

Item: Board of Governors Minutes, September 1987 Call Number: Board of Governors Fonds UA-1, 55.8 and 55.9

Additional Notes:

This document is a compilation of Board of Governors minutes, staff matters and miscellaneous documents for September 1987. The documents have been ordered chronologically and made OCR for ease of searching. The original documents and additional materials for this year which have not yet been digitized can be found in the Dalhousie University Board of Governors fonds (UA-1) at the Dalhousie University Archives and Special Collections.

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ORIENTATION MEETING FOR MEMBERS OF THE BOARD OF GOVERNORS

Tuesday, September 15, 1987 - 2:00 p.m. Board and Senate Room

Chairman: Dr. Howard C. Clark

President Clark

1.

- (a) Welcome, History, General Background, Role of Dalhousie
- (b) Administration General Structure
- (c) Role of the Board of Governors and its Committees
- (d) Government Relations
- (e) Public Relations
- (f) Senate
- (g) Alumni, General Statement of Activities
- (h) Student Union, Representation on Board
- (i) Fund raising

2. Vice-President Mason

- (a) Responsibilities
- (b) Finance, General Picture
- (c) Budgeting, Process
- (d) Investments, Policy
- (e) Labour Relations
- 3. Vice-President Sinclair
 - (a) Role of the Faculty Member
 - (b) Academic Issues

4. Question and Answer Period

NOTE

Immediately following the Orientation Meeting, there will be a brief ceremony at 3:30 p.m. in the corridor outside the Board and Senate Room to mark the installation of the portrait of Dr. Christopher Helleiner, winner of the Dalhousie Alumni Award for Excellence in Teaching in 1987. The regularly scheduled Board meeting will follow this ceremony at 4 p.m. in the Board Room.

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BOARD OF GOVERNORS DALHOUSIE UNIVERSITY

AGENDA

Tuesday, September 15, 1987 4:00 p.m. Board and Senate Room

- 1. Minutes of the Meeting of June 23, 1987 (previously circulated)
- 2. Approval of Agenda

3. Board Matters

- (a) Board Membership
- (b) Report of Nominating Committee

4. Reports of Standing Committees

- (a) Buildings and Grounds Committee
- (b) Staff Relations Committee Report on Staff Changes (enclosed)
- 5. Resolutions re Trustees of Pension Trust Fund and Retirees Trust Fund
- 6. Agreement re Loan to Dalhousie Student Union
- 7. Naming and Opening of new Women's Residence
- 8. Statutory Joint Meeting
- 9. Campaign for Dalhousie
- 10. President's Report
- 11. Other Business

In Camera

Report on Negotiations with Dalhousie Faculty Association

Enclosed for Information

University Affairs - September 1987

EVENTS PRECEDING BOARD MEETING SEPTEMBER 15, 1987

2:00 p.m.	Orientation Session for Board members
3:30 p.m.	Unveiling of Alumni Award for Excellence in Teaching

Minutes of the Meeting of the Board of Governors held on Tuesday, September 15, 1987 at 4:00 p.m. in the Board and Senate Room

Dalhousie University Halifax, Nova Scotia

PRESENT:	Mr. W. Struan Robertson
	Chairperson
	Dr. Howard C. Clark
	President
	Mr. Barrie Black
	Mr. George Cooper
	Mr. James Cowan
	Dr. Donna Curry
	Honorary Secretary
	Mr. Louis Deveau
	Mr. Michael Dunn
	Mr. Ivan Duvar
	Ms. Cherry Ferguson
	Mrs. Betty Flinn
	Mrs. Linda Fraser
	Miss Sherry Golding
	Mrs. Jean Harrington
	Mr. Christopher Hopper
	Mr. Donald Kerr
	Mr. Gordon Lawley

