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Item: Board of Governors Minutes, August 1980

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Minutes of a Special Meeting of the Board of Governors held on this date in the Board and Senate Room at 3:00 p.m.

Dalhousie University Halifax, Nova Scotia August 15, 1980

PRESENT:

Dr. A. Gordon Archibald, Chairman

Miss Zilpha Linkletter,

Vice-Chairman Dr. Henry D. Hicks

Mr. G.E.C. Brown Dr. J. McD. Corston

Mr. James S. Cowan

Mr. G. Ritchie Douglas

Mr. Brian N. Flemming, Q.C.

Mr. John W. Graham

Mr. G.R.K. Lynch
Miss Aileen A. Meagher

Mr. Gordon Owen

Dr. C. Henry Reardon

Mr. R.G. Smith
Dr. W.D. Stanish

Mr. Ian A. Thompson

Also in attendance were Vice-President W.A. MacKay, Dr. Edgar Friedenberg, President, Dalhousie Faculty Association, Mr. Derek Mann, Director of Information, and Mr. Donald McNeill.

Governors

The Chairman welcomed Dr. William Stanish, attending his first meeting as a newly elected representative of the Dalhousie Alumni Association, on the Board of Governors.

Dr. Hicks said that he had received confirmation from the Governor-in-Council of the appointment of Mr. Donald C.R. Sobey and the re-appointments of Judge Nathan Green and Mr. F.B. Wickwire, Q.C., to the Board.

Budget

Dr. MacKay distributed papers with an index titled "Preliminary Budget Estimates 1980-81 and University Fees". (A copy of these papers is attached to these minutes for those who were not present at the meeting).

The Vice-President went over the eight pages of attached information in some detail pointing out that whereas the deficit for 1979-80 had been estimated as approximately \$240,000, because of additional costs of fuel, cleaning and other items, the deficit now appeared to be close to \$1.33 million. He noted with regard to the budget for 1980-81 that a preliminary estimate showed that about \$856,000 would be available for salary increments, and that increased salaries for all staff would require approximately \$365,000 for each 1% raise.

Professor MacKay reminded the Governors that the Maritime Provinces Higher Education Commission has a standing restriction on deficits that may be incurred by Maritime Universities: if, subsequent to the end of the 1974-75 fiscal year, a university has accumulated an operating deficit in excess of 2% of its annual operating grant, that institution will be required to reduce the accumulated deficits by a minimum of 2% of the next year's operating grant up to the amount of the accumulated deficit. At this point, Dalhousie has approximately \$733,000 to go before reaching the MPHEC's deficit limit, according to the information the Governors had in front of them.

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> It was explained by the Chairman of the Budget Committee, Miss Zilpha Linkletter, the President and the Vice-President, that the Budget Committee proposed to increase the amount of money available for salary increases by

- (a) raising tuition fees for 1980-81
- (b) using the income from the Killam Residue Fund for the 1980-81 fiscal year.

Before asking for a decision from the Board on the proposals, Dr. Hicks explained that the Killam Residue Funds consisted of revenue from approximately one-third of the bequest left to the University by Dorothy Killam which she had hoped would be used largely for graduate studies and research but which, up to this point, had been used, with the approval of the Trustees, to pay the University's share of the cost of the Killam Memorial Library, and, with the approval of the Board, several other important projects.

On motion (Linkletter/Smith) it was proposed that the tuition fee structure for 1980-81 be as proposed on the table distributed earlier (attached to page 7).

Mr. Gordon Owen, President of the Student Union, seconded by Mr. Graham, amended this motion as follows:

- (a) that the fee increase for Arts and Science be decreased from \$75 to \$65
- (b) that consideration be given to a differential fee between faculties.

In supporting his motion, Mr. Owen said that the students were expecting some increase in fees but that he thought \$65 would be the maximum that would be acceptable to them. He noted the danger of Dalhousie losing its competitive position with other universities and also pointed that the Faculty of Medicine, for example, was much more costly (on a per student basis) than the Faculty of Arts and Science. He did not see why Arts and Science students should subsidize medical students.

