

Item: Senate Minutes, February 1990

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DALHOUSIE UNIVERSITY

MINUTES

OF

SENATE MEETING

Senate met in regular session in the Senate and Board Room on Monday, 12 February 1990 at 4:00 p.m.

Present with Ms. P. Lane in the chair were the following:

Andrews, Barkow, Bastarache, Berard, Betts, Birdsall, Bissett-Johnson, Blair, Burns, Buss, T.S. Cameron, Carlson, Chambers, R.F. Chandler, I.M. Christie, Clark, Clarke, A. Cohen, Corvin, Cromwell, Cummings, Curri, deBurger, Dow, Dykstra, Easterbrook, Forgay, J.K. Fox, E. Frick, Gilroy, J. Gray, Hart, Harvey, Hawkins, Kimmins, Leffek, Lutley, Mason, McKee, McNeil, McNiven, McNulty, Mezei, Mills, Moriarty, A.W. Murphy, Murray, J.D. Myers, M.J. Myers, D.W. O'Brien, Pross, Renner, Retallack, Ritchie, Schroeder, Shannon, Sharma, Silvert, Simpson, Smillie, Smith, Stairs, Tindall, Vance, Verabioff, Walker, Wallace, Wien.

Invitees: B.D. Christie

Regrets: Courtney, Gregor, Haley, Konok, MacIntosh, O'Shea, Overton, Precious, Pronych, M.H. Tan, Wassersug, Writer.

90:025.

Minutes of Meeting of 22 January 1990

Ms. Lane called the meeting to order at 4:05 p.m. The minutes of the regular meeting of 22 January 1990 were approved upon motion (A. Murphy/D. Betts).

90:026.

Report of the President

Mr. Clark commented briefly on his report (appended). Ms. Ritchie asked how the policy for university closing would be reviewed, and Mr. Clark responded that consultation will take place with the Deans. If revisions are to be proposed, they will be given wide circulation and brought to Senate.

Mr. Andrews asked if the President knew the purpose of the proposed National Education Commission and if he would have some influence on the definition of its mandate. Mr. Clark replied that he had only the sense that the Commission would explore issues of quality in higher education, perhaps to ask if Canada was receiving value for the money it spent on higher education; he has no guarantee that the Commission's chair will consult him or other presidents. Mr. Clark reported that statistics he had been shown at a recent meeting of the AUCC indicated that while Canada had an enviable record among O.E.C.D. countries in terms of the ratio of scholarly papers published to the size of population, the impact of those publications, defined in terms of frequency-of-citation, was declining. He also noted, to the apparent concern of some Senators, that Canadian publishing in the fields of biotechnology and advanced materials research lagged behind that of other O.E.C.D. countries. Mr. Andrews asked further if the President had any indication that the coming federal budget would have a negative impact on Established Programs Financing and if he had plans singly or in concert with the AUCC to lobby the government. Mr. Clark replied that he did understand that the federal government was committed to reducing the growth in the rate of increase of EPF funding. He said that he would be making representations to the federal government and expected that AUCC would do the same.

90:027.

Response to Question re: Research Fellows

Ms. Lane referred Senators to a written reply (previously circulated) by Vice-President (Finance and Administration) Mason to a question concerning expenditures on the support of University Research Fellows.

90:028.

Question Period

Mr. Barkow asked that the President report at a future meeting about the clearing of snow and ice from sidewalks on campus. Noting that it was difficult, even dangerous, to get about on foot after a storm, he asked further that the President's report deal with safety procedures as well. Mr. Clark agreed to report back to Senate on this matter.

90:029.

