

Item: Board of Governors Minutes, April 1985

Call Number: UA-1 13.2

Additional Notes:

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Confidential

Minutes of a Meeting of the  
Board of Governors held on Friday,  
April 26, 1985, at 4:00 p.m. and on  
Saturday, April 27, 1985, at 9:30 a.m.  
in the Board and Senate Room

Dalhousie University  
Halifax, Nova Scotia

PRESENT: Dr. A. G. Archibald, Chairman	Miss Z. Linkletter, Honorary Secretary
Mr. B. Black	Mrs. A. Macdonald
Dr. M. L. Campbell	Ms. M. D. MacDonald
Mr. W. G. Campbell	Dr. W. A. MacKay
Mr. G. T. H. Cooper	Mr. G. Martin
Mr. J. S. Cowan	Mrs. S. Medjuck
Dr. D. Curry	Dr. C. Murray
Ms. J. DeWolf	Mr. D. Ritcey
Mr. A. Gigeroff	Mrs. P. Roscoe
Ms. M. L. C. Lamb	Mr. A. C. Shaw
Mr. J. G. Lawley	Hon. R. L. Stanfield
Mr. J. W. Lindsay	Dr. R. C. D. Stewart
Ms. C. Blewett	

Also present were Messrs. L. R. Shaw (Vice-President, Finance and Development); A. M. Sinclair (Vice-President, Academic and Research); B. Crocker (Legal Advisor to the President); M. Wright (Director, Financial Services); G. R. George (Director, Insurance and Employee Benefits); R. Bowman (Director, Public Relations); J. Rutherford (Representing the Dalhousie Faculty Association); J. McNulty and R. Rodger (Representatives of Senate) and A. J. Tingley (Secretary).

Regrets were received from Mr. E. N. McKelvey, Mr. G. Piercey, Mr. W. S. Robertson, Dr. H. Roper, and Mr. D. Kerr, Mr. A. D. MacIntosh, Mr. C. E. Ritchie, and Mr. D. C. R. Sobey.

Minutes

The minutes of the meeting of March 19, 1985, which had been circulated, were approved.

Welcome  
to New  
Members

The Chairman welcomed to the Board those members who were newly appointed.

President's  
Introductory  
Remarks

The President suggested some changes in the agenda, which are reported on below.

Board  
Matters

(a) Membership of Nominating Committee  
The President recommended on behalf of the Officers of the University that the following be the members of the Nominating Committee:

Mrs. S. Medjuck  
Miss Z. Linkletter  
Mr. S. Zwicker  
Mr. D. Ritcey  
Mr. A. Gigeroff

The President reported that these persons had agreed to serve and have already held meetings. The membership of the Committee was approved.

Board  
Matters  
(continued)

(b) Board Members for the University Committee Proposed  
by Senate to Advise on Priorities for Use of Campaign Funds  
Otherwise Undesignated

The President proposed that the following should serve on this  
Committee:

Chairman of the Development Committee,  
Chairman of the Budget Committee,  
Chairman of the Building and Grounds Committee,

or their delegates. It was agreed that membership be as suggested.

Academic  
Matters

(a) Proposed Part-Time M.A. Programme in German

An outline of this proposal had been circulated, and was elaborated upon  
by Vice-President Sinclair. It was noted that there would be no  
additional costs, and that as the programme already exists M.P.H.E.C.  
approval is not required. It was agreed that this programme be  
approved.

(b) Proposed B.Sc. (Kinesiology)

Information had been circulated with the agenda, and was elaborated upon  
by Vice-President Sinclair. He pointed out that as this is a new  
programme it will be necessary for the M.P.H.E.C. to approve it. It  
was agreed to recommend this programme to the M.P.H.E.C.

(c) Proposed B.Sc. (Nursing)

Information had been circulated with the agenda, and was elaborated upon  
by Vice-President Sinclair. He pointed out that as this is a new  
programme it will be necessary for the M.P.H.E.C. to approve it. It  
was agreed to recommend this programme to the M.P.H.E.C.

