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Item: Board of Governors Minutes, April 1989

Call Number: Board of Governors Fonds UA-1, 56.6-56.7

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Minutes of the Meeting of the Executive Committee of the Board of Governors held on Tuesday, April 18, 1989 at 4:00 p.m. in the Board and Senate Room

Dalhousie University Halifax, Nova Scotia

PRESENT: Mrs. Peggy Weld
Acting Chairperson
Dr. Howard C. Clark
President & Vice-Chancellor

Dr. Donna M. Curry
Honorary Secretary
Mr. George T.H. Cooper
Mr. James S. Cowan

Also present were Dr. Mary R. Brooks, Mr. Stephen Davis, Mr. H. Lawrence Doane, Mrs. Janice Flemming; Mrs. Lorraine Green, Mrs. Vivian Layton, Ms. Juanita Montalvo, Mr. Norman Newman, and Ms. Shayna Watson (Board Members); Mr. Bryan G. Mason (Vice-President, Finance and Administration); Dr. Denis Stairs (Vice-President, Academic and Research); Mr. Eric McKee (Vice-President, Student Services); Mr. Winfield Hackett (Assistant Vice-President, Development and Alumni Affairs); Mr. Brian C. Crocker (University Secretary and Legal Counsel); Mr. Mike Wright (Director, Financial Services); Ms. Marilyn MacDonald (Director, Public Relations); Mr. Tony Martin (Director of Athletics and Recreational Services); and Mrs. Elizabeth Christian (Secretary).

Regrets were received from Mrs. Jean Harrington, Dr. William E. Jones, Dr. Albro MacKeen, Mr. George C. Piercey, Mrs. Ruth Pulsifer, Dr. Judith Ritchie, Mr. Struan Robertson, Mr. Allan Shaw and Mr. Sherman Zwicker.

Mrs. Peggy Weld acted as Chair of the meeting.

Minutes

The minutes of the meeting held on February 14, 1989 were approved as circulated.

Agenda

Three items were added to the agenda. These are recorded in the following minutes. Item 4(a) dealing with the Master of Public Administration/Bachelor of Laws programme was deleted from the agenda as this matter had not yet been considered by Senate.

Board Matters Dr. Clark, in the absence of Mrs. Medjuck, reported that the Nominating Committee had identified four individuals as possible new Board members, and that three of these had indicated their willingness to serve. He said the Committee had also concluded that four of eight current members whose terms will end this year should be invited to continue on the Board. As the Executive Committee is not empowered to deal with Board membership, Dr. Clark said this matter would be placed on the agenda for the May meeting of the full Board.

Dr. Clark introduced two recommendations from the Nominating Committee concerning a new process for the appointment of Officers and providing for the appointment of the past Chairperson of the Board as a member of the Nominating Committee. He added that in the past the Officers had been appointed annually and the Committee, after lengthy consideration, had agreed on this new process. The following motions were approved:

- (i) That the past Chairman of the Board be appointed a member of the Nominating Committee of the Board, effective 1 July 1989.
- (ii) That the issue of rotational appointment of Officers of the Board be dealt with by the Nominating Committee, effective 1 July 1989.

Mrs. Weld, Acting Chairperson, extended a welcome to Mrs. Janice Flemming who was attending her first meeting as a representative of Mount Saint Vincent University.

# Reports of Standing Committees

# Finance and Budget Committee

In the absence of Mr. Piercey, Mr. Mason said the Committee had nothing to report this month but would meet later in April to review the final budget.

#### Staff Relations Committee

A copy of staff changes had been circulated with the agenda, and an Addendum was distributed at the meeting (copy enclosed for absent members). In the absence of Mr. Zwicker, Mr. Newman mad special mention of the retirement of three faculty members and the appointment of Dr. Peter Ruderman as Professor Emeritus.

# Campaign for Dalhousie

Dr. Clark informed those present that with the grant of \$400,000 recently received from the Donner Foundation for the Health Law Institute, the Campaign had now reached \$36 million. Mr. Cooper suggested that formal acknowledgement of the dedicated efforts of the Chairman and members of the Campaign Committee should be expressed. Dr. Clark responded that an official conclusion to the Campaign was being planned in October around the time of Fall Convocation and the reopening of the Law School Library.

