the University Environment Committee

Ms. Smillie presented the report of the University Environment Committee (previously circulated). On behalf of the University Environment Committee, it was moved (C. Smillie/E. Angelopoulos)

that Senate receive this report.

Mr. Carlson asked if the Senate Physical Planning Committee had been dealing with the subject of recommendation #1 in the report related to finding suitable storage for chemicals on campus. Mr. Bérard replied that part of the annual Alterations and Renovations budget has been given over to chemical storage. Mr. Carlson also questioned the Committee's recommendation that the University establish a University Sustainable Development and Environmental Protection Co-ordinator position in view of the major deficit expected. The Committee should indicate, he said, whence the money to fund this position would come. Mr. Pross said that such a person might be able to save sufficient

money to fund a position. Ms. Smillie noted that the President had suggested that, rather than creating a new position, it might be possible to assign an existing administrator the responsibilities described in the Committee's report. Mr. Dunn asked if thought had been given to inter-institutional cooperation in this area. Ms. Smillie replied that Mr. Louch, the University Safety Officer has contacted other universities and hospitals in this regard. Ms. Angelopoulos said that it was important that such a position be invested with some authority. Mr. Betts said that it was not a good idea for Senate to recommend adding new positions without a sense of the overall budget implications. Mr. Dunn said that Senate was being asked only to receive the report.

The question having been called, the motion carried.

Mr. Stuttard noted and called for the Committee to address the point that there was often a conflict between measures to improve energy conservation and those to improve air quality. Mr. A.M. Simpson also suggested that a serious look be given to building quality on campus.

92:082.

Report of the President

Mr. Bérard reported receipt of the monthly Report of the President (appended). Because of the administrators' retreat, no one from the senior administration was available to speak to the Report, but questions related to it would be forwarded to the President.

92:083.

Question Period

Mr. Bradfield asked if Provincial Government funding of capital projects would include interest charges related to construction of such projects. Mr. Bérard agreed to pass this question along to the Vice-President (Finance and Administration).

Mr. Clarke asked if it would be possible for members of Senate to have copies of the letter, referred to in the Report of the President, from Mr. Perkin, Chair of the Council of Nova Scotia University Presidents (CONSUP) to the Minister of Education, advising the Minister of CONSUP's inability to deal with rationalization.

Mr. Sinclair asked if Senate had a quorum for its meetings, saying that he did not think that it did have one. Mr. Carlson pointed out that, in the absence of a constitutional provision to the contrary, **Robert's Rules of Order** prescribed a quorum of 50% plus 1. On the other hand, Senate had passed, as a normal motion, a report on the calling and cancelling of Senate meetings which suggested a quorum of 50 persons. It was not clear, however, if such a motion could be considered a

constitutional provision, as constitutional provisions should be approved by two-thirds of those members of Senate voting in a mail ballot. Mr. Dunn said that the Steering Committee was looking into this question.

92:084.

Other Business - Board of Governors Approvals

Mr. Bérard reported receipt of a letter from the Secretary to the Board of Governors noting that the Board had given its approval to the proposed graduate program in Atmospheric Science and to the changes in name, respectively, of the Department of Anatomy to the "Department of Anatomy and Neurobiology" and of the Department of Microbiology to the "Department of Microbiology and Immunology".

92:085.

Adjournment

The meeting adjourned at 4:10 p.m. upon motion (M. Bradfield/R. Carlson).

Secretary

Chair

DALHOUSIE UNIVERSITY
MINUTES
OF
SENATE MEETING

Senate met in special session on Thursday, 25 June 1992 at 3:00 p.m. in the Senate and Board Room.

Present with Mr. Dunn in the chair were:

Arklie, Bérard, Bankier, Bradfield, Burns, D.M. Cameron, Carlson, R.F. Chandler, Clark, Clarke, L.C. MacLean, McKee, Mason, Parker, Poel, Pross, A.M. Simpson, Sinclair-Faulkner, Stairs, Stuttard, J.E. Sutherland.

Invitees: D. Chase, B. Christie, J. Leslie, B. Snelling, J. Spurr.

Regrets: Betts, Carruthers, Clovis, A.D. Cohen, Corvin, Cummings, Curri, Fentress, Friedrich, Girard, Gold, J.D. Gray, Grossert, Haley, Hare, D.W. Jones, J.V. Jones, W. Kimmins, Klassen, Maloney, McGuire, McIntyre, Murray, Purdy, Rees, Ritchie, Roald, Sullivan, Tamlyn, M.H. Tan, Wassersug, Welch, Zakariasen.

