

Item: Senate Minutes, February 1992

Call Number: Senate fonds, UA-5 Accession 2007-039 Box 6

Additional Notes:

This document is a compilation of Senate minutes, staff matters and miscellaneous documents for February 1992. The documents have been ordered chronologically and made OCR for ease of searching. The original documents and additional documents for this year which have not yet been digitized can be found in the Dalhousie University Senate fonds (UA-5) at the Dalhousie University Archives and Special Collections.

The original materials and additional materials which have not been digitized can be found in the Dalhousie University Archives and Special Collections using the call number referenced above.

In most cases, copyright is held by Dalhousie University. Some materials may be in the public domain or have copyright held by another party. It is your responsibility to ensure that you use all library materials in accordance with the Copyright Act of Canada. Please contact the Copyright Office if you have questions about copyright, fair dealing, and the public domain.

DALHOUSIE UNIVERSITY
MINUTES
OF
SENATE MEETING

Senate met in regular session on Monday, 10 February 1992 at 4:00 p.m. in the Senate and Board Room.

Present with Ms. P. Lane in the chair were:

Andrews, Angelopoulos, Banerjee, Bankier, Barkow, Belzer, Bérard, Betts, Birdsall, Bradfield, Brett, Burns, Carlson, Clark, Clarke, Clovis, Curri, Dunn, Dykstra, Fingard, Forgeron, Frick, Fullerton, Girard, Grundy, Kimmins, Lutley, L.C. MacLean, Manson, Mason, Mazany, McIntyre, McKee, Melanson, Nestman, M. O'Brien, Pacey, Parker, Pross, Ruggles, Schellinck, Silvert, R. Smith, Stairs, Surette, Tamlyn, Tindall, Trakman, Young.

Invitees: B. Christie, M.D. MacDonald, J. Spurr.

Regrets: A.D. Cohen, M. Cohen, Corvin, Friedrich, Gilroy, J. Gray, D.W. Jones, J.V. Jones, Haley, Hare, Maloney, Manicom, McGuire, Purdy, Ritchie, Roald, Sketris, M.H. Tan, Wassersug, Zakariasen.

The meeting was called to order at 4:10 p.m.

92:021.

Minutes of the Meeting of 27 January 1992

The minutes of the meeting of 27 January 1992 were approved upon motion (R. Carlson/G. Curri).

92:022.

Awarding of Degrees

Senate agreed upon motion (W. Kimmins/J. Fingard) that degrees and diplomas be awarded as follows:

College of Arts and Science

Bachelor of Arts (Distinction 1, Honours 1)		19
Bachelor of Arts Advanced Major Certificate	1	
Bachelor of Education	7	
Certificate in Educational Administration		1
Bachelor of Science (Honours 3, First Class Honours 5, Advanced Major 1)		34
Bachelor of Science Honours Certificate (Honours 1)	1	
Diploma in Engineering	1	

Total 64

Faculty of Graduate Studies

Diploma in Public Administration		1
Master of Business Administration		2
Master of Development Economics		1
Master of Environmental Studies		1
Master of Arts	5	
Master of Science		12
Master of Education		1
Master of Library and Information Studies		1
Master of Public Administration	1	
Master of Social Work	1	
Master of Nursing		2
Doctor of Philosophy		18

Total 46

Faculty of Health Professions

Bachelor of Social Work (Distinction 1)		3
Bachelor of Physical Education/Bachelor of Education	7	
Bachelor of Recreation	4	
Bachelor of Science (Kinesiology)		1
Bachelor of Science (Nursing)	1	
Diploma in Outpost & Community Health Nursing		4

Total 20

Faculty of Law

Bachelor of Laws		3
------------------	--	---

Total 3

Faculty of Management

Bachelor of Commerce	13	
Certificate in Public Administration		2

Total 15

Senate also agreed upon motion (W. Kimmins/R. Smith)

that the Provost of the College of Arts and Science or the Dean of the appropriate Faculty and the Registrar, in consultation with the Chair of Senate, be authorized to add to and remove from the graduation list the names of any students which have been omitted from or included in the graduation list due to demonstrable errors on the part of the University or one of its servants, and that any such additions or deletions be reported to Senate.