# Athletic User Fee

Dr. Clark explained that as a result of a referendum held last year the students had agreed to pay a \$25.00 athletic fee for one year. A second referendum held this year had defeated this fee. The matter had then been referred to the President's Advisory Council on Athletics chaired by Mr. Wickwire for advice about ways of dealing with the anticipated shortfall in revenue. The matter was discussed in detail by the committee and others, and a final proposal was developed, as set out in page 2 of Mr. Wickwire's letter which was distributed to those present (copy enclosed for absent members). Dr. Clark then proposed the following motion:

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That commencing May 1, 1989, students wishing to use Dalplex facilities or participate in the athletic programmes of the University be required to pay a fee of \$45.00 for the academic year, \$60.00 for the calendar year, or \$35.00 for a separate summer membership, and that student teams participating in the intramural programme be required to pay an entry fee of \$50.00.

Ms. Sherry Golding, one of the students who had been involved in negotiations with the administration, then presented a compromise proposal to the effect that students would agree to pay a \$30 athletic fee (based on 1800 student participation) plus a \$25,000 contribution from the Student Union, with such a fee to be effective mid September when the number of students interested in using Dalplex could be better determined. She noted that the intra-mural programme, which the Student Union strongly supports, would be adversely affected by any additional fee; however she said this fee could be negotiated at a later date should the required number of students not enrol in athletics. During the ensuing discussion Mr. McKee stated he and Mr. Martin would like to see a fee policy in place which was favourable to both the Board and students, and would recommend Board acceptance of the student's latest proposal. As discussion was taking the form of negotiations Dr. Clark withdrew his original motion and proposed

That the Board approve introduction of a user fee by May 1 for student use of Dalplex facilities and that that fee be not less than \$30.00 per academic year, and that the matter be referred to the President's Committee on Athletics to finalize details.

Mr. Davis queried whether the Board had a quorum to vote on this motion. Dr. Clark said there was no definition of quorum until the new by-laws are established. Mr. Doane pointed out that since this was a meeting of the Executive Committee only members of that committee could participate in the vote.

On a show of hands of Executive Committee members the motion noted above was approved.

Report of Financial Strategy Committee

Mr. Newman presented a Progress Report of the Financial Strategy Committee on behalf of Mr. Shaw. A copy of this report which was distributed at the meeting is enclosed for absent members. Mrs. Weld said any questions about the Committee's work should be directed to Dr. Clark or Mr. Shaw and that Board members' input would be appreciated by the Committee. Dr. Clark mentioned that one item being discussed by the Committee is the issue of fees.

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# 1989/90 Residence Rate

A schedule of proposed residence rates for 1989/90 had been circulated with the agenda. Mr. McKee explained that the average rate increase would be four (4) percent, and that the change in the period of time covered by the new rates was caused by a change in the academic schedule for next year. On the recommendation of the Student Relations and Residence Committee, the following 1989/90 rate recommendations were approved:

- (1) Howe Hall, Shirreff Hall and Eliza Ritchie Hall rates to increase by 4 percent.
- (2) Fenwick Place, Glengary Apartments and the Residence Houses rates to increase by 5 percent.
- (3) The residence term for Howe Hall, Shirreff Hall, Eliza Ritchie Hall, Glengary Apartments and the Residence Houses be extended from 31 weeks to 32 weeks (Christmas vacation excluded).
- (4) The residence term for Fenwick Place be extended from 32 weeks to 34 weeks (Christmas vacation included).

# Resolution re Mortgage

A Resolution to borrow \$4,264,000.00 from the Province and enter into a Deed of Mortgage (copy attached to minutes as Appendix B) in favour of the Province to defray a portion of the cost of Phase II of the Chemistry Building was approved.

# Smoking Policy

A copy of the University's smoking policy had been circulated for information to Board members with the agenda. Dr. Clark announced this policy would take effect on May 1st this year.