Awarding of Degrees

The awarding of degrees and diplomas to individuals identified by Deans in letters to the Secretary of Senate for various Faculties were approved upon motion as follows:

College of Arts and Science (D. Betts/R. Smith)

Bachelor of Arts ~ (Advanced major 1)	20
Bachelor of Science ~ (F.C. Honours 1, Honours 3, Advanced major 2)	25

Bachelor of Science Honours Certificate ~ (Honours 2)	2
Bachelor of Education ~	3
Diploma in Engineering ~	
	TO

TAL 51

Faculty of Graduate Studies (K. Leffek/J. Ritchie)

Doctor of Philosophy ~	19
Master of Science ~	6
Master of Arts ~	8
Master of Business Administration ~	4
Master of Development Economics ~	3
Master of Education	
Master of Environmental Studies	
Master of Health Services Administration ~	
Master of Laws ~	2
Master of Library and Information Studies	
Master of Nursing	
Master of Public Administration ~	
Master of Social Work ~	2
	TO

TAL 50

Faculty of Health Professions (R. deBurger/T. Cromwell)

Bachelor of Science (Nursing) Post RN ~	3
Diploma in Outpost & Community Health Nursing ~	3
Bachelor of Social Work ~	2
Bachelor of Physical Education ~	2
Bachelor of Science (Health Education) ~	
	TO

TAL 11

Faculty of Management (J. McNiven/T. Cromwell)

Bachelor of Commerce ~	12
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There was further agreement upon motion (T. Cromwell/I. Christie)

**that the Dean of the appropriate Faculty or Provost of the College and the Registrar, in consultation with the Chair of Senate, be authorized to add to and remove from the graduation list the names of any students which have been omitted from or included on the graduation list due to errors on the part of the university or one of its servants.**

Mr. Andrews objected to allowing anyone but Senate itself to remove names from the graduation list. Mr. Berard pointed out that the wording of the motion was consistent with the policy adopted by Senate at its meeting of 19 May 1989 (Sen.Min. 89:073). The motion carried.

90:030.

Nominations from Senate Committee on Committees

On behalf of the Senate Committee on Committees, Mr. Pross presented the following nominations:

President's Council

E. Renner (Psychology) - 1992

Physical Planning Committee

R. Tonks (Medicine) - 1993

Following the requisite three calls for further nominations, the Chair declared the above-named persons elected.

90:031.

Nominations to the University Tenure Panel

Mr. Berard presented the names of four persons whose nominations to the University Tenure Panel had been approved by the University President and the President of the Dalhousie Faculty Association (previously circulated):

L. Clark (Law)  
R. Gupta (Mathematics)  
M. Cross (History)  
E. Gesner (French)

Following three calls for further nominations, the Chair declared these persons elected.

90:032.

Motions of SAPC/SFPC on Redistribution and Development Funds

Mr Carlson presented a background report and two motions (previously circulated) on the Redistribution and Development Funds. Established over six years ago, the former Fund was created to allow the transfer of funds across Faculties, while the latter was designed to provide seed money for new projects. The Redistribution Fund permanently altered the base budgets of Faculties, while the Development Fund provided declining grants for a three-year period. The two motions presented represented a compromise which would allow a one-year suspension of the Redistribution Fund while SAPC and SFPC reviewed the contentious redistribution process and would maintain the Development Fund out of any funding received from the provincial government in excess of the amount

contained in the current budget assumptions.  
It was moved (R. Carlson/M. Forgay)

**that 1) SAPC retain its authority in managing the process of redistribution,  
2) there be a one-year moratorium on the Redistribution Fund, and  
3) a joint subcommittee of SAPC and SFPC be formed to consider means by which the academic planning process might be more closely linked to the budget planning process and what form redistribution should take in future years with recommendations to be forwarded to Senate.**

Mr. Welch expressed his concern that the administration decided on the suspension of the Redistribution and Development Funds without proper consultation of Senate or its committees, and he suggested that SAPC and SFPC "just rolled over and played dead". He reminded Senators that these Funds were the only mechanisms by which Senate was able to influence budgets. The data presented by SAPC and SFPC indicated that the process was effective. He urged that the motion be defeated and sent back to the two committees.

Mr. Cromwell said that he sympathized with the views expressed, but he noted that many deans were concerned about further reductions in their base budgets. The administration had warned early that it was planning to suspend the Funds.

Mr. Betts said that he had once supported the Funds, but he believed they had outlived their usefulness. He argued that it was not possible to gauge the cost of the redistribution process, which has involved a substantial amount of faculty time. He claimed that SAPC had not been consistent in its recommendations. Ms. Forgay said that SAPC was not abandoning the principle of redistribution, merely agreeing to a one-year moratorium to allow time to review the process. Mr. deBurger objected that the motions, by reaffirming the principle of redistribution, made a proper review impossible.