92:023.

Nominations from the Senate Committee on Committees

On behalf of the Senate Committee on Committees, Ms. Angelopoulos nominated the following individuals to the committees named:

Ad Hoc Committee to Review the Terms of Reference of the Senate Discipline Committee

Ms. L. Barnes (Health Professions)

Senate Advisory Committee on International Development

Mr. P. Rosson (Management)

Senate Physical Planning Committee

Mr. M. Bradfield (Science)

Senate Committee on Academic Administration

Mr. W.C. Breckenridge (Medicine)

Following the requisite calls for further nominations, the individuals named were declared elected.

92:024.

Campus Plan

Mr. Bérard reported, on behalf of the Senate Physical Planning Committee, that a letter had been received by the Chair of Senate from Mr. A. Bell, a representative of neighbourhood residents, related to a meeting of some of the residents held to discuss the Dalhousie Campus Plan. Ms. Lane had referred this letter to the Senate Physical Planning Committee for review. Mr. Bérard reported further that some discussion of the letter had taken place at the February meeting of the Senate Physical Planning Committee and that it would be discussed further at the Committee's March meeting. A copy of Mr. Bell's letter (appended) is to be circulated to all members of Senate, and members of Senate who wish to comment on it should communicate their views to the Secretary of Senate.

92:025.

For Information -- Procedures for Senate Reviews of Proposals for New or Modified Programs

Mr. Carlson reported that the Steering Committee [S.C. 90:015] had established an ad hoc committee, one of whose tasks would be to summarize current procedures followed when program proposals were received. This action was taken in response to difficulties which had arisen from the fact that many units and individuals, including new members of Senate committees, were not familiar with Senate procedures for the consideration of proposals for new programs or major modifications to existing programs. This summary (previously circulated), he noted, covered only degree or degree-related programs. Non-degree programs would be addressed by a special ad hoc committee soon to be established by the Steering Committee, and Centres and Institutes were already covered by guidelines adopted by Senate. Mr. Carlson reported that the document had been reviewed by the Steering Committee and the Senate Academic Planning Committee and was being presented to Senate for information and to encourage comments on its contents.

Ms. Bankier pointed out a typographical error in the last paragraph in page 2 of the document and asked further if that paragraph could be applied equally to all Faculties, including those which did not have departments. Mr. Carlson said that there was considerable discussion on this paragraph and indicated that he was open to discussing some amendment to the wording in the paragraph.

Mr. Andrews said that, although Mr. Carlson had stated that the document merely described current procedures followed by Senate committees, the wording of the document appeared to be directive and could be taken at some future time to have the force of legislation. He objected to having the item presented only as an item for information. Mr. Andrews said further that the document should have been circulated to all Faculties for their comments before being adopted by Senate committees. Mr. Kimmins said that he agreed that the document should be referred to Faculties for their comments.

Ms. Dykstra said that she was concerned that programs which were not really new programs, such as the combined LL.B./M.L.I.S. degree program had taken a very long time to make their way through Senate. Mr. Carlson replied that one of the purposes of the document was to assist Faculties and Senate in determining how to handle new program proposals, to ensure proper review, and to prevent unnecessary delays.

Mr. Andrews said that if no one else had the guts to make a motion to ask that the document be referred to the Faculties, he would do so and that he hoped someone would second the motion. It was moved (A. Andrews/W. Kimmins)

that Senate direct the Steering Committee to refer the document "Procedures for Senate Reviews of Proposals for New or Modified Academic Programs" to Faculties for comment.

Mr. Smith said that he had reservations about referring the document, suggesting rather that Faculties

simply be asked for their views about how Senate should proceed with proposals for new or modified programs. Mr. Andrews said that, as the Steering Committee had produced a document which had wide circulation, it was important that the document be referred.