(d) Proposed M.A./M.Sc. (Computing Science)

Information on this programme had been circulated with the agenda and  
was elaborated upon by Vice-President Sinclair. This programme will  
require additional funding, which it is hoped may be obtained from  
external sources. It was agreed to recommend the programme to  
M.P.H.E.C.

(e) Institute for International Development

A progress report on this item had been circulated with the agenda. The  
Board will be kept informed of further developments.

Reports of  
Standing  
Committees

(1) Finance and Budget Committee

Miss Linkletter and Vice-President Shaw reported on the work of this  
Committee. It is expected that for the financial year 1984/85  
operations will be in balance; at worst there will be a deficit of a  
maximum of \$250,000.

Work on the 1985/86 budget is proceeding, and it is hoped that it will  
be presented to the Board at its next meeting. Miss Linkletter has been  
an observer on the U.B.A.C., which is attempting to make recommendations  
as to where cuts in expenditures can be made. She reported that  
there is a great deal of goodwill on the part of the members of the  
Committee in trying to solve a very difficult problem.

Reports of  
Standing  
Committees  
(continued)

It was reported that government assistance is expected to increase by 4.5 percent. This increase will be made up of 2.5 percent in the operating grant, 1 percent for alterations and non-space purposes, and 1 percent to support new programmes, particularly in Dentistry, Occupational Therapy, and the Faculty of Medicine. This increase is reasonable when compared to what has happened in most other provinces, but still creates problems in budgeting.

In answer to a question, Vice-President Shaw advised that when the Hart-Butler property was sold it was not possible to give vacant possession in November. The consequence was that in effect payment to the University was delayed. It is expected that the transaction will be completed in May.

The senior officers, following consultation with the Pension Advisory Committee, proposed as follows:

that employer contributions not be made to the Pension Scheme for the further period 1 July 1984 to 31 March 1985, except for any nominal monthly contributions that may be required on the advice of the University's solicitors.

This proposal was approved.

Mr. Shaw reviewed the history of Peter Green Hall, a student co-operative. Renovations are now required. The co-op will handle the loan, and rents will be increased so that repayment can be made. A much cheaper interest rate can be obtained if the University will guarantee the loan, and he proposed that this be done. Agreement to the proposal was granted, in the form of a resolution acceptable to the bank and authorizing Officers of the Board to sign a guarantee.

(2) Pension Advisory Committee

Changes were proposed as shown in the document attached as Appendix A. Mr. G. R. George, Director, Insurance and Employee Benefits, invited questions. The proposed changes were approved.

(3) Student Relations and Residence Committee

(i) Student Fees 1985/86

A 4 percent increase in tuition fees across the board was proposed by the Committee, and approved.

(ii) Foreign Student Fee Differential 1985/86

The Committee recommended that the University impose a differential fee as proposed by government. This was approved, after considerable concern was expressed about the principle of a foreign student differential and the way the amount has been determined by government.

Reports of  
Standing  
Committees  
(conintued)

(iii) Residence Fees

It was agreed that a schedule based essentially on a 6 percent increase should be implemented, as set out in Appendix B attached.

(iv) Students' Contribution to the Campaign for Dalhousie

It was agreed that the Officers of the Board would be authorized to sign the agreement with the students on the basis of which contributions would be made by the students to the Campaign for Dalhousie in exchange for a limitation on tuition fee increases.

General  
Reports of  
Standing  
Committees -  
1984/85

Reports from the following Committees had been circulated with the agenda, and were tabled for information.

Investment Committee  
Staff Relations Committee  
Pension Advisory Committee  
Retirees' Trust

The Chairman commented on the Report of the Development Committee, which had also been circulated, and in connection with this, on the Campaign for Dalhousie, which, he believes, is going well. Mr. George Cooper reported on the annual campaign. The target for last year was exceeded. The objective for the current year is 5 percent above what was actually obtained last year.

