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Item: Board of Governors Minutes, November 2001

Call Number: UA-1 53.2

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DALHOUSIE UNIVERSITY

AGENDA

Board of Governors Meeting November 20, 2001, 3:00 - 6:00 p.m. Lord Dalhousie Room, A&A Building

Presentation of Awards

| 1. | Approval of Proposed Agenda | |
|-------|--|----------|
| 2. | Approval of minutes for the September 18, 2001 Board meeting (Enclosure) | |
| 3. | Report of the Chair | Cowan |
| 4. | Report of the President (Enclosure) | Traves |
| 5. | Report from the Dalhousie Student Union | Tracey |
| Stano | ding Committee Reports and Items Requiring Decision | |
| 6. | Reports of the Standing Committees | |
| | Academic Affairs Committee (Enclosure) | Sinclair |
| | Investment Committee (Enclosure) | Stuart |
| | Operations Committee (Enclosure) | Risley |
| | Staff Relations Committee (Enclosure) | Clarke |
| 7. | Proposed Addition to the Naming Policy (Enclosure) | Traves |

Strategic Issues - In Camera

8. Enrolment Management (Enclosure)
Sam Scully, Vice-President Academic and Provost
Eric McKee, Vice-President Student Services

Board of Governors Meeting Dalhousie University Motions to be Proposed November 20, 2001

Be It Resolved:

Item

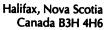
- 6. THAT, based on the recommendation of the Investment Committee, the Board of Governors approve an increase in the management fee to 0.55% of the 36-month average market value of the endowments effective for the 2001-2002 fiscal year. Staff will provide an annual report on the expenses incurred, by component, and the amount recovered.
- 7. THAT, the Board of Governors approve the addition to the Naming Policy that proposals to erect plaques in honour of a donor, former colleague, etc., should be submitted to the President; and a plaque erected on the exterior of a building or other outdoor location will be limited to those recognizing an individual or group who has made a noteworthy contribution to the University as a whole; and that interior mounted plaques will recognize contributions to a particular unit of the University; and plaques may be relocated or removed to accommodate changing campus developments.

Board of Governors Meeting Dalhousie University Motions to be Proposed November 20, 2001

Be It Resolved:

Item

- 6. THAT, based on the recommendation of the Investment Committee, the Board of Governors approve an increase in the management fee to 0.55% of the 36-month average market value of the endowments effective for the 2001-2002 fiscal year. Staff will provide an annual report on the expenses incurred, by component, and the amount recovered.
 - THAT, based on a recommendation of the Operations Committee, the Board of Governors authorize the President and the Vice-President (Finance and Administration) to arrange financing for up to \$3,000,000 to be repaid by the Dalhousie Student Union in respect to a Student Union Building renovation project.
- 7. THAT, the Board of Governors approve the addition to the Naming Policy that proposals to erect plaques in honour of a donor, former colleague, etc., should be submitted to the President; and a plaque erected on the exterior of a building or other outdoor location will be limited to those recognizing an individual or group who has made a noteworthy contribution to the University as a whole; and that interior mounted plaques will recognize contributions to a particular unit of the University; and plaques may be relocated or removed to accommodate changing campus developments.





Dalhousie University

Board of Governors Meeting Dalhousie University November 20, 2001

Present were:

Mr. James Cowan

Chair

Mr. Gerald Clarke

Hon. Lorne Clarke

Mr. Murray Coolican

Mr. David Craig

Dr. Mohamed El-Hawary

Mr. Chuck Freeman

Dr. Richard Goldbloom

Chancellor

Mr. Ben Isserlin

Mr. Colin Latham

Dr. Daurene Lewis

Ms. Cathy MacNutt

Mr. Don Mills

Dr. David Precious

Dr. Michael Shepherd

Dr. Alasdair Sinclair

Dr. Jim Spatz

Mr. Peter Stuart

Mr. Bruce Towler

Mr. Shawn Tracey

Dr. Tom Traves

President

Also, present were: Dr. Sam Scully (Vice-President Academic & Provost), Mr. Bryan Mason (Vice-President Finance & Administration), Mr. Eric McKee (Vice-President Student Services), Dr. Carl Breckenridge (Vice-President Research), Dr. Dale Godsoe (Vice-President External); Mr. Brian Crocker (University Secretary & Legal Counsel); Mr. Brian Christie (Executive Director, Institutional Affairs); Ms. Kim Thomson (President's Office); Mr. Robert Carter (Director, Facilities Management), Ms. Ann Janega (Director, Public Relations), Dr. William Louch (Director, Environmental Health and Safety Office), Ms. Lynne Sheridan (Director, Alumni Relations), Mr. Bill Straitton (Director, Capital Gifts); Dr. Andrew Wainwright (President, D.F.A.); Ms. Catherine Young (Manager, Internal Communications, Public Relations), and Ms. Sharlene Drake (Secretary).

Regrets from: Ms. Elizabeth Beale, Mr. Wes Campbell, Dr. Lucy Kanary, Ms. Ann Petley-Jones, Mr. Robert Radchuck, Mr. John Risley, Ms. Nancy Tower, and Mr. Jeff Woodbury.