Mrs. Vivian Layton Mr. John Lindsay Ms. Bernadette Macdonald Mr. Edward MacNeil Mr. Neil McKelvey Sr. Sheilagh Martin Mrs. Shirlee Medjuck Mr. Norman Newman Judge Ian Palmeter Mr. George Piercey Vice-Chairperson Mrs. Ruth Pulsifer Mr. Alan Scales Mr. George Thompson Ms. Maxine Tynes Mrs. Peggy Weld Vice-Chairperson Mr. F. B. Wickwire Miss Caroline Zayid

Also present were Mr. Bryan G. Mason (Vice-President, Finance & Administration); Dr. A. M. Sinclair (Vice-President, Academic & Research); Dr. Robert S. Rodger, Dr. John A. McNulty and Dr. William E. Jones (Observers for Senate); Professor David Lewis (Observer for Faculty Association); Mr. Brian Crocker (University Secretary and Legal Counsel); Mr. Mike Roughneen (Director of Personnel Services); Mr. Mike Wright (Director of Financial Services), and Mrs. Elizabeth A. Christian (Secretary).

Regrets were received from Mr. Peter Doig, Mr. Brian Flemming, Mr. David Hennigar, Dr. Albro MacKeen, Mr. Cedric Ritchie, Mr. Donald Sobey and Mr. Sherman Zwicker.

The Chairperson welcomed several new members who were attending their first meeting of the Board. These included Messrs. Deveau and Newman, Sr. Martin (M.S.V.), Mrs. Fraser (King's), Mr. Hopper (Student Union), and Ms. Ferguson (Alumni).

Minutes

The minutes of the Board of Governors meeting held on June 23, 1987, which had been previously circulated, were approved.

Agenda

Three items were added to the agenda and these are dealt with below. With these additions the agenda for the meeting was approved.

Board of Governors September 15, 1987 Page Two

BoardBoard MembershipMattersPresident Clark reported that confirmation had been received from
Government for the appointments of Messrs. Deveau and Newman as new
members to the Board, and that the reappointments of eleven members
had also been confirmed for terms ending 30 June 1990. Those
reappointed include:

Mrs. Mona Campbell	Mr. George Piercey
Mr. James Cowan	Mr. Cedric Ritchie
Mr. David Hennigar	Mr. Struan Robertson
Mr. Alex MacIntosh	Mr. Allan Shaw
Mr. Neil McKelvey	Hon. Robert Stanfield
Mrs. Shirlee Medjuck	

The appointments of representatives from other institutions have been confirmed as follows:

University of King's College	Mr. George Cooper (one year)
	Mrs. Linda Fraser (one year)
Mount Saint Vincent University	Sr. Sheilagh Martin (one year)
The United Church of Canada	Mr. Gordon Lawley (three years)

Composition of the Board of Governors was reviewed by the Chairperson and members were informed of a proposal now before Senate to amend the statutes to permit the appointment of four academic staff to the Board.

Report of the Nominating Committee

Mrs. Shirlee Medjuck, on behalf of the Nominating Committee, recommended the appointments of additional persons to various Board committees. As all nominees had agreed to serve these aappointments were approved. A copy of a chart showing present committee membership, on which these additions have been encircled, is attached to these minutes as Appendix A.

It was agreed that Mr. Brian Flemming be appointed the Board's representative to the Computer Advisory Committee of Senate.

Reports of
StandingBuildings and Grounds CommitteeIn the absence of Mr. Cowan, Vi

Committees

In the absence of Mr. Cowan, Vice-President Mason reported on the following projects:

New Women's Residence - completed and now fully occupied.

<u>Chemistry Addition</u> - work is progressing and building is scheduled to be completed in the new year.

Law School - excavation has begun for the library extension and work on the fourth floor has been completed on schedule by the university's own staff. With approval from MPHEC the university is proceeding to go to tender for the Law Library construction. The overall project was reported to be within budget. Board of Governors September 15, 1987 Page Three

Henson College - detailed design work is to commence and costs of Reports of the project are to be shared between the university and Henson Standing Committees Board.

