

Item: Board of Governors Minutes, February 1989
Call Number: Board of Governors Fonds UA-1, 56.34

Additional Notes:

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EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

DALHOUSIE UNIVERSITY

AGENDA

Tuesday, February 14, 1989 4:00 p.m.
Board and Senate Room
(All Board members are invited to attend)

1. Minutes of the Meeting of October 18, 1988 (previously circulated)
2. Approval of Agenda
3. Board Matters
 - (a) Schedule of Meetings 1989-90 (attached)
 - (b) Report of Nominating Committee
4. Reports of Standing Committees
 - (a) Finance and Budget Committee
 - (b) Buildings and Grounds Committee
 - (c) Staff Relations Committee - Report on Staff Changes (enclosed)
 - (d) Student Relations and Residence Committee (attached)
5. Mission Statement*
6. Dalhousie Arts Centre
7. Board By-Laws (to be circulated at meeting)
8. President's Report
9. Other Business

Enclosure

Motions to be Proposed

* All Board members have received a copy of the draft Mission Statement through a prior mailing. There will be a full discussion on this item at the Executive Committee meeting.

DALHOUSIE UNIVERSITY
BOARD OF GOVERNORS

Proposed Schedule of Meetings for 1989-1990

Tuesday, September 19, 1989	Board of Governors
Tuesday, October 17, 1989	Executive Committee
Tuesday, November 14, 1989	Board of Governors
Tuesday, December 12, 1989	Executive Committee
Tuesday, January 16, 1990	Board of Governors
Tuesday, February 20, 1990	Executive Committee
Tuesday, March 20, 1990	Board of Governors
Tuesday, April 17, 1990	Executive Committee
Tuesday, May 15, 1990	Board of Governors
Tuesday, June 19, 1990	Board of Governors

Note: All scheduled meetings are open except for "in camera" portions of the meeting. Board members will receive agenda and documents in advance of all Board or Executive Committee meetings, and are entitled to participate in discussions at scheduled Executive Committee meetings, if present. Only members of the Executive Committee are eligible to vote at Executive Committee meetings.

Meetings will ordinarily commence at 4 p.m. and will be held in the Senate and Board Room in the Arts and Administration Building unless otherwise advised.

MEETING OF THE BOARD OF GOVERNORS

February 14, 1989

MOTIONS TO BE PROPOSED

Be it resolved

Item 1

That the wording of the motion at the bottom of page four of the Executive Committee minutes of October 18, 1988 be amended to read as follows (amendment underlined):

"That the Officers of the Board be empowered, through the Negotiating Committee and the Collective Bargaining Policy Committee of the Board, to enter into discussion with the D.F.A. on a process of arbitration, including binding arbitration."

Item 3(b)

That Mr. Sherman Zwicker replace Mr. Allan C. Shaw as Chairperson of the Staff Relations Committee of the Board of Governors until 30 June 1989.

Minutes of the Meeting of the
Executive Committee of the Board
of Governors held on Tuesday,
February 14, 1989 at 4:00 p.m.
in the Board and Senate Room

Dalhousie University
Halifax, Nova Scotia

PRESENT: Mr. W. Struan Robertson	Mr. George C. Piercey
Chairperson	Vice-Chairperson
Dr. Howard C. Clark	Mr. Allan C. Shaw
President & Vice-Chancellor	Honorary Treasurer
Dr. Donna M. Curry	Mrs. Peggy Weld
Honorary Secretary	Vice-Chairperson
Dr. Albro D. MacKeen	Mr. Sherman Zwicker
Mrs. Shirlee Medjuck	

Also present were Mr. Stephen Davis, Mr. H. Lawrence Doane, Mrs. Linda Fraser, Mrs. Jean Harrington, Mrs. Vivian Layton, Mr. Norman Newman, Chief Judge Ian Palmetter, Dr. Judith Ritchie, Dr. Thomas Vinci and Ms. Shayna Watson (Board Members); Mr. Bryan G. Mason (Vice-President, Finance and Administration); Dr. Denis Stairs (Vice-President, Academic and Research); Mr. Eric McKee (Vice-President, Student Services); Mr. Winfield Hackett (Assistant Vice-President, Development and Alumni Affairs); Mr. Brian C. Crocker (Secretary and Legal Counsel); Mr. Mike Wright (Director, Financial Services); Mr. Derek Mann (Public Relations Officer); and Mrs. Elizabeth Christian (Secretary).

Regrets were received from Mr. James S. Cowan.

Minutes

An amendment to change the words "Executive Committee" to "Collective Bargaining Policy Committee" in the motion at the bottom of page four of the Executive Committee minutes of October 18, 1988, had been precirculated to members with the agenda. The minutes were approved without further discussion. The official minutes on file have been amended to reflect the above change.

Agenda

An item relating to the Collective Agreement with the Dalhousie Faculty Association was added to the agenda under Other Business.

Board Matters

Schedule of Meetings 1989-90

Approval was given to the proposed schedule of Board and Executive meetings for 1989-90 as circulated. A copy of this schedule is attached to these minutes as Appendix A.

Report of Nominating Committee

Mrs. Medjuck reported that the committee was now meeting to review vacancies on the Board. She presented the following motion, which received the approval of members present:

That Mr. Sherman Zwicker replace Mr. Allan C. Shaw as Chairperson of the Staff Relations Committee of the Board of Governors until 30 June 1989.

Reports of
Standing
Committees

Finance and Budget Committee

Mr. Piercey reported that the committee had met on January 23 to review the draft budget book for 1989-90. He said the document has been changed to reflect comments made at the January Board meeting by deleting any reference to a deficit. Work is proceeding on next year's budget taking a 2.5% cut-back into account, which will leave a shortfall of \$1.7 million. Any additional funding received for the Rebecca Cohn auditorium would reduce this balance. The committee meets again in April to review the final budget for presentation to the Board in June.

