

Item: Senate Minutes, December 1987  
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**DALHOUSIE UNIVERSITY**  
**MINUTES OF SENATE MEETING**

SENATE met in regular session in the Senate and Board Room on Monday, 14 December 1987 at 4:00 P.M.

Present with Mr. W.E. Jones in the chair were the following:

Andrews, Belzer, Betts, Birdsall, Black, Boyd, Bradfield, Brett, Burns, Byham, Cameron T.S., Chaytor, Comeau, Cromwell, Dipchand, Dykstra, Fingard, George, Gratwick, Greenfield, Jones D.W., Leffek, Lewis D., MacDougall, Maloney, Manning, Myers, Oore, Ozier, Pross, Retallack, Richards, Sandhu R.S., Sastri, Shepherd, Shires, Sinclair, Storey, Stuttard, Tamlyn, Thiessen, Tindall, Tonks, Walker, Wien, Winham, Yung, Zakariasen.

Invitees: B.D. Christie

Regrets: A.D. Cohen, M.L. Cross, Egan, J.V. Jones, Kemp, Konok, R.C. MacKay, Mason, Pooley, Shaw, Wassersug, Williams, Writer.

87:061.

Call to Order

Mr. Jones called the meeting to order. He then received the agreement of Senate to have Mr. D.V. Chaytor serve as Acting Secretary in the absence of Ms. Stewart. Later in the meeting Mr. Jones informed Senate that agenda item 11, "Proposal for a Residency Program in Geriatric Medicine" had been withdrawn from the agenda at the request *OL* the Academic Planning Committee.

87:062.

Dr. P. Dresel

Mr. Jones noted with deep regret the death of Mr. Peter Dresel, Chair of the Department of Pharmacology. He commented that Mr. Dresel has been a very active member of Senate and its committees. He informed the members of Senate that he had, on behalf of Senate, sent a letter of condolence to Mrs. Dresel.

87:063.

IN CAMERA.

Report of the Faculty Decision Resulting from Senate Ratified Recommendation of Hearing Panel on a Student Appeal

Mr. Jones reminded Senate of the points of this case. He then

informed Senate of the decision of the School concerned 2nd of subsequent correspondence. On motion, the matter was referred to the Steering Committee to determine what, if any, further

action should be taken as a result of recent correspondence.

87:064.

Minutes of the Meeting of 26 October 1987

Mr. Stuttard suggested that the word "for" in line 17, on page 2 should be changed to the word "by". He also suggested that the letter "s" should be dropped from the word "needs" in line 1 of page 3.

Motion ( Stuttard/Sinclair ):

**that the minutes of the meeting of October 26, 1987 be approved as corrected.**

Carried .

Minutes of the Meeting of 9 November 1987

Motion (Wien/Stuttard ): -

**that the minutes of November 9, 1987 be approved as circulated.**

Carried.

87:065.

Question Period

(a) Mr. Bradfield, following a comment on earlier advice from fund raising consultants, asked if the university is still paying these consultants. The President responded that the University is still engaging a consultant and suspects that it is the same one. Mr. Bradfield then asked for a report on what the consultants are charging.

(b) Mr. Pross reported learning that in some other universities where faculty are taking salary as research grant, it is reported to SSHRC to influence funding. Mr. Betts stated that he has been told this by the Dean of Arts and Science of the University of Toronto. Mr. Jones agreed that this will be looked into and perhaps the Financial Planning Committee will also be asked to look into this.

87:066.

Retroactive Award of a Degree -- Faculty of Graduate Studies

Mr. Leffek informed Senate that Mr. Edward English should have been awarded the degree of Master of Business Administration at the Fall Convocation. However, this information had only come to light since the convocation. It was agreed that the motion of Senate empowering the Dean and the Registrar to add names to the graduation list only covers the period up to the convocation.

Motion (Leffek/Wien):

**that Mr. Edward English be awarded the degree of Master of Business Administration and that this degree be dated October 9, 1987.**

87:067.