Mr. Andrews suggested, and the mover and seconder agreed, to add to the motion a provision:

**that SAPC and SFPC report the results of their review to Senate by September 1990.** The question called, the motion carried. It was then moved (R. Carlson/W. Kimmins)

**that 1) the Development Fund be maintained to fund previously approved ongoing projects as long as those projects have maintained reasonable progress;**

**2) additional funding be provided for the new Development Fund proposals up to the previous level of \$300,000 (including funds for ongoing projects) if the Provincial grant exceeds the amount estimated in the 1990-91 Budget Assumptions (the amount of additional funding provided would be the amount the grant exceeds the projection or \$196,000, whichever is smaller);**

**3) if additional funding is provided, special considerations will be given to Development Fund proposals submitted from those involved within an Area of Special Emphasis.**

Mr. Kimmins asked why the background report on the Development Fund omitted specific reference to teaching. Mr. Carlson replied that the use of the phrase "to support new academic programs or activities" was assumed to include teaching.

Mr. McNiven objected that support of the motion would give this Fund priority over restoring cuts to base budgets or deficit reduction in the event of additional money being received from government. Mr. Tindall asked if the committees presenting the motion knew how much the University expected from government. Mr. Cromwell said that they did not, but noted that this was due to the University's need for confidentiality. He assumed that the administration would deal honourably with the figures.

Mr. Barkow said that the motion set a useful precedent in affirming the role of Senate in determining what projects should receive special consideration and support. Mr. Tindall agreed and observed that the Fund had been generally successful. Ms. Forgay pointed out that the Fund was an important tool to support innovation in times of financial constraint.

Mr. Clark asked if support for the motion meant support for running a deficit for the year. Mr. Carlson and Mr. Cromwell responded that the committees were confident that in a budget of over \$100,000,000 a predicted short-fall \$300,000 could be treated as a balanced budget. A similar short-fall had been predicted in the last budget year, but careful management had yielded a small surplus.

Mr. Andrews argued that section (3) of the motion should be deleted, claiming that Areas of Special Emphasis had already been given some priority through the Mission Statement and that Areas of Special Emphasis were those which seemed likely to best be able to generate external funding. It was moved (A. Andrews/D. Betts)

**to amend the motion by the deletion of the following:**

**3) if additional funding is provided, special consideration will be given to Development Fund proposals from those involved within an Area of Special Emphasis.**

The amendment carried, 25 votes in favour to 23 opposed.

The question called, the amended motion carried.

90:033.

#### Health Law Institute

Mr. Carlson presented the recommendation of SAPC (previously circulated) that the establishment of a Health Law Institute be approved. It was moved (R. Carlson/R. deBurger)

**that Senate recommend to the Board that the application for the establishment of the Health Law Institute be approved.**

Mr. Pross expressed concern that the motion indicated only that it expected the Institute to be financially self-sustaining after three years. He would prefer that the Institute be created with a three-year life span to ensure that it would not be necessary to support it with internal funds. Mr. I. Christie indicated that he would not be uncomfortable with a review to ensure that the Institute would be fully self-supporting. It was moved (P. Pross/I. Christie)

**that the motion be amended to include a provision that the health Law Institute shall be reviewed by the end of its initial funding period.**

The amendment carried. The question called, the amended motion carried.

90:034

#### FPC Discussion of the Preliminary University Budget

Mr. Cromwell said that he was prepared to answer Senators' questions about his report, circulated at the first meeting of the year. Ms. Vance asked if FPC had yet considered the Dalhousie Student Union's motion on tuition policy. Mr. Cromwell said that it had not done so but expected to do so shortly. Mr. Welch asked if FPC had considered calling for Redistribution and Development Funds to be restored to the next round of budget planning. Mr. Cromwell said that he would take the matter up with FPC, and Mr. Carlson pointed out that the review process concerning these Funds aimed at linking more effectively the academic and budget planning exercises.

90:035

#### Report of SAPC Response to the President on Complement Reduction

Mr. Carlson reported that a subcommittee; of SAPC was considering this question.

He said that they were currently seeking information from the President about how he arrived at the recommendations on complement reduction presented to SAPC. The subcommittee would be reporting to SAPC by the end of the week, and any information which Senators thought helpful would be received gratefully.