Mr. Robertson updated members on recent discussions with government about subsidization for the performing arts. It is hoped a favourable recommendation will be made to Cabinet later this week.

Buildings and Grounds Committee

In the absence of Mr. Cowan, Mr. Mason brought members up to date on a variety of projects within the university as follows: Phase II of the Chemistry building is now under way; work on the Law building is still on target and on budget; and renovations are scheduled to commence next week to consolidate Henson College into one geographic location. Renovations to the university's animal care facilities are also under study.

Staff Relations Committee

A copy of staff changes had been circulated with the agenda, and an Addendum was distributed at the meeting (copy enclosed for absent members). Mr. Zwicker drew attention to a few items of interest. Dr. Ritchie inquired about the financial implications and reasons for the apparent increase in the number of overload assignments. Dr. Stairs described some situations where overload assignments were required and said that payments for additional teaching assignments, as required under the collective agreement, would fall within the budget of the faculties concerned. He indicated these appointments were usually reported at this time of year and that the numbers involved were marginal. Following this discussion staff changes were approved.

Student Relations and Residence Committee

A report from this committee had been circulated with the agenda. Dr. MacKeen highlighted the students' concerns about the lack of maintenance and security in the residences, and about the attitudes of certain faculty following the recent strike. Mr. McKee gave assurances that maintenance deficiencies (e.g. open stairwells) had been noted. When asked about providing refunds for room and board to those students who had left campus accommodation during the strike, Dr. McKee said a survey is now under way among residence students and the administration is awaiting its results. On motion the Committee's report was formally accepted.

Mission
Statement

Copies of a proposed mission statement for the university had been precirculated to members. Dr. Clark pointed out that this document was still in draft form. He stressed the importance of the university having a clear sense of what its mission should be in order to develop its own internal planning. In addition, he said that if MPHEC accepted a recommendation contained in the Adlington report providing for each university to produce a statement of its planned role and capacity, MPHEC would require such a statement to be endorsed by the Board and Senate. He urged Board members to participate in discussion on the draft mission statement, or to provide comments to him by the end of February. Mr. Robertson added that as time progressed the mission statement would need to be assessed and revised. He said it is very important that there be consensus throughout the university community on Dalhousie's mission.

During discussion on the mission statement, Mr. Zwicker and Dr. Curry indicated they would be submitting written comments to Dr. Clark concerning community outreach and athletics respectively. Dr. Vinci suggested that the "quality" thread in the mission statement should be made more feasible and strengthened, and that, in order to make the mission statement more acceptable to everyone, the university should develop objective criteria for evaluating various areas in the university. He urged the Board to look at assessment processes carried out in other universities to see how they ranked their disciplines. Dr. Clark, while agreeing with these views, said the evaluation process carried out in the past had not been very effective due to failure to do something about any weaknesses identified, but he thought the present unit review process would work as effectively and critically as would be required in the future.

The mission statement will be discussed again after any revisions have been made.

Dalhousie
Arts Centre

This item had been deferred from the January meeting pending the outcome of discussions with government about a subsidy for the performing arts to enable the university to keep the Cohn auditorium operating after this year. Mr. Mason informed those present that a recommendation would be going forward from Management Board to Cabinet this coming Thursday, following which the university would be advised whether any financial support would be forthcoming.

Board By-Laws

Copies of a draft set of by-laws for the Board were circulated at the meeting (copy enclosed for absent members). Mr. Crocker explained that no by-laws currently exist for the Board, and that these new by-laws are an attempt to put into place some aspects of by-laws practiced at other universities, suitably modified to

reflect our Board's current practices. He drew attention to certain items which might be contentious or divergent from current practice, such as the number of terms to be served by members; waiver of notice of meeting; a quorum for Board and Executive meetings; procedures to be followed at meetings; confidential matters and in camera sessions; and conflict of interest (new). Members were asked to review the draft by-laws carefully and to contact Mr. Crocker if they have any questions. A full discussion on the new by-laws will be held at the March Board meeting.

President's Report

Copies of this report were distributed at the meeting and a copy is attached to these minutes as Appendix B. Dr. Clark, in reviewing the various items, said that he and Dr. Sinclair would provide a report on their meetings with academic units across campus at the March meeting of the Board. In response to a query about the costs of improvements to animal care facilities, Dr. Clark said it would cost just over one million dollars to upgrade the Tupper facility.

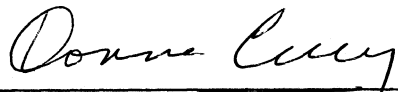
Amendment to DFA Collective Agreement

Mr. Crocker sought approval to change a provision in the collective agreement with the Dalhousie Faculty Association relating to maintenance of the agreement on computer, in order that the amendment might be incorporated into the new agreement presently being printed. The following motion received approval:

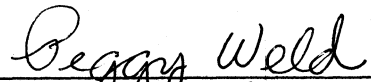
Be it resolved that the Board approve the deletion of Clause 7.14(a) and the renumbering of Clause 7.14(b) to 7.14 in the Collective Agreement with the Dalhousie Faculty Association.

Adjournment

The meeting adjourned at 5.25 p.m.



Donna M. Curry, M.D.
Honorary Secretary



W. Stuart Robertson
Chairperson

APPENDIX A

Approved by
Executive Committee of the
Board of Governors
February 14, 1989

DALHOUSIE UNIVERSITY
BOARD OF GOVERNORS

Schedule of Meetings for 1989-1990

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