The question having been called, the motion carried.

92:026.

Report of the President

Mr. Clark presented his report (appended), which included a copy of a letter from the Minister of Education to the Chair of the Council of Nova Scotia University Presidents (CONSUP) concerning proposals to rationalize the delivery of certain academic programs in the Province. Mr. Clark said that it was not clear to him what sort of rationalization the Minister or the Nova Scotia Council might recommend. He said that meetings of the Joint Statutory Committee would be held in the near future to discuss Dalhousie's position in this matter. The President's report also mentioned current progress in discussions with the Technical University of Nova Scotia on possible cooperation, the commissioning by the Atlantic Association of Universities of a feasibility study on a Central Application Service for the region's universities, a workshop to be held at Dalhousie in March related to plans by the Medical Research Council to develop a strategic plan, and a number of grants and recognitions received by units and individuals at Dalhousie.

Ms. Bankier asked, with respect to the Dalhousie-TUNS discussions, when representatives of the relevant employee groups would be invited to join those discussions. Mr. Clark replied that the February meeting of the Joint Steering Committee for these discussions would attempt to identify which of several possible initiatives should be pursued further at this time. It was possible that the representatives of employee groups might be invited to join the March meeting.

Ms. Bankier noted that Mr. Clark had said at an earlier meeting that there were no immediate plans to develop proposals to suggest amendments to the statutes governing the University or to alter the current structures of the Board of Governors or the Senate. She asked if the Director of the Office of Institutional Analysis had been asked to draft a document for long-range planning related to any of these matters. Mr. Clark said that there were no short-term, medium term, or long-term plans to alter the structures of the Senate or the Board.

Mr. Andrews asked the value of the contract awarded to KPMG Peat, Marwick, Stevenson, and Kellogg to conduct the feasibility study on a central application service. Mr. Clark replied that the value of the contract was \$50,000. Mr. Andrews then asked whence will come the money to pay the consultants' fee. Mr. Clark replied that half the money would come from the Atlantic Association of Universities and half from the Maritime Provinces Higher Education Commission. Mr. Andrews then

asked where the Atlantic Association of Universities got its money. Mr. Clark replied that the AAU received its funds from its members. Mr. Andrews, recalling that he had asked previously how much money the University paid for its membership in the Association of Universities and Colleges of Canada, asked how much the University pays annually to the Atlantic Association of Universities. Mr. Clark said that he did not have that information at hand but that an answer could be provided.

Ms. Tamlyn asked why the Minister of Education had referred, in his letter to CONSUP, to rationalization of programs in Nursing. She outlined current discussions related to cooperation in nursing education in the region and said that those discussions were awaiting a report from a Task Force on Nursing Education. Mr. Clark said that CONSUP had not discussed the question of nursing education and that he did not know why reference to it was included in the Minister's letter.

Mr. Young said that he was concerned that CONSUP was not arguing clearly or forcefully enough for quality reviews to be undertaken prior to any rationalization of programs. Mr. Clark said that the Government has given some indication that it is prepared to hire external consultants to assist it in making decisions on rationalization, but it has not been clear to what extent the Government is committed to looking seriously at academic quality.

Mr. L.C. MacLean asked if CONSUP was going to continue its discussion of possible rationalization or if had reached its conclusions prior to its last communication to the Minister of Education. Mr. Clark said that CONSUP would meet on the following day but he did not know if the body would consider extending its earlier discussions. He added that the Role and Capacity exercise was initiated by the Government and MPHEC and that those bodies would likely determine when the process was concluded.