90:036. (In Camera)

Tabling of Names and Voting on Honorary Degree Candidates for Spring 1990 Convocations

Mr. Clark tabled the name of an additional candidate for an honorary degree at the Spring Convocations. That name will be voted on at the next meeting.

The Secretary then distributed ballots for voting on the award of honorary degrees to eleven persons whose names had been tabled at the meeting of 22 January. Mr. D. Retallack and Ms. J. Ritchie were named as scrutineers.

90:037.

Adjournment

The meeting adjourned at 5:55 p.m. upon motion (T.J. Murray/T. Cromwell).

DALHOUSIE UNIVERSITY

MINUTES

OF

SENATE MEETING

Senate met in regular session in the Senate and Board Room on Monday, 26 February 1990 at 4:00 p.m.

Present with Ms. P. Lane in the chair were the following:

Andrews, Angelopoulos, Archibald, Barkow, Bastarache, Belzer, Berard, Betts, Birdsall, Borwein, Braybrooke, Buss, T.S. Cameron, Carlson, Chambers, R.F. Chandler, Clark, Clarke, Cromwell, Curri, Dolphin, Doolittle, Dykstra, Forgay, J.K. Fox, E. Frick, Gass, Graham, Hart, Johnson, Kimmins, Klassen, Kwak, Leffek, Mason, McKee, McNeil, McNiven, Mills, Morgenstern, A.W. Murphy, J.D. Myers, O'Shea, Pross, Renner, Retallack, Schroeder, Simpson, Sinclair, Smith, Stairs, Sullivan, Verabioff, Wallace, K.S. Wood, Young.

Invitees: B.D. Christie, M.D. MacDonald.

Regrets: Carruthers, A. Cohen, Haley, Hawkins, Heffernan, J.V. Jones, Konok, Precious, Ritchie, Tamlyn, M.H. Tan, Walker.

90:038.

Minutes of Meeting of 12 February 1990

Ms. Lane called the meeting to order at 4:09 p.m. The minutes of the regular meeting of 12 February 1990, with the addition of the name of Mr. K.S. Wood to those present and that of Ms. D. Tamlyn to those who sent regrets, and the following correction:

90:033, 1.5: change "that the SAPC recommend to Senate" to "that Senate recommend to the Board"

were approved upon motion (R. Carlson/A. Murphy).

90:039.

Report of the President

Mr. Clark commented briefly on his report (appended) and asked Senators to keep confidential the names of those persons whose nominations for honorary degrees had been approved by Senate. Mr. Pross asked if the Association of Universities and Colleges of Canada engaged in lobbying aimed at a clearer division of federal Established Programs Financing for health and education. Mr. Clark responded that some such lobbying took place but it was not clear which level of government should be approached. Mr. Pross asked further if Dalhousie was attempting to improve the University's representation on the Maritime Provinces Higher Education Commission and the Nova Scotia Council of Higher Education. Mr. Clark answered that representations had been made on this matter, including a proposal to provide a regular rotation of university representatives on these bodies. Finally, Mr. Pross asked if any of the persons who had been approved for the awarding of honorary degrees were "appropriate" for a convocation for the Faculty of Management. Mr. Clark replied that none of those whose names had been approved "directly fit" the expectations of that Faculty.

90:040.

Question Period

Mr. Barkow asked the President what position had been taken by the Humanities Federation and the Social Science Federation on recent changes to the granting policies of the Social Science and Humanities Research Council and what efforts were made by the University's representatives to these federations to consult with Dalhousie faculty members about these changes. Pointing out that "in the humanities and social sciences, the most important research is rarely the most expensive research", Mr. Barkow asked further what plans and policies were in place or could be put in place to assist researchers whose maximum needs for research support fell between \$2000, the maximum amount normally available through the University's Research Development Fund, and \$5000, the minimum amount for grant requests to SSHRC. Mr. Clark agreed to look into these questions and report back to Senate.

Mr. Borwein asked if the President could make available to Senate the terms of appointment of senior administrators at the University. Mr. Clark said that such terms were public information and would be made available to the Senate Office.

90:041.