A report from the Committee on Relations with Other Institutions was circulated to those at the meeting and is attached hereto as Appendix C.

Endowed  
Bequests

A list of these had been circulated with the agenda.

Spring  
Convocations

The President reminded members of the Convocations, and invited all to attend if possible. He mentioned in particular the first Convocation of this spring, which is that for the graduates of the Nova Scotia Agricultural College and which will be held in Truro on May 1.

President's  
Report

This was circulated to those at the meeting, and is attached hereto as Appendix D.

Presidential  
Search  
Committee

Mr. Cowan reported that this Committee has been active and is continuing to work.

In Camera

Report on Staff Changes

Mr. A. Shaw reported on the staff changes. A document listing them had been circulated with the agenda, and an addendum was made available to those at the meeting. Mr. Shaw drew attention to certain items of particular interest.

The report was approved.

In Camera      If arrangements can be completed with a candidate for a certain  
(continued)      position, it was agreed that the appointment might be made and  
subsequently reported to the Board.

Liability      Vice-President Shaw reported on liability insurance which has been taken  
Insurance      out to protect members of the Board.

Adjournment      The meeting adjourned at 6:05 p.m.

The meeting reconvened at 9:30 on the morning of Saturday, April 27.

PRESENT: Mrs. S. Medjuck	Ms. M. D. MacDonald
Dr. W. A. MacKay	Mrs. A. Macdonald
Dr. A. G. Archibald,	Dr. M. L. Campbell
Chairman	Mrs. P. Roscoe
Miss Z. Linkletter,	Dr. D. Curry
Honorary Secretary	Ms. J. DeWolf
Hon. R. L. Stanfield	Mr. G. Martin
Mr. J. W. Lindsay	Ms. M. L. C. Lamb
Mr. D. J. Hennigar	Ms. C. Blewett
Mr. A. C. Shaw	
Mr. B. Black	

Also present were Messrs. R. Rodger (Representative of Senate); M. Wright (Director, Financial Services); J. Mabley (Director, Development Office); J. Rutherford (Representing Dalhousie Faculty Association); A. M. Sinclair (Vice-President, Academic and Research); L. R. Shaw (Vice-President, Finance and Development); Deans Charles, Betts, Hatcher; and A. J. Tingley (Secretary).

The President gave a brief overview of the current situation at Dalhousie referring to its size, the number of programmes, and the financial problems, in connection with the latter pointing out that Nova Scotia has the highest tuition fees for university students in Canada, and Dalhousie's are slightly higher than those in other Nova Scotia institutions.

Dean Charles gave an overview of the Faculty of Law. He described the staff, problems caused by financial constraint, the enrollment and the type of curriculum offered. He pointed out that competition for places is increasing, despite difficulties that some graduates are having in obtaining employment.

Low salaries necessitated by financial constraint result in the loss of some faculty members, and also moonlighting on the part of some who stay. It is also causing undesirable library cutbacks, and there is a lack of desired support for students. He acknowledged help provided by the Law Foundation, and from the alumni of the Law School.

Dean Betts gave an overview of enrollment and programmes in the Faculty of Arts and Science. He gave statistics on a number of measures which indicates the strength of the faculty, in particular research grants given by external agencies.

With respect to problems, he mentioned the general question of inadequate funding, problems of individual salaries and the salary structure which are consequences of the union agreement, and the general question of the complexity of a faculty with the number of programmes that that faculty has. He also suggested that there is a morale problem.

He described some changes that may result from a curriculum review now under way.

Dean Hatcher gave an overview of the Faculty of Medicine. He described difficulties that result from the fact that the Medical School serves three provinces, in each of which there are two concerned government departments, Health and Education. Also the number of hospitals, spread over a fairly large area, adds to the complexity.


The Faculty drew up a long-term Strategic Plan in 1980, and this has served as a guide to developments since that time. A further plan is currently being developed. The curriculum is under continual review.


