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Item: Board of Governors Minutes, November 1987 Call Number: Board of Governors Fonds UA-1, 55.12

Additional Notes:

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Minutes of a Meeting of the Board of Governors held on Tuesday November 17, 1987 at 4:00 pm. in the Board and Senate Room

Dalhousie University Halifax, Nova Scotia

PRESENT: Mr. W. Struan Robertson Chairperson

> Dr. Howard C. Clark President

Ms. Mary Clancy

Mr. George T.H. Cooper

Mr. James S. Cowan

Dr. Donna Curry Honorary Secretary

Mr. Peter Doig

Mr. Ivan E.H. Duvar

Ms. Cherry Ferguson

Mrs. Betty Flinn

Mrs. Linda Fraser

Miss Sherry Golding

Mrs. Jean Harrington

Mr. Christopher Hopper

Mr. Donald A. Kerr

Mr. J. Gordon Lawley

Mrs. Vivian Layton

Mr. John W. Lindsay

Dr. Albro D. MacKeen

Mr. E. Neil McKelvey

Judge Ian H.M. Palmeter

Mr. George C. Piercey Vice-Chairperson

Mr. Allan C. Shaw

Honorary Treasurer

Mr. George Thompson

Ms. Maxine Tynes

Mrs. Peggy Weld

Vice-Chairperson

Mr. Sherman Zwicker

Also present were Mr. Bryan G. Mason (Vice-President, Finance & Administration); Dr. Alasdair M. Sinclair (Vice-President, Academic & Research); Dr. William E. Jones, Dr. John A. McNulty and Dr. Robert S. Rodger, (Observers for Senate); Professor David Lewis (Observer for D.F.A.); Mr. Brian C. Crocker (University Secretary and Legal Counsel); Mr. Mike Wright (Director of Financial Services); Mr. Mike Roughneen (Director of Personnel Services); Mr. Glendon R. George (Coordinator of Insurance, Pension and Payroll); and Mrs. Elizabeth A. Christian (Secretary).

Regrets were received from Mr. Brian Flemming, Mr. David Hennigar, Ms. Bernadette Macdonald, Sister Sheilagh Martin, Mrs. Shirlee Medjuck, Mr. Norman Newman, Mrs. Ruth Pulsifer and Miss Caroline Zayid.

Minutes

The minutes of the meeting of September 15, 1987 were approved as circulated.

Board Matters

The recent death of Mr. Frank M. Covert, Q.C., who had been a very valuable member of the Board and of the Investment Committee, was noted with regret. It was agreed that an appropriate resolution should be prepared and sent to his family.

An invitation was extended to all Board members to attend and participate in all future meetings of the Executive Committee.

Academic Matters

Bachelor of Science (Medical)

A copy of this proposed programme had been circulated with the agenda. Dr. Sinclair explained that the degree is being reactivated in the Medical School to introduce undergraduate medical students to clinical or basic science research. The degree would not be awarded until all requirements were completed for the M.D. On motion it was agreed

That the proposal of Senate for a programme leading to the degree of Bachelor of Science (Medical) be recommended to the Maritime Provinces Higher Education Commission for favourable consideration.

Reports of Standing Committees

Finance and Budget Committee

Mr. Piercey reported that work on the 1988-89 budget had begun and that efforts to reduce the operating deficit will continue for some time. As yet the final allocation formula from MPHEC was unknown. The Committee will keep the Board advised of progress. With regard to the 1987-88 budget, it is expected a reasonabaly close approximation will be reported at the next Board meeting.

CURIE

Canadian Universities Reciprocal Insurance Exchange (CURIE)
A document outlining this proposed exchange agreement had been previously circulated to members and a copy is attached to these minutes as Appendix A. It was explained that through participation in CURIE the university would benefit from greater insurance coverage at more favourable premiums. Questions raised by members were responded to by Messrs. Mason and George, following which it was agreed

That the Board of Governors hereby approve and authorize the University's participation in the Canadian Universities Reciprocal Insurance Exchange (CURIE) for the five-year period commencing 1 January 1988, with the actual coverage and premiums to be effective 1 July 1988. The President and/or the Vice-President (Finance and Administration) are hereby authorized to execute such documents and do such other things on behalf of the Board as might be considered by them as necessary or appropriate for the carrying out of this resolution.

Buildings and Grounds Committee

Mr. Cowan spoke to a report circulated at the meeting concerning tenders for the extension to the Law School (copy enclosed for members not present). The cost of this project is ensured from campaign, insurance and government funding. On the Committee's recommendation it was agreed

That the Board of Governors approve the awarding of the contract for the construction of the Law School Extension to Dineen Construction Limited in the amount of \$4,823,000 (which includes \$4,688,000 for construction of the Library addition plus \$135,000 for installation of a new roof on the existing building). The President and/or the Vice-President (Finance and Administration) are hereby authorized to execute such documents and do such other things on behalf of the Board as might be considered by them as necessary or appropriate for the carrying out of this resolution.

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Investment Committee

A report from this committee was circulated to those present at the meeting and a copy is attached to these minutes as Appendix B. In speaking about the effect of market fluctuations on investments in greater detail, Mr. Duvar noted that during the period September 30 to October 27 the endowment fund (today valued at \$96.8m) had decreased by 8.9% and the pension fund (today valued at \$134.1m) had fallen by 10.6%. Despite this, funding is still adequate to cover the university's pension programme.

Staff Relations Committee

A list of staff changes had been circulated with the agenda and an Addendum was distributed at the meeting (copy enclosed with these minutes for members not present). Mr. Shaw drew attention to the death of Dr. Peter Dresel and to several other items of interest. A correction was made to Professor Katherine MacDonald's title changing it to Director of Dental Continuing Education and Cooordinator of Alumni Affairs. (This change has been made on the official copy on record.) The report on staff changes was then approved.

In January 1986 the Board had approved an administrative study leave programme for staff. Mr. Shaw reported that to date a total of five persons have taken advantage of this programme.

Mr. Shaw informed members that the collective agreement with the Dalhousie Faculty Association had been signed on Friday last.

Campaign For Dalhousie In the absence of Mr. Sobey, President Clark reported that the Campaign now stood at \$31.5 million. A great deal of work is being done in the Toronto area and individual approaches and proposals were under way to other potential donors. A full report on the Campaign is expected to be made by Mr. Sobey and the Development Office at a meeting in the new year, probably in February.

University Statute A proposal to change the university statute had been circulated with the agenda. Dr. Clark explained the three major revisions being proposed and indicated that these had been discussed with the D.F.A. and subsequently approved by Senate ballot. Among matters raised during the ensuing discussion were possible changes in the present size of Senate and the Board, and Dr. Rodger's concern that additions to the wording in the proposed revisions now before the Board had not been approved by the Senate ballot. After further discussion, it was agreed to defer this matter until the December meeting.

National Forum on Post-Secondary Education A report by Miss Caroline Zayid who had participated in the National Forum held in late October in Saskatoon was circulated to at the meeting (copy enclosed for members not present). President Clark, who also attended the meeting, expressed the view that there appeared to be no evidence from these meetings that a national strategy for post-secondary education would develop.

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President's Report

This report was circulated at the meeting and a copy is attached to these minutes as Appendix C. Dr. Clark commented on items contained in the report.

Writer-in-Residence Ms. Tynes' queried whether Dalhousie had a Chair to support a Writer-in-Residence. The President and Dr. Sinclair were asked to give consideration to this query and report back at a future meeting.

Adjournment

The meeting adjourned at 5:40 p.m.

Donna M. Curry

Honorary Secretary

W. Struan Robertson Chairperson