Report of the President

The President supplied a written report dated December 14, 1987. He commented favourably on the creation of a Nova Scotia Department for Post-Secondary Education. He noted the expansion of the Nova Scotia membership on the MPHEC and commented that the appointment of the Honourable Joel Matheson as Minister of Health will also be of importance to Dalhousie.

The President pointed out some of the features of the discussion paper of the Community College Study Committee and noted that comments are sought by January 15th. He informed Senate that he has asked Mr. Sinclair and Mr. W.E. Jones to prepare a response.

The President announced the appointment of Mr. Anthony Tillett to the position of Executive Director of the Pearson Institute effective April 1, 1988.

The President reported that he had taken to the Board of Governors, with a slight amendment, the proposed changes to the Dalhousie Statute which had been considered by Senate. He reminded Senate that the initial proposal called for four members to be nominated by Senate and that the Dalhousie Faculty Association had proposed one member from each faculty. The President stated that he had changed the recommendation to read four members plus the Chair of Senate. He reminded Senate that the Chair of Senate presently sits as an observer. He informed Senate that there had also been discussion of a word change related to the areas of exclusion, however, it was agreed that this should be dealt with in the by-laws of the Board of Governors concerning conflict of interest. He said that the proposed changes to the Statute will be presented to the Legislature as a Private Members' Bill.

The President reported receiving the Report of the Presidential Committee on the Structure of the Faculty of Arts and Science and a poll of the members regarding the recommendations of that report. He said that the majority support the report. He has referred the report to the Chair of Senate.

87:068.

Report of the Financial Planning Committee re Preparation for 1988/89 Budget

Mr. Wien, Chair of the Senate Financial Planning Committee (SFPC), presented the report reminding Senate that the Committee had been reluctant to comment on the 1988-89 Budget before final figures were available. He informed Senate of two corrections in the report. In the first paragraph of section 2, the figure \$3.66 million appearing in the second line should have been \$3.31 million. The second correction was required in paragraph (a) on page 2, the last word in the third line should be "provided", not "estimated".

Mr. Wien said that the report provides background on the preparation of the Budget. He said that the SFPC did not find too much to complain about. He noted that many large forces are

beyond control. He highlighted some points.

(1) The SFPC had reservations about increasing the contingency fund from \$200,000 to \$300,000.

(2) SFPC has concerns about a figure of \$450,000 being included in what is called Base Adjustments. The report calls for clarification of the purpose of these funds and criteria and procedures for their allocation.

(3) He noted three provisions for the Library and stated that the SFPC has not concluded consideration of reports regarding books and sales.

(4) He reported that the SFPC had considered the proposal for non-replacement of 24 Faculty members and had concluded that this figure is reasonable.

Mr. Stuttard observed that insurance costs have gone down and asked if this change has been taken into the Budget. Mr. Wien replied that it has. In response to a question from Mr. Stuttard, Mr. Jones stated that the FPC had not considered distribution of the 24 Faculty positions across Faculties but it is under consideration by the Senate Academic Planning Committee (SAPC). He noted that the SAPC has until January 7th to respond to the President and will report its response in January. Further discussion revealed that this is in keeping with the Collective Agreement between the University and the Dalhousie Faculty Association. Some debate on the meaning of the word "way" in this clause of the Collective Agreement ensued. Mr. Jones reviewed the various events related to this matter including notification to SAPC of the distribution on November 16, various meetings and exchanges of correspondence with the President, letters to the Deans asking for academic criteria which they had employed and inviting them to meet personally with SAPC if they so desired. Mr. Jones invited input from Senators.