There are serious problems due to underfunding. Some improvement has recently come about due to a recommendation of the M.P.H.E.C. In part the underfunding is due to the relatively small grants for interns and residents as compared to the medical students, even though these are expensive to teach.

He considers one of the major problems the lack of real interface between the University, and the three Departments of Health and the three Departments of Education.

There has recently been a large increase in grants for research. The school competes well for federal funds, but, unlike all other medical schools except that at Memorial, there are no provincial funds available for research. To partially compensate for this the Medical Research Foundation has been established.

Adjournment The meeting adjourned at 11:45 a.m.

  
Zilpha Linkletter,  
Honorary Secretary

  
A. Gordon Archibald,  
Chairman

April 4, 1985

### PROGRAMME PROPOSALS

- A. The approval of the Board of Governors is sought to forward the following proposals to the Maritime Provinces Higher Education Commission.

#### Bachelor of Science with Honours or Major in Kinesiology

The proposed programme would represent an extension and refinement of the Human Movement Studies option currently offered within the Bachelor of Physical Education (B.P.E.) In contrast to the B.P.E., which is perceived as a primarily professional degree, the B.Sc. in Kinesiology would emphasize the scientific study of human movement, primarily in the context of sport or exercise. It would prepare students for employment in fitness assessment and counselling, hospitals, rehabilitation and recreation programmes or for graduate or other professional studies. Establishment of the programme would require that only one new course be offered. This would be accomplished by reorganization of the workload of existing faculty and no additional costs are expected. Although up to 30 students per year are expected to enroll in the programme, most will be drawn from other Dalhousie programmes (and the Human Movement Studies option, in particular), and no overall increase in enrollment in the School of Recreation, Physical and Health Education is expected. The proposed new degree was approved by Senate on March 25, 1985.

#### Bachelor of Science in Nursing

The proposed programme would replace the Bachelor of Nursing (B.N.) programme currently offered to students with no previous nursing experience. (The latter programme would cease to be offered upon the graduation of all the students currently enrolled.) The four-year B.Sc. in Nursing would represent the reorganization of the B.N. curriculum into more classes with a discrete focus, and is intended to provide a more rigorous foundation in the concepts, theories and skills required by nursing as a professional discipline. It is anticipated that the programme's new structure would also make it more accessible to part-time students, and better prepare students for graduate study. Reorganization of the workload of existing faculty would permit the new programme to be offered without additional staff or a significant increase of budgetary requirements of the School of Nursing. The proposal - which is the product of a major review of the undergraduate curriculum - was approved by Senate on March 25, 1985.

- B. The approval of the Board of Governors is also sought for a:

#### Part-Time Graduate Programme in German

It would have the same requirements as the full-time programme and would entail no additional costs. This proposal, which was approved by Senate on March 25, 1985, does not require the approval of the MPHEC.



April 15, 1985

### PROGRAMME PROPOSAL

The approval of the Board of Governors is sought to submit a proposal for a Master's (M.A. or M.Sc.) programme in Computing Science to the Maritime Provinces Higher Education Commission (MPHEC).

Computing Science is a well-established discipline, which encompasses a broad range of intellectual activities ranging from deep theoretical questions associated with the nature of computation and intelligence to the design of programming languages, operating systems, and communications networks. Graduate programmes in this field exist at virtually every major Canadian university. A Master's programme would enable Dalhousie both to pursue the broad range of scientific issues comprising Computing Science and to train professionals for both business and academic careers.

The proposed programme would be characterized by emphasis on numerical computation, optimization, artificial intelligence, data bases, and operating systems. Six students per year would be admitted into the programme in its early years - rising to twelve to fifteen as the programme develops.

Senate approved the submission of the proposal to MPHEC on April 8, 1985, on the conditions that:

- following approval from MPHEC, the proposal be referred back to Senate and the Board for approval for implementation;
- and that: - there is clear evidence prior to implementation that money is available for required equipment, faculty appointments and graduate student scholarships.

An estimate of those requirements - prepared by the Review Committee of the Faculty of Graduate Studies - is attached.