

Item: Board of Governors Minutes, September 2001

Call Number: UA-1 53.2

Additional Notes:

This document is a compilation of Board of Governors minutes, staff matters and miscellaneous documents for September 2001. The documents have been ordered chronologically and made OCR for ease of searching. The original documents and additional documents for this year which have not yet been digitized can be found in the Dalhousie University Archives and Special Collections in UA-1 53.2

This document is a digital facsimile of the materials described above. It was digitized on 6 June 2012.

The original materials and additional materials which have not been digitized can be found in the Dalhousie University Archives and Special Collections using the call number referenced above.

In most cases, copyright is held by Dalhousie University. Some materials may be in the public domain or have copyright held by another party. It is your responsibility to ensure that you use all library materials in accordance with the Copyright Act of Canada. Please contact the Copyright Office if you have questions about copyright, fair dealing, and the public domain.

**Proposed Agenda
Board of Governors
Dalhousie University
September 18, 2001, 3:00 p.m.
Lord Dalhousie Room, A&A Building**

1. Approval of Proposed Agenda
2. Approval of minutes for the June 26, 2001 Board meeting (Enclosure)
3. Report of the Chair Cowan
4. Report of the President Traves
5. Report from the Dalhousie Student Union Tracey

Standing Committee Reports and Items Requiring Decision

6. Reports of the Standing Committees
7. Proposed Amendments to the Staff Pension Plan (Enclosure) Mason
8. Appointments to Standing Committees of the Board (Enclosure) Traves

Presentation

9. Organizational Overview of the University (Enclosure) Traves

Strategic Issues - In Camera

10. Student Enrolment and Experience: Background Information
Eric McKee, Vice-President (Student Services)
11. Appointment of the Chancellor Cowan



**Board of Governors Meeting
Dalhousie University
September 18, 2001**

Present were:

Mr. James Cowan
Chair
Ms. Elizabeth Beale
Mr. Gerald Clarke
Hon. Lorne Clarke
Mr. Murray Coolican
Mr. David Craig
Dr. Mohamed El-Hawary
Mr. Chuck Freeman
Mr. Ben Isserlin
Dr. Lucy Kanary
Mr. Colin Latham

Dr. Daurene Lewis
Ms. Cathy MacNutt
Mr. Don Mills
Dr. Alasdair Sinclair
Mr. Peter Stuart
Ms. Nancy Tower
Mr. Bruce Towler
Mr. Shawn Tracey
Dr. Tom Traves
President
Mr. Jeff Woodbury

Also, present were: Dr. Sam Scully (Vice-President Academic & Provost), Mr. Bryan Mason (Vice-President Finance & Administration), Mr. Eric McKee (Vice-President Student Services), Dr. Carl Breckenridge (Vice-President Research), Dr. Dale Godsoe (Vice-President External); Mr. Brian Crocker (University Secretary & Legal Counsel); Mr. Brian Christie (Executive Director, Institutional Affairs); Mr. Robert Carter (Director, Facilities Management), Ms. Ann Janega (Director, Public Relations) Ms. Lynne Sheridan (Director, Alumni Relations), Mr. Bill Straitton (Director, Capital Gifts), Ms. Charlotte Sutherland (Director, Gift Planning); Dr. Andrew Wainwright (President, D.F.A.); Ms. Catherine Young (Manager, Internal Communications, Public Relations), and Ms. Sharlene Drake (Secretary).
Regrets from: Mr. Wes Campbell, Ms. Ann Petley-Jones, Dr. David Precious, Mr. Robert Radchuck, Mr. John Risley, and Dr. Jim Spatz.

1. Approval of proposed agenda

The agenda was approved as presented.

2. Approval of minutes of June 26, 2001 Board of Governors meeting

The minutes were approved as distributed.

3. Report of the Chair

Mr. Cowan welcomed new Board Members Dr. Mohamed El-Hawary, Ms. Nancy Tower, and Mr. Jeff Woodbury to the meeting, and, noted that the Senate had elected Dr. Michael Shepherd as their new representative. He also welcomed Dr. Jim Spatz in his absence and Mr. Bob Carter, the new Director of Facilities Management. Mr. Cowan also congratulated Mr. Mills on his award by the Chamber of Commerce as Business Person of the Year.

Mr. Cowan noted the outline for agendas for the coming year reflects the agreed upon direction approved in the Clarke Report on Process and Structures. He encouraged Members to contact him if they had recommendations which would make the meetings more informative.

The Chair also drew attention to the notice regarding the Alumni Annual Dinner which will be held on October 26 and urged Board Members to attend.

He also encouraged Board Members to consider a leadership gift to the Annual Fund.