Motion from Dalhousie Student Union on "Accessibility"

Ms. Lane brought before Senate the following motion (previously circulated), for which notice had been given:

**WHEREAS the Senate of Dalhousie University has indicated and accepts the principle of open access to Dalhousie University should be promoted and there is a connection between equity and excellence in its Mission Statement which reads,**

**#10 To ensure the intellectual, professional and personal development of faculty, staff and students within a fair, progressive and caring environment that stimulates open-mindedness, adaptability, creativity and imaginative thinking and is committed to equity and affirmative action;**

**WHEREAS the Minutes of the Dalhousie University Senate meeting of Monday, 11 December 1989 state: "Senate had not yet given adequate study to the meaning of the term "accessibility".**

**Be it resolved that: the following definition and rationale for accessibility to Dalhousie University as outlined in pp. 6-8 of Breaking Barriers, as submitted to Dr. H.C. Clark, President of Dalhousie, on September 21, 1989, be accepted by the Dalhousie University Senate.**

Mr. Bastarache urged the adoption of a formal definition of accessibility and called on Senate to attempt to ensure accessibility to all prospective students who were "academically qualified" to come to Dalhousie. Mr. Clark objected to statements, contained in explanatory notes, suggesting that Dalhousie had an "elitist image".

Mr. Barkow asked why the motion did not make specific reference to the physically handicapped. The mover and seconder agreed to the addition of the words "physically or socially" between "of" and "disadvantaged" in the first line of the commentary following the motion.

Mr. Cromwell asked what passage of the motion would accomplish. It would, said Mr. Bastarache, help to clear up ambiguity about the use of the word "accessibility" in the University. Mr. Betts suggested referring the matter to the Senate Academic Planning Committee; Mr. Braybrooke, however, spoke against the idea, suggesting that the motion only reaffirmed stated policy. The question called, the amended motion carried.

90:042.

#### Nomination from Senate Committee on Committees

On behalf of the Senate Committee on Committees, Mr. Pross presented the following nomination:

#### President's Council

K. Dunn (Mathematics, Statistics, and Computing Science) - 1992

Following three calls for further nominations, the Chair declared Mr. Dunn elected.

90:043.

#### President's Response to Task Force Report on Access to Dalhousie for Black and Native People

Mr. Clark presented his response to the recommendations contained in the Task Force Report on Access to Dalhousie for Black and Native People (previously circulated). He reported that he had experienced some pressure from the communities concerned for a rapid response to the recommendations and that he had arrived at his response after lengthy consultation with student organizations and other representatives of the Black and Micmac communities. He said that he was impressed by the expressions of anger and frustration by those representatives relating to attempts to improve educational opportunities for students from those communities. The University must grapple with the problem of how to enhance access to its programs and increase minority representation while maintaining the high standards which made its programs attractive to students.

Mr. Pross said that the responses did not take adequate account of the financial difficulties faced by both the students and the University and suggested that an aggressive search for additional funds would have to be undertaken. Mr. Clark agreed that representations would have to be made to both the federal and provincial governments.

Mr. Kwak asked if figures were available to show the number of Black and Micmac students at Dalhousie outside the Transition Year Program. Mr. Clark replied that such information was not available, as current human rights legislation prevented the University from gathering that information.

Mr. Clark indicated that several of the matters contained in his response required the advice and consent of Senate, and Ms. Lane reported that those matters would be considered presently by the appropriate committees of Senate.

90:044.

SAPC Overview on Role and Capacity Statements of Nova Scotia Colleges and Universities

Mr. Barkow presented the report (previously circulated) of an SAPC subcommittee which reviewed the Statements of Institutional Roles and Planned Capacities from all Nova Scotia institutions (except the University College of Cape Breton and the Nova Scotia Teachers College, which have yet to forward copies of their Statements to Dalhousie) at the request of Senate. He pointed out that the subcommittee had found a great deal less duplication among the institutions than was often thought to exist and had noted a number of areas of inter-institutional cooperation, e.g., in education.

Mr. Andrews expressed a concern that the University continue to monitor the use of these Statements by the Maritime Provinces Higher Education Commission and the Nova Scotia Council of Higher Education.

90:045.