1. Presentation of University Safety Awards

Over the past several years, Dalhousie has been involved in major construction at a level not seen for several decades. Historically, this type of heavy construction has been notoriously dangerous. Although in recent years, the industry's safety performance has improved, both in Nova Scotia and across the country, heavy construction remains a dangerous activity and serious accidents continue to injure, disable and occasionally kill construction workers.

Shortly after the amalgamation with the former TUNS, Dalhousie embarked on a building program which has seen the University successfully renovate the heritage Morray Apartment Building and link it to the H.R. Theakston Building, to create a major new teaching space on the Sexton campus. While that project was underway, the University fast-tracked the construction of a major, state-of-the-art building to house the Faculty of Computer Sciences. Within the last few weeks, the University opened yet another new building - the Marion McCain Arts and Social Sciences Building. As well as accommodating the Dean and most of the departments which comprise the Faculty, the building includes 27 classrooms and seminar rooms which will make it a major centre for teaching.

In total, these projects represent an expenditure in the range of 35 million dollars and required almost 350,000 hours of labour. Despite the dangers involved, only six construction workers suffered work injuries that were serious enough to cause them to lose time from work. In none of these accidents did the workers suffer any continuing disability and each worker was subsequently able to return to work.

Responsibility for safety on a construction project is shared by the general contractor, the sub-contractors and the individual workers. The general contractor carries a special responsibility for co-ordinating the activities of dozens of firms and hundreds of workers. Most organizations turn to outside general contractors when undertaking major construction efforts. In each of these projects, Dalhousie chose to act as its own general contractor. The safe and successful completion of these projects is the result of the combined efforts of a number of people within Facilities Management.

The Environmental Health and Safety Committee wishes to recognize these efforts by awarding the 2001 - 2002 Environmental Health and Safety Award to Facilities Management.

Representing the Committee was Ms. Denise Sommerfield (Chair), and receiving the award from Mr. Cowan were Mr. Robert Carter (Director), Mr. Bryant Beaver (IUOE Shop Steward) and Mr. Alex Walker (Manager of Projects).

2. Approval of proposed agenda

The agenda was approved as presented.

3. Approval of minutes of September 18, 2001 Board of Governors meeting The minutes were approved as distributed.

Board of Governors November 20, 2001 Page 3

4. Report of the Chair

Mr. Cowan congratulated the Hon. Lorne Clarke on being the recipient of the 2001 Nova Scotia Humanitarian Award from the Canadian Red Cross (Nova Scotia Region). Mr. Clarke is receiving this award for his key organizational role in commemorating the victims of the Swissair 111 disaster.

5. Report of the President

Dr. Traves noted that the University faces three distinct challenges in the coming months: increasing enrolment while maintaining a quality student experience, attracting and maintaining high quality staff and faculty members, and ongoing campus renewal.

The President's Report on Strategic Challenges and the 2001 Maclean's Survey are attached.

6. Report for the Dalhousie Student Union

The report provided by Mr. Tracey is attached to these minutes.

7. Standing Committee Reports

Reports were received from the Academic Affairs Committee, Investment Committee, Operations Committee, and the Staff Relations and Residence Committee.

The following motions arose from those Committee reports:

Mr. Stuart moved and Mr. Latham seconded a motion THAT, based on the recommendation of the Investment Committee, the Board of Governors approve an increase in the management fee to 0.55% of the 36-month average market value of the endowments effective for the 2001-2002 fiscal year. Staff will provide an annual report on the expenses incurred, by component, and the amount recovered. The motion carried.

Dr. Spatz moved and Mr. Towler seconded a motion THAT, based on a recommendation of the Operations Committee, the Board of Governors authorize the President and the Vice-President (Finance and Administration) to arrange financing for up to \$3,000,000 to be repaid by the Dalhousie Student Union in respect to a Student Union Building renovation project. The motion carried.

7. Proposed Addition to the Naming Policy

Dr. Traves moved and Dr. El-Hawary seconded a motion THAT, the Board of Governors approve the addition to the Naming Policy that proposals to erect plaques in honour of a donor, former colleague, etc., should be submitted to the President; and a plaque erected on the exterior of a building or other outdoor location will be limited to those recognizing an individual or group who has made a noteworthy contribution to the University as a whole; and that interior mounted plaques will recognize contributions to a particular unit of the University; and plaques may be relocated or removed to accommodate changing campus developments. The motion carried.

Board of Governors November 20, 2001 Page 4

The meeting then moved to an *In Camera* session where Dr. Sam Scully, Vice-President Academic and Provost and Mr. Eric McKee, Vice-President Student Services, presented information regarding the enrollment management plan, the outlook for the future, and information gained from review of the undergraduate survey conducted last year.

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|--------------------|-------------|--|
| Don Mills | James Cowan | |
| Honorary Secretary | Chair | |

The meetings of the Board of Governors are recorded and the tapes are available for review in the office of the Secretary.