The meeting was called to order at 3:05 p.m.

92:086.

Discussion of the Forthcoming Financial Campaign

Mr. Dunn welcomed Ms. B. Snelling and Mr. J. Leslie of the firm of Snelling & Kolb. Ms. Snelling outlined and explained the schedule (enclosed) for the first phase of planning process for the next major University Capital Campaign. Initially, Ms. Snelling said, an Environmental Scan Committee, chaired by former Vice-President R. Shaw, has been attempting to identify the major challenges which the University will face in the coming years and to estimate the University's current fund-raising potential. A number of other task forces, to be formed in the near future, will assist the University in identifying critical issues as perceived by different constituencies within the University as a first step

in determining the objectives of the next campaign. A Steering Committee will analyze and integrate the recommendations of the task forces, identifying the most urgent needs and priorities for the allocation of funds raised. Once a number of possible objectives have been developed, a feasibility study will be undertaken to determine the attitudes of prospective donors to those objectives.

The Steering Committee will meet on 2 July 1992 with the Deans and the various task forces will meet in the summer and early fall. It is expected that a report will be forwarded to Senate by 17 November 1992 and that the Board of Governors will be able to consider the report and Senate's reaction to it at the Board meeting of 15 December 1992. Ms. Snelling said that an attempt was being made to include faculty members on all the task forces and to ensure regular and close consultation with Senate throughout the process.

Ms. Sutherland asked if Faculties or the task forces would have to do the costing of their recommendations. Ms. Snelling replied that the task forces would be asked only to identify critical issues, e.g. deferred maintenance, need for new facilities, faculty retention and replacement, etc. Ms. Sutherland asked also if building an endowment could be included in a capital campaign. Ms. Snelling said that this would be an appropriate objective.

Mr. Stuttard asked if there were things that were not appropriate to a capital campaign. Ms. Snelling said that general operations were not included, but she added that it was possible to create endowments to support almost anything in the University. Most institutions, she added, no longer used the term "capital" in their campaign planning. Mr. Stuttard asked if debt reduction could be included. Ms. Snelling said that it could be done, particularly through an indirect form of packaging, although such an objective was not generally thought to be exciting to prospective donors.

Mr. Chase asked if the idea was merely to survey the opinions of prospective donors or to try to educate them. Ms. Snelling said that the University's needs would be summarized, explained, and related to broad goals for the future but that it was necessary to be sensitive to the views of prospective donors. Mr. Bradfield asked if an attempt would be made to see how much money might be raised from members of the Board. Ms. Snelling said that this was normally part of any campaign, although she noted that not all Board members were equally able to make major contributions to a campaign.

Mr. Clark said that the chairs of the various task forces had been named and that the four Vice-Presidents would supply the necessary staff support. Ms. Bankier asked if the task forces would include members of the indigenous Black and MicMac communities, as well as other historically disadvantaged groups. Ms. Snelling said that every attempt would be made to ensure that women and minorities were represented.

Mr. Chase asked if a target figure for the campaign had been identified. Ms. Snelling said that it was much too early to set such a figure, especially in view of current economic conditions and the large

number of institutions currently involved in fund-raising. Mr. Dunn asked when the public phase of the campaign would begin. Ms. Snelling said that a "quiet" phase of the campaign, in which the University would approach a limited number of prospective major donors would begin in about a year, while a broad public appeal could be mounted at the end of 1994 or early in 1995. She added that the "quiet" phase was very important, in view of the fact that, in most campaigns, 90% of funds raised was given by 10% of all donors and that the bulk of that 90% came prior to the public phase of the campaign.

Mr. Sinclair-Faulkner asked about planning for contingencies, such as forced rationalization of universities. Ms. Snelling said that the Environmental Scan Committee was considering this and other possibilities. Mr. Chandler asked why people choose to make major gifts to a University campaign. Ms. Snelling replied that most donors gave for the pleasure of participating in the work of institutions in which they believed. She added that she always recommended that receiving institutions make every effort to demonstrate their gratitude to benefactors.

Mr. Dunn thanked Ms. Snelling and Ms. Leslie for their presentation.

92:087.

Adjournment

The meeting adjourned at 4:10 p.m. upon motion (C. Stuttard/R. Carlson).

Secretary

Chair