In reply to a question as to whether the Budget Committee had considered a percentage increase all round, Vice-President MacKay said that they had not considered that possibility but he noted that the fees in Medicine and other professional faculties were already among the highest in Canada, inferring that a uniform percentage increase would worsen this unfavourable position.

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Mr. Owen's amendment to the motion for a fee tuition increase was defeated and then the increases were approved as originally proposed.

Moving on to the use of the Killam Residue Funds, on motion (Linkletter/Brown) it was agreed that a portion of the Killam Residue Funds not exceeding \$650,000, would, if necessary, be applied to the operating expenses of the University for 1980-81 with the understanding that this use of the funds would be for one year only.

Mr. Graham suggested that consideration be given to use of money from the Killam Residue Fund to cover any deficit rather than to add it to operating revenue at this stage.

Naming of the
Institute of
Public Affairs
Conference
Centre

Although the business for which the special meeting had been called had been completed, the President asked the Governors to consider a name for the new Conference Centre being constructed on the corner of University Avenue and Seymour Street for the Institute of Public Affairs.

Mr. Kell Antoft, the Director of the Institute, had asked that the name be "Henson Centre", Dr. Hicks said. After a brief discussion in which the President spoke about the significant contribution of Mr. Guy Henson to the Institute and to labour relations in the province but suggesting that the Board might like to think about the matter further, it was agreed on motion (Lynch/Reardon) that the matter could be decided immediately and therefore, the Conference Centre is to be named the "Henson Centre".

Going to Tender
on the
University's Bank
Loan

Mr. Brown suggested that in view of the large deficit of the University, it might be of some advantage to put the University's bank loan up to tender and it was agreed that the Budget Committee should consider this possibility.

Last Meeting For President Hicks

Dr. Archibald noted that this was the last meeting of the Board of Governors that Dr. Hicks would attend as President and the Governors warmly expressed their approval of the informal remarks which the Chairman made about the great contribution of the retiring President to the University.

The meeting adjourned at 4:30 p.m.

Eric B. Mercer Secretary to the Board

Trie BMercer

PRELIMINARY ENROLMENTS 1980-81

compared with 1979-80 figures and projections

(King's enrolments are included)

	1979-80		1980-81		
	Prelim.	Dec.]	Projected	Prelim.	
Faculty/School					
Arts and Science	3318	3433	3400	3326	- 74
Administrative Studies					
B. Comm.	659	700	790	768	-22
C.P.A.	7	7	7	11	+ 4
BSW	57	84	130	73	-57
No Degree*	7			15	+15
Health Professions					
Nursing	274	277	294	283	
Pharmacy	237	241	242	240	
Phys. Ed.	266	297	297	287	
Physiotherapy	76	83	87	86	
No Degree *	. 6			4	
Law	426	437	440	419	
Medicine					
M.D.	374	384	382	376	
Residents	286	211	202	327	
Dentistry					
DDS	99	99	96	93	
Dental Hygiene	39	39	40	37	
Cert. Periodontics	4	4	4	3	
Graduate Studies					
Master	650	703	680	675	
Ph.D.	190	223	227	199	
No Degree *	24	<u>-</u>		10	
	·			· · · · · · · · · · · · · · · · · · ·	
Total, full-time	6999	7222	7318	7232	
Part-time	1201	1531	**************************************	1475	

^{*&}quot;No Degree" students are not shown in the 1979-80 <u>Dec.1</u> column and the 1980-81 <u>Projected</u> column as such students were distributed among programmes in the data from which the table was compiled.

^{**} The 1980-81 projection for Part-time enrolment was in terms of course registrations, not comparable with the student numbers shown in the table.

Note: 1. Medical Internes are not included in the table as they do not show on the registration reports. (There are 118 in the current year, whereas 113 were projected).

The "Prelim." figures for 1980-81 are as of 18 September 1980.
 Those for 1979-80 are for a comparable date.