# Board By-Laws

Proposed by-laws for the Board had been tabled at the February meeting, and prior to today's meeting a list of revisions and copies of Schedule A pertaining to the composition and terms of reference of Board Committees had been distributed to those present. (Copies of these two documents are enclosed for absent In answer to Ms. Montalvo's question about why there was no student voting member on the Executive Committee, Mr. Crocker explained that the committee's composition was governed by the university's statute, and that it would be a major task to revise the present statute. He also assured Mr. Davis that the new by-laws would provide for a quorum for the Executive Committee, the Board, and Board committees. It was agreed that Mr. Crocker should compile a final set of by-laws incorporating the revisions tabled today together with any further changes by the Officers so that the proposed by-laws might be considered by the full Board at its May meeting.

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#### Government Relations

There had been discussion at the last meeting relating to government relations and it had been left to the Officers to determine whether or not there should be a special committee established. Dr. Clark advised that, after thoroughly discussing the matter, the Officers recommended

That the Officers of the Board be charged with the specific responsibilities of

- (a) on-going assessment of the University's relations with government; and
- (b) development of strategies for the active involvement of Board members and alumni in the further improvement of those relations.

The above motion was approved by those present.

# President's Report

This report was distributed at the meeting and a copy is attached to these minutes as Appendix C. In discussing the item about funding Dr. Clark commented that there was some confusion as to whether the government will support MPHEC or stay with its own Council on Higher Education. No announcement about funding for 1989-90 is expected until the provincial government's budget is revealed on May 5. In answer to a question about future funding for the Health Law Institute, Dr. Clark assured members that the Institute must become self-supporting by the end of three years or it would be closed. In closing, Dr. Clark noted that Mr. Zwicker had received the Lieutenant Governor's Award for Excellence at a recent meeting of the Institute of Public Administration of Canada for his contribution to this field.

Mrs. Weld added her congratulations to those of the President and commended Dr. Curry for her leadership as Chair of the Annual Fund for the past two years. A round of applause supported this remark. The Chairperson also noted with pleasure the appointment of Mr. Doane as Chair of the Annual Fund for the next two years, and the appointment of Mrs. Pulsifer to both MPHEC and the Nova Scotia Council for Higher Education. Mrs. Weld also expressed her appreciation to the students for their interest in and contribution to the work of the Board, its committees, and to the university while serving on the Board.

# Other Business

On the suggestion of Mrs. Weld it was agreed to arrange to have copies of a recent series of articles in the <u>Globe and Mail</u> on Canadian universities distributed to Board members.

Mr. Davis introduced Ms. Lara Morris as a new student member of the Board following recent elections.

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Adjournment

The meeting adjourned at 5.35 p.m.

Donna M. Curry, M.D. Honorary Secretary

W. Struan Robertson Chairperson

#### MEETING OF THE EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

### April 18, 1989

#### MOTIONS TO BE PROPOSED

Be it resolved

### Item 3

That, on the recommendation of the Nominating Committee,

- (i) the past Chairman of the Board be appointed a member of the Nominating Committee of the Board, effective 1 July 1989.
- (ii) the issue of rotational appointment of Officers of the Board be dealt with by the Nominating Committee, effective 1 July 1989.

# Item 8

That, on the recommendation of the Student Relations and Residence Committee, the following 1989/1990 residence rate recommendations be approved:

- (1) Howe Hall, Shirreff Hall and Eliza Ritchie Hall rates to increase by 4 percent.
- (2) Fenwick Place, Glengary Apartments and the Residence Houses rates to increase by 5 percent.
- (3) The residence term for Howe Hall, Shirreff Hall, Eliza Ritchie Hall, Glengary Appartments and the Residence Houses be extended from 31 weeks to 32 weeks (Christmas vacation excluded).
- (4) The residence term for Fenwick Place be extended from 32 weeks to 34 weeks (Christmas vacation included).

#### Item 11

That the Officers of the Board be charged with the specific responsibilities of

- (a) on-going assessment of the University's relations with government
- and (b) development of strategies for the active involvement of Board members and alumni in the further improvement of those relations.