



BOARD OF GOVERNORS

Approved Minutes of the Meeting (Open Session) held on Tuesday, February 10, 2015 at 3:00 p.m. Macdonald Building, University Hall

MEMBERS PRESENT: Jay Abbass, Michelle Awad, Ramz Aziz, John Baxter, Barrie Black, William Black (via telephone), Joyce Carter, Wadih Fares, Richard Florizone, Fred Fountain, Elaine Gibson, Bob Hanf, Rebecca Haworth, John Hutton, Laurie Jennings, Courtney Larkin, Lori MacLean, Naiomi Metallic, Aubrey Palmetter, Alan Pinder, Sherry Porter, Jim Spatz, Larry Stordy, Candace Thomas

NON-MEMBERS PRESENT: Peter Fardy (Acting Vice-President External), Ian Nason (Vice-President Finance and Administration), Carolyn Watters (Provost and Vice-President Academic), Susan Brousseau (University Secretary)

REGRETS: Paula Simon, Rob Sobey, Martha Crago (Vice-President Research)

1. Approval of Agenda

Moved by A. Pinder, seconded by J. Hutton:

THAT the agenda for February 10, 2015 be approved as presented.

The motion CARRIED.

2. Presentation of Environmental Health and Safety Awards

R. Florizone and L. Stordy presented the 2014 Environmental Health & Safety Awards to the following recipients: Custodial Services (Facilities Management) and the School of Occupational Therapy (Faculty of Health Professions), who together created a project that has led to the development of a set of safe work practices for custodial work activities while also providing practical learning opportunities for Masters students in Occupational Therapy; and the Killam Library Health & Safety Committee which initiated a number of important health and safety initiatives over the past year.

3. Consent Agenda

3.1. Approval of Minutes of Meeting of November 25, 2014

THAT the minutes of the meeting held on November 25, 2014 be approved as presented.

Approved by CONSENT.

3.2. Appointment – Acting Board Vice-Chair and Chair, investment Committee

THAT the Board of Governors, on the recommendation of the Board Governance and Nominating Committee, approve the appointment of Sherry Porter as Acting Vice-Chair of the Board of Governors, for a term from February 10, 2015 to June 30, 2015.

The motion CARRIED.

THAT the Board of Governors, on the recommendation of the Board Governance and Nominating Committee, approve the appointment of Jay Abbass as Acting Chair of the Board Investment Committee, for a term from February 10, 2015 to June 30, 2015.

The motion CARRIED.

3.3. Board Representatives – Search Committee for Vice-President, Advancement

THAT the Board of Governors, on the recommendation of the Board Governance & Nominating Committee, approve the appointments of Barrie Black, Sherry Porter and Jim Spatz as Board representatives on the search committee for the Vice-President, Advancement, such appointments to be effective immediately.

The motion CARRIED.

3.4. Board Representatives – Search Committee for Vice-Provost, Student Affairs

THAT the Board of Governors, on the recommendation of the Board Governance & Nominating Committee, approve the appointments of Paula Simon and Aubrey Palmeter as Board representatives on the search committee for the Vice-Provost, Student Affairs, such appointments to be effective immediately.

The motion CARRIED.

4. Business Arising from the Minutes

There was no business arising from the minutes.

5. Chair's Report

L. Stordy expressed thanks and appreciation to Mr. George McLellan for his service to the Board over the past six years; Mr. McLellan was recently appointed Nova Scotia's deputy minister of Finance and Treasury Board. Mr. Stordy also congratulated Dr. Robert Summerby-Murray, Dean of the Faculty of Arts and Social Sciences, on being named the president of Saint Mary's University, effective July 2015.

6. President's Report

R. Florizone highlighted several items in his report, including an update on the Facebook incident in the Faculty of Dentistry where he spoke to direct actions in progress to address the specific incident and also the broader response that is intended to address the culture within the Faculty and across Dalhousie. Dr. Florizone also reported on a variety of other matters, including student enrolment projections for 2015-16 (targeted currently at a 1% growth overall); continuing work to finalize a Canada First Research Excellence Fund (CFREF) application which will be submitted shortly to the first round of awards and will focus on the area of Oceans; the launch of Cultiv8, the Faculty of Agriculture's Agricultural Sandbox dedicated to facilitating entrepreneurial initiatives on the Agricultural campus; and several key capital projects that are now underway and will provide updated facilities for Dalhousie and also contribute to an improved student experience.

Dr. Florizone reported on the recent ratification of a new collective agreement with the Dalhousie Faculty Association, noting that achieving this agreement without a strike or conciliation is a significant accomplishment for the University. He thanked the negotiating teams for both parties for their hard work and principled approach to bargaining.