> Economics House - detailed planning work to link buildings together is now under way.

> Phase Two of Chemistry Project - Work is proceeding in consultation with members of the department.

Staff Relations Committee

A list of staff changes had been circulated with the agenda and two addendums were distributed at the meeting (copies are enclosed for members who were not present). In the absence of Mr. Shaw, Vice-President Sinclair noted several items of interest and indicated that a copy correcting several typographical errors would be provided to the secretary for the permanent file.

It was reported that during the summer months the university had succesfully negotiated agreements with all non-academic bargaining units on campus.

Reciprocal Pension Transfer Agreement

Staff Plan

Approval was given to the following resolution:

It is resolved that the President or his designate is hereby authorized to sign on behalf of the Board of Governors a reciprocal pension transfer agreement between the Governors of Dalhousie College and the Council of Maritime Premiers.

Dalhousie At its June meeting the Board had approved a change in the wording of the Staff Pension Scheme. In order that this change might be reflected in the Trust Fund Deeds, the Board agreed that

> The Dalhousie Retirees' Trust Fund Deed and the Dalhousie Pension Trust Fund Deed are hereby amended so that any and all references thereon to the "Dalhousie Staff Pension Scheme" shall hereafter be considered as references to the "Dalhousie Staff Pension Plan."

Appointment of Trustees

As the result of changes in senior officers and in membership on the Investment Committee, it is necessary for the Board to replace certain persons as Trustees of the Pension Trust Fund and the Retirees' Trust Fund. The following resolutions were approved.

1. The Trustees of the Dalhousie Pension Trust Fund shall be Howard C. Clark, Ivan E. H. Duvar, Paul B. Huber, Bryan G. Mason, Gordon S. Roberts, W. Struan Robertson, and Donald C.R. Sobey.

2. The Trustees of the Dalhousie Retirees' Trust Fund shall be Howard C. Clark, Paul B. Huber, Bryan G. Mason, Charles Redden, Gordon S. Roberts, and Michael Wright.

The President and/or the Secretary are hereby authorized to take the steps required by the applicable trust agreement in order to give full force and effect to this resolution.

Loan to
DalhousieA memorandum describing the terms of a loan to the Student Union
to cover costs of major renovations to the Student Union building
was circulated to those present. After discussion it was resolved
Union

That the Board of Governors hereby approves a loan of \$550,000 to the Dalhousie Student Union for a period of fifteen (15) years on such terms as are acceptable to the President and the Vice-President (Finance and Administration). The President and/or Vice-President (Finance and Administration) are hereby authorized to do all acts necessary for the granting of said loan and to execute such documents on behalf of the Governors as might be necessary.

Naming of
New Women's
ResidenceDr. Clark advised members that the Naming Committee, a sub com-
mittee of President's Council, had considered names for the new
residence and agreed to recommend to the Board

That the new women's residence be named in memory and honour of Eliza Ritchie; that the residence be named Eliza Ritchie Hall; and that there be a suitable plaque and photograph installed in the building.

It was agreed that the name chosen was most appropriate and approval was given to the Committee's recommendation.

Dr. Clark mentioned that it was proposed to have the official opening ceremony on October 20 which would be followed by a reception and tour of the residence. These events would be held prior to the Executive Committee meeting scheduled for later that day.

Statutory
Six & Six
MeetingThe President reminded those present that under the University's
statute a joint meeting between six representatives of Senate and
six members of the Board is required in October. Senate has
identified its six representatives and the Board will be
represented by its five officers and Mr. James Cowan. Members were
invited to submit suggestions for the agenda to the President.

Campaign
forDr. Clark reported that the Campaign total (excluding the contri-
bution from the Province), had now reached \$21,254,000 and that
good progress was expected to be made in the months ahead.

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President's
ReportA copy of this report was distributed at the meeting and a
copy is attached to the minutes as Appendix B. Dr. Clark commented
briefly on several items contained in his report.