Mr. Andrews noted that the letter from the Minister of Education indicated that the Government has engaged Landmark Consulting Group, Inc., an executive search consultant firm, to work with a Search Committee established to advise the Government on the appointment of a new Chair of the Nova Scotia Council of Higher Education. Mr. Andrews then asked for further identification of the Landmark Consulting Group, Inc. Mr. Clark replied that this was a Toronto-based executive search consulting company which has been used by many universities looking to fill senior administrative appointments. Mr. Andrews then asked if this firm had ever been retained by Dalhousie University. Mr. Clark replied that the firm has been retained by Dalhousie on one or more occasions. Mr. Andrews then asked if the firm's work had been satisfactory. Mr. Clark responded that the search he recalled had been handled satisfactorily. Mr. Andrews then asked which position or positions had the University been seeking to fill when it had engaged the services of Landmark Consulting Group, Inc. and had been satisfied with the results. Mr. Clark declined to respond to this question. Mr. Andrews then asked who was paying to engage the Landmark Consulting Group, Inc. Mr. Clark replied that, although the Government had taken the advice of CONSUP to engage an external consultant, the Government, or more specifically, all taxpayers, would be paying for the services of Landmark Consulting Group, Inc. Mr. Clark added that CONSUP had hoped that the appointment of an external

consultant might limit the degree of political influence on the appointment of the next Chair of the Nova Scotia Council on Higher Education.

Mr. Pross asked what the Minister of Education might have meant by his references to a provincial university "system". Mr. Clark referred Mr. Pross to the Report of the Royal Commission on Post-Secondary Education which had suggested that universities in Nova Scotia be regarded and regard themselves as part of a system.

Mr. Pross then noted that the U.S. Policy Studies Group, referred to in the President's report as being part of the School of Business Administration, was in fact part of the Faculty of Management and that the School of Business Administration was but one of the units in that Faculty which was associated with the Group. Mr. Clark apologized for the oversight.

Mr. Andrews noted that there was no mention in the President's report of the next meeting of the Association of Universities and Colleges of Canada, scheduled for March. He said that a principal item on the agenda of that meeting will be a discussion of the report of the Commission of Inquiry on Canadian University Education -- soi disant "the Smith Report" -- and he asked if the President intended to consult with members of Senate about the University's position with respect to this report. Mr. Clark said that he had been disappointed at the lack of discussion within Dalhousie of this report and that he would be delighted to discuss the report with members of Senate.

92:027.

Question Period

Mr. Bérard reported that he had received several memoranda (appended) relating to questions raised at previous meetings of Senate. Mr. Andrews expressed his thanks to Vice-President (Finance and Administration) for his memorandum on the waiver of collision insurance for persons renting cars on the American Express Corporate Card and other coverage provided through the use of the AMEX Corporate Card.

Mr. Bradfield asked if any study had been done on the feasibility of the University or universities entering a self-insurance plan to replace airline cancellation insurance offered by airline companies. Mr. Mason said that, to his knowledge, no such study has been undertaken. Mr. Bradfield asked if the University had a policy to advise persons travelling on University business either to take out or not to take out airline cancellation insurance. Mr. Mason said that the University had no policy on this matter.

Mr. Bradfield asked if any study had been done on the impact on the operating budget of projects undertaken following the last capital campaign. Mr. Mason said that no such study had been done.

Ms. Tamlyn asked if Senate would receive a report on action taken on recommendations in the report of the Senate Advisory Committee on Affirmative Action in Education. Mr. Bérard replied that the appropriate bodies in the University had been asked to submit reports to the Senate Office and that those reports would be compiled for a report to Senate in October 1992.

Mr. Tindall asked that the President address the question contained in his memorandum of 28 January 1992 to the Secretary of Senate. Specifically he asked "What was the median dollar increase in the top five salaries of Senior Administrators this past year?" Mr. Clark replied that he had made it clear at the previous meeting that salary increases paid to Senior Administrators were consistent with those paid to members of faculty under the provincial wage freeze. He added that it was University policy not to make available any information which might reveal the salary of any individual employee of the University. Mr. Tindall said that providing the answer to his question would not require the disclosure of such information. Mr. Clark said that he had nothing further to say on the matter.

92:028.

Adjournment

The meeting adjourned at 5:35 p.m. upon motion (D. Manson/R. Carlson).

Secretary

Chair