Dr. Florizone noted that the Time Higher Education recently named Dalhousie as one of the top 100 most international universities in the world for 2015; this is the first time that Dalhousie has appeared on this list.

Following this report, Dr. Florizone responded to a question on whether there is anything that he could do to raise with the province the matter of students not being at the table for the MOU negotiations with the provincial government. He noted that the discussions this time are less of a negotiation and more of a discussion of what the Treasury Board will likely recommend. He also noted that the documents submitted by students to the province have been actively referenced in the meetings, but he understands that students would like more active participation and this is something he can communicate.

7. Dalhousie Student Union President's Report

R. Aziz highlighted various items in his report, including a recent presentation to the Student Experience Committee on the former Ombudsperson position, the Student Day of Action on February 4th, concerns of medical students over proposed tuition increases for 2015-16, the success of the new DSU app, and the likelihood of a number of levy questions being submitted for student referendum during upcoming elections in March.

Following Mr. Aziz's report, there was brief discussion of sexual assault reporting and Dalhousie's current practice of not making this information public. Dr. Florizone noted that, following a recent Freedom of Information request from CBC, it is likely that Dalhousie will review this practice.

8. Items for Decision

8.1. Academic Affairs and Research Committee

8.1.1. MacEachen Institute – Naming Approval

J. Carter, Chair of the Academic Affairs & Research Committee, introduced the motion.

Moved by J. Carter, seconded by J. Abbass:

THAT the Board of Governors, on the recommendation of the Academic Affairs and Research Committee and the President, approve: 1) the establishment of the new institute for public policy and governance and 2) the naming of this institute as the MacEachen Institute for Public Policy and Governance.

The motion CARRIED.

8.2. Capital Projects and Facilities Committee

8.2.1. Fitness Centre – Board 2 Approval (Scope & Budget)

W. Fares introduced the motion, speaking to the history of the project and highlighting elements of the background material provided to members. He noted that construction is set to commence in August 2015, with projected completion in June 2017. Questions following this introduction focused on Dalhousie's policy with respect to seeking LEED certification and whether the University should implement several discrete sustainability elements (at a projected additional cost of \$300,000), that would support LEED Gold certification; these measures were removed in order to achieve the budget approved by the Board in March 2014. Members noted that achieving LEED Gold is important in terms of Dalhousie's overall commitment to sustainability. It was also noted that implementing these measures is projected to reduce annual building operating costs by \$20,000. Additionally, it was noted that sustainability features have a payback which provides financial benefits for the University over the long term.

Mr. Fares and I. Nason responded that there is fair confidence that the University can accomplish some, if not all, of the LEED Gold elements within the \$23.3 million budget for the project. Jeff Lamb, Assistant Vice-President Facilities Management, added that the building is expected to achieve LEED Silver; achieving sufficient points for LEED Gold relates particularly to three discrete features: the green roof, removal of a cistern and the addition of a system on the roof for solar energy harvesting. Management will work to achieve these elements within the approved budget, but noted that there is some constraint in that this project is funded through the student fee approved several years ago.

At the conclusion of the discussion, members agreed that Management should work to find the funding within the current \$23.3 million budget to implement the LEED Gold sustainability elements; if this proves to be impossible, then it was suggested that Management come back to the Board to request a variance to the budget.

Moved by W. Fares, seconded by R. Hanf:

THAT the Board of Governors, on the recommendation of the Capital Projects & Facilities Committee, approve the expenditure of a sum not to exceed \$23.3M, for the implementation of the Fitness Centre Construction Project (Board 2 Approval).

The motion CARRIED.

9. Items for Information

9.1. Board Standing Committee Reports

C. Thomas noted the current work of the Governance and Nominating Committee in determining recommendations for new Board members and requested that members who have names of individuals who would bring appropriate skills forward those to her or to another member of the Committee. W. Fares provided an update on several projects currently under discussion by the Capital Projects and Facilities Committee, including the arena project and the University Avenue cycle track pilot project. S. Porter, Chair of the Human Resources Committee, noted the recent agreement reached with the Dalhousie Faculty Association and spoke briefly to other bargaining units currently engaged in collective bargaining. She also noted that the University will be commencing negotiations for a first agreement with its post-doctoral fellows group, represented by the Public Service Alliance of Canada (PSAC).

10. In Camera Session

The Board moved to an *in camera* session.

11. Adjournment

The meeting adjourned at 5:25 p.m.

Lawrence Stordy, Chair

Joyce Carter, Honorary Secretary