Dalhousie Alumni Association A memorandum from the President of the Alumni Association concerning the reduction in funding for Alumni affairs for 1987-88 was circulated at the meeting and a copy is attached to the minutes as Appendix C. Judge Palmeter reviewed those activities which would be seriously affected by reduced funding and he strongly urged the Board to review and upgrade the Alumni budget. During the ensuing discussion the importance of Alumni in providing financial support to the university at a time when government funding is decreasing, and the need to strenghten relations with Alumni were recognized. Further discussions are to be held to try to develop a better mechanism for handling the Alumni budget.

Other Business Ms. Maxine Tynes raised three areas of particular concern to her; namely, accessibility on campus for persons with physical disabilities; the need to appoint a third advisor on women, minorities and the disabled who had experience as a disabled person, and a progress report on South African divestments. These items were addressed by Messrs. Clark, Mason and Kerr in the ensuing discussion.

In Camera

Dalhousie Faculty Association A confidential memorandum prepared by Vice-President Mason setting out the terms of a settlement reached in the D.F.A. negotiations was distributed to Board members and Dr. Jones. (Copies were later mailed to Board members not present at the meeting.) Mr. Mason reviewed the document and answered questions from members. A D.F.A. ratification vote was intended to be held on September 17 and 18. Should the settlement be accepted by the D.F.A., a special meeting of the Executive Committee of the Board would be held on September 25 at 4 p.m. to consider ratification of the agreement.

Adjournment

The meeting adjourned at 6:20 p.m.

Donna M. Curry Honorary Secretary

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W. Struan Robertson Chairperson

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Minutes of a Special Meeting of the Executive Committee of the Board of Governors held on Friday September 25, 1987 at 4:00 pm. in the Board and Senate Room

PRESENT: Mr. W. Struan Robertson Chairperson Dr. Howard C. Clark President Mr. George Cooper Dr. Donna Curry

Honorary Secretary Mr. Michael Dunn Mrs. Betty Flinn Dalhousie University Halifax, Nova Scotia

Mrs.Jean Harrington

Mr. Christopher Hopper

Mr. Norman Newman

Mr. George Piercey Vice-Chairperson

Mr. Allan Shaw Honorary Treasurer

Mrs. Peggy Weld Vice-Chairperson

Also present were Mr. Bryan G. Mason (Vice-President, Finance & Administration); Dr. A. M. Sinclair (Vice-President, Academic & Research); Dr. William E. Jones (Observer for Senate); Mr. Brian Crocker (University Secretary and Legal Counsel); Mr. Mike Roughneen (Director of Personnel Services); Dr. T. Stanley Cameron (Member, Board Bargaining Team) and Mrs. Elizabeth A. Christian (Secretary).

Mr. Robertson opened proceedings by stating that the purpose of the special meeting was to consider ratification of the proposed collective agreement with the Dalhousie Faculty Association. He indicated that the majority of the D.F.A. membership had voted in favour of the proposed agreement. As the proposed agreement had been reviewed in great length at the Board meeting on September 15, Mr. Robertson provided those present with an opportunity for further discussion.

Motion

It was duly moved and seconded that the Board ratify the collective agreement with the Dalhousie Faculty Association. Approval was given to this motion.

President Clark expressed his appreciation to members of the Board's negotiating team for their efforts in bringing about an amicable settlement with the D.F.A. There was unanimous support by those present. Mr. Mason commented favourably on the leadership of the D.F.A. negotiators in reaching a settlement.

<u>Joint</u> <u>Statutory</u> Meeting

Mr. Robertson expressed his regrets that he was not able to be present at the Six & Six meeting scheduled for October 16.

<u>Convocations</u> The Chairperson reminded members about the Fall Convocation ceremonies scheduled for the morning and afternoon of October 17.

Adjournment

The meeting adjourned at 4:15 p.m.

Donna M. Curry Honorary Secretary

W. Struan Robertson Chairperson