In response to a question from Mr. S. Cameron, Mr. Wien stated that energy costs had been taken into consideration and that several members of the SFPC familiar with energy had thought the figures were reasonable. Mr. S. Cameron then asked for SFPC to provide a breakdown on energy costs. Mr. Lewis established through questioning that the base adjustment fund could result in monies moving from academic to non-academic applications. In response to a question from Mr. Bradfield, the President indicated that the budget includes all endowment income categories. Ms. Ozier, noting an earlier assurance that telephone changes would cost Dalhousie nothing, asked for a report on comparative costs of telephones over the last few years. Mr. Bradfield asked if the projections for government funding were based on the current formula. The President responded that the projection is optimistic and realistic but not based on any change in formula.

Mr. Jones closed the discussion noting that the report was provided for information and did not require formal acceptance.

87:069.

Motion Calling for the Suspension of the Redistribution Funding and No New Projects for Development Funding

Motion (A. Andrews/S. Cameron):

**that Redistribution Funding be suspended for 1988/89 and that no new projects be financed through the Development Fund.**

Mr. Andrews stated that he had placed the motion before Senate to allow the body to discuss the matter. He reviewed the history of both funds, noting that Senate had approved the funds and their purposes in January of 1985. At that time there had been a reasonable expectation that the Development Fund would be financed from new money, but now it is funded out of a tax (operating funds). He said that this change has not been discussed in Senate. He said the Redistribution Fund had two specific purposes: 1) to address anomalies, and 2) to shift funds from areas of slow growth to ones in which growth had suddenly increased. He listed as criteria past anomalies, changing needs, excellence, core programs and changing priorities. He said that in subsequent years the purposes were re-defined and past anomalies had disappeared from the criteria. He noted that shifting priorities had been determined by the Senate Academic Planning Committee (SAPC). He expressed the view that SAPC had now become accountable to itself, hence the legislative and judicial roles had become mixed. He stated that the legislative responsibility should rest with Senate. He spoke of the effect of the process on the Faculty of Arts and Science budget. He concluded his remarks by saying that the process is not properly within Senate's control, there is a lack of accountability in that new variables had been introduced. For these reasons he suggested that there be a pause in the process

for one year. He stressed that the motion was for this year only.

Mr. S. Cameron then said that he agreed with much of what Mr. Andrews said. He added that were there some flexibility in the budget, it would not be unreasonable for Senate to have some say. However, the Faculty of Arts and Science has had to reduce all flexible parts of its budget below any reasonable values. He said the process is now taking away money that was funding essentials while asking the Faculties to come up with new ideas for funds.

Mr. Jones then spoke from the chair as the Chair of the Senate Academic Planning Committee. He said that he was pleased that the question had been raised. He pointed out that the SAPC does report each year on the items that are recommended. He outlined the criteria involved. He noted that on no occasion has there been any suggestion that the recommendations were inappropriate.

Mr. Jones reviewed the history of academic planning at Dalhousie going back to 1980 with the restructuring of Senate to allow Senate to exercise a broader role. He noted the creation of the Senate Academic Planning and Financial Planning Committees. He said that in 1983, the formulation of an academic plan had begun. He said the purpose was to provide direction for the University and 'have academic priorities drive the budget. Openness in decision-making processes was also an aim. He said that the Redistribution and Development Funds were conceived in 1983/84 to address the need for flexibility.

Mr. Jones made available reports summarizing the disbursements from the Redistribution and Development Funds. He then reviewed various aspects of these reports in detail. In concluding his remarks, he said that the SAPC has been responsible and has attempted to follow the guidelines. He re-emphasized that the Redistribution and Development Funds are means through which Senate can address priorities it has established. He noted that the process for this year is well along, with requests having to be submitted to Senate by December 17th. He pointed out that the Redistribution Fund may be the only means of reducing the numbers of planned non-replacements.