SAPC/SFPC Subcommittee Report on Planning Criteria for Dalhousie's Programs and Priorities

Mr. Carlson presented the report of a joint SAPC/SFPC subcommittee on planning criteria (previously circulated). The report concluded with recommendations to approve in principle the planning criteria described and to make use of them in current reviews and in internal self-study in units not currently under review. It was moved (R. Carlson/G. Klassen)

**that Senate approve the report and its recommendations.**

The motion carried.

90:046.

SAPC Recommendations to the President on Complement Reduction

Mr. Carlson presented the response (previously circulated) of SAPC to President Clark's proposals for complement reduction, as provided for in Clause 26.02(c) of the Collective Agreement. He pointed out that the Committee was able to comment only on the distribution among units of the reductions, not on the total number. While the Committee was not prepared to recommend changes in the distribution proposed by President Clark for this year, it did plan an examination of the definition of complement and of the means by which the presidential recommendations are made.

Mr. Andrews asked if the SAPC response required Senate's approval. Mr. Carlson replied that the Committee's understanding of the Collective Agreement was that it did not require Senate approval.

90:047.

Proposed Change in Membership of University Public Relations Committee

Mr. Clark reported that the University Public Relations Committee was established by the Board and Senate; its original terms of reference provided for three members external to the University. The Committee now wished to add a fourth external member to reap the benefits of added expertise and to reduce the load carried by the current external members.

It was moved (H. Clark/E. Angelopoulos)

**that a change in terms of reference be approved to allow for the addition of a fourth external member to the University Public Relations Committee.**

Mr. Andrews asked what the views of Senate's representatives on this Committee were on this issue. Ms. M. MacDonald said that the proposal originated within the Committee and had general approval. The motion carried.

90:048.

Addition of a Member to the Honorary Degrees Committee

Mr. Clark reported that it had been suggested at a meeting of the Board of Governors that the Board might seek representation on the Honorary Degrees Committee. The Secretary of Senate had undertaken a survey of ten comparable Canadian universities and found that about half had Board members on their committees for honorary degrees. The matter had been discussed by the Steering Committee, which agreed to recommend the addition of the Chancellor of the University to the membership of the Honorary Degrees Committee. It was moved (H. Clark/D. Betts)

**that the terms of reference of the Honorary Degrees Committee be amended to include the Chancellor of the University as one of the ex-officio members of the Committee.**

Mr. Andrews urged Senators to remember that the awarding of honorary degrees was an academic matter and should remain in the control of academics. Several members took this occasion to express their dissatisfaction with various aspects of the current procedures for arriving at the award of honorary degrees. Mr. Borwein, for example, pointed out that there was not, in most Faculties, any mechanism for securing nominations which would enjoy the clear endorsement of those Faculties. Ms. Lane pointed out that the Steering Committee would be continuing to review the whole question of procedures for awarding honorary degrees.

The motion carried.

90:049.

Report of the Senate Committee on Instructional Development

Ms. K.V. Mann presented the report of the Senate Committee on Instructional Development (previously circulated), commenting on the report's statements relating to the development of teaching dossiers, better use of campus resources, and the role of student evaluations in improving instruction.

Mr. Andrews expressed his concern that the report might be taken to imply that the University is divided between instructors and learners. Ms. Mann replied that such a division was not assumed by the Committee or its report; it sought rather to enhance opportunities for interactive learning. Mr. Clark supported this view, pointing out that the concept of the University as a community of learners was at the heart of the Symposium on Undergraduate Education.

90:050.

Other Business - Current C.V.s for Committee on Committees

Mr. Pross mentioned that curriculum vitae forms were being circulated to members of Senate by the Senate Committee on Committees. It was important to the work of the Committee to have current c.v.s of members on file in the Senate Office, and he urged that Senators return the completed forms promptly.

90:051. [In Camera]

Voting on Honorary Degree Candidate for Spring 1990 Convocations

The Secretary distributed ballots for voting on the award of honorary degrees to one person whose name had been tabled at the meeting of 12 February. Mr. D. Myers and Mr. F. Chandler were named as scrutineers.

90:052.

Adjournment

The meeting adjourned at 5:55 p.m. upon motion (T. Cromwell/D. Stairs).