4. Report of the President

Dr. Traves noted that his reports would focus on the strategic issues before the University, indicated his intention to keep Members as informed as possible, and encouraged Board Members to provide him with feedback and assistance throughout the coming months.

Dr. Traves reported that as a result of the tragic events on September 11 in the United States, arrangements had been made for students to receive counseling, and a memorial event and a symposium had been organized surrounding these events.

The President was pleased to announce that enrolments are very strong; a definitive count will be available in the coming weeks but his estimate that enrolments had increased by three to four hundred students bring enrolments to more than 14,000 students. He complimented all of those involved with the enrolment management and recruitment efforts.

Over the summer months arrangements were finalized with the Nova Scotia College of Art and Design to transfer one of their academic departments, Urban and Environmental Planning, to the Department of Urban and Rural Planning in the Department of Architecture.

The President congratulated Dr. Jeff Dahn, holder of the 3M Chair in the Department of Physics, on his recent appointment to the Royal Society of Canada.

The University has been working hard to respond to the many new research opportunities which are available because of the funding opportunities from the Canada Foundation for Innovation program. Matching funds are now available through a new trust fund established by the provincial government and will be administered by the university presidents and the president of the community college. As Dalhousie is the principal university participating in the CFI program, this trust fund will improve our capacity to pursue these grants.

The President commended the efforts of Dr. Carl Breckenridge, Vice-President Research, who has coordinated the Atlantic Region's submissions from all of the universities to the Atlantic Investment Fund.

The University has made steady progress in addressing major concerns surrounding deferred maintenance. For example, new teaching and research labs were constructed in Pharmacy to facilitate a 50% increase in enrollment in this program, part of the School of Social Work was relocated to the A&A Building, the roof of the Arena was completed, and the Marian McCain Building was opened. Other smaller renovations and repairs have gone on across the campus and will continue as resources allow.

Lobbying efforts will be ongoing with the provincial government to obtain additional funding for the university's operating budget and to obtain a commitment for a multi year funding plan and with the federal government to obtain a commitment for investment in research activity in Atlantic Canada, a national program to address the national problem of deferred maintenance, and funding for the indirect costs of research.

5. Report for the Dalhousie Student Union

Mr. Tracey reported on the make-up of the Council, the election process, student concerns, and the priorities for the coming year. The DSU intends to raise \$3 million to renovate the Student Union Building to better serve the students. He also reported that the Student Unions at Saint Mary's and Dalhousie Universities are meeting with Metro Transit to explore the feasibility of a universal buss pass for students. On both a national and provincial level, student unions will be lobbying governments to push for changes in post secondary education and initiatives to increase accessibility and relief of student debt.

6. Standing Committee Reports

NOMINATING COMMITTEE

On behalf of the Nominating Committee the following motions were presented:

Dr. Traves moved and Dr. El-Hawary seconded a motion THAT, based on a recommendation of the Senate, the Board of Governors approve the appointment of Dr. Michael Shepherd for a three-year appointment effective September 18, 2001. The motion carried.

Mr. Coolican moved and Mr. Mills seconded a motion THAT, based on the recommendation of the Nominating Committee, the Board of Governors approve the recommendation to the Governor in Council for the three-year appointments of Mr. Bruce Towler and Mr. Jeff Woodbury effective September 18, 2001. The motion carried.

7. Proposed Amendments to the Staff Pension Plan

Mr. Mason outlined the two amendments to the Staff Pension Plan which have been approved by the Employee Groups and are attached to these minutes. Mr. L. Clarke then moved and Mr. Stuart seconded a motion THAT, based on the recommendation of the Pension Advisory Committee and accepted by the employee groups, the Board of Governors approve amendments P32.1-02.00 and P52-06.01 to the Dalhousie University Pension Plan. The motion carried. (Attachment #1)

8. Appointments to the Standing Committees of the Board

Mr. Towler moved and Mr. Coolican seconded a motion THAT, based on the recommendation of the Nominating Committee, the Board of Governors approve the nominations to the Standing and Other Committees. The motion carried.

9. Organizational Overview of the University

Dr. Traves made a comprehensive presentation on the University's organizational structure, including discussion of the priorities of the major departmental and administrative units, their responsibilities and goals. The Administrative Structure Chart is attached to these minutes. (Attachment #2)

The meeting then moved to an *In Camera* session where Mr. McKee, Vice-President Student Services, presented information regarding the enrollment management plan, the outlook for the future, and information gained from review of the undergraduate survey conducted last year.

Following Mr. McKee's presentation, Dr. Richard Goldbloom was appointed Chancellor of Dalhousie University for a three-year period effective September 18, 2001.

Don Mills
Honorary Secretary

James Cowan
Chair

The meetings of the Board of Governors are recorded and the tapes are available for review in the office of the Secretary.