Mr. Bradfield asked where the Killam Residue shows in the Table. The President replied that all income from the Killam Residue is carried into the operating budget. Following questioning by Mr. Winham on how some of the projects could meet the criteria for income production, Mr. Jones explained that there is not a requirement for all criteria to be met. Mr. S. Cameron reviewed the faculty complement reduction process and asked if Senate can override the President's decision. The response was that the Senate Academic Planning Committee cannot override the President, but can make recommendations to him. The President stated that it is not beyond possibility that SAPC would present a logical argument, which he would accept. Mr. Andrews noted that the **report from FPC agrees with 24 non-replacements, but** suggested that a higher number may be necessary. He asked for the President's reaction. The President responded that he did not see any evidence to change his mind on the level which seems to be necessary.

Mr. Brian Christie said that he has been an observer since the inception of the Redistribution and Development Funds and urged Senators to vote against the motion. He said that these funds are more modest than at other universities. He said it is important to the planning process to have some tangible outcomes. He then spoke on the fairness of the process and the diligence of the SAPC. He said that he has observed no sense of bias and that representatives of Senate from across the University do not act parochially, but rather act with university-wide responsibility.

Mr. Betts expressed concern that as a priority-setting process, it has no global view, but rather sets priorities serially. He said that things doing well cease to be priorities in favour of trying something new. He said that the system would be great if funding were going up but it is not a good way to decide on programs to be crippled. He provided a comparison of the average of December 1981 and December 1982 enrolment with average enrolment in 1986 and 1987. He reported a 25% increase in undergraduate students and a 35% increase in graduate students.

Shortly before 6:00 P.M. Senate agreed to a 15 minute extension to the meeting.

Mr. Wien then reaffirmed his support for the Redistribution and Development Funds saying that without it Dalhousie would be back to financial priorities driving the academic priorities. There would be a strong affirmation of the status quo. He said that the two funds are part of the academic planning process and their suspension would undermine that process. He spoke of the need for flexibility and the danger that if it is not addressed internally it will be forced from the outside. He said that the SAPC and the SFPC are virtually unanimous in support of the funds. Ms. Ozier stated that she agreed with Mr. Wien but would vote against the motion. She spoke for the need for a re-evaluation of the process.

At 6:11 P.M. a vote on the call for the question was carried.  
The motion was then put.

Motion (A. Andrews/S. Cameron):

**that Redistribution Funding be suspended for 1988/89 and that no new projects be financed through the Development Fund.**

Motion defeated.

Following a call for a count, the defeat of the motion was confirmed by a show of hands.

87:070. Committee on Committees Motion (Boyd/Wien):

**that Mr. C.W. Helleiner replace the late P.E. Dresel on the Advisory Committee on the Appointment of a Vice-President (Academic and Research.**

The Chair made three calls for further nominations and hearing none, declared Mr. Helleiner elected. Nominations for other Senate Committees were then considered in a single motion (Boyd/Wien).

**that the following people be elected to the identified committees.**

Steering Committee

Mr. Rowland Smith - English (1990)

Physical Planning Committee

Mr. R.A. Ellision - Business Administration (1990)

Dalhousie Representatives on the TUNS Senate

Mr. W. T. Gordon - French (1990)

D.W. Jones - Dentistry (1990)

R.H. March (physics) (1990)

J.C. MacKinnon (Engineering) (1990)

Senate Committee on Instructional Development

J. Carver - Nursing

J.E. Eisner - Dentistry

L. Fraser - Henson College

K. Mann - Medicine

J.A. McNulty - Psychology

J. Pooley - Recreation, Physical & Health Education

D. Sheridan

Senate Academic Appeals Committee

P. Thomas - Law (1990)

Senate Representatives on the Alumni Selection Committee for the Award of Excellence in Teaching

J.A. Pincock - Chemistry

A.M. Sinclair - Economics

Senate Representatives on Employee Benefits Committee

A. Young - Recreation, Physical and Health Education

The Chair made three calls for further nominations for any of the positions listed, and on receiving none, declared the candidates named elected.

Students named to the "Senate Committee on Instructional Development are Mr. B. Jeffery, Mr. R. Russell and Ms. M. J. Harkins .

87: 071 .

Adjournment

The meeting adjourned at 6:15 p.m.