

Item: Board of Governors Minutes, April 1984

Call Number: UA-1 12.5

Additional Notes:

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Confidential

Minutes of a Meeting of the
Board of Governors held on Friday,
April 27, 1984, at 4:00 p.m. in the
Board and Senate Room

Dalhousie University
Halifax, Nova Scotia

PRESENT: Dr. A. G. Archibald, Chairman	Dr. C. Murray
Mr. G. T. H. Cooper	Mrs. R. Murray
Mr. J. S. Cowan	Mr. S. Oland
Mr. P. Doig	Mr. D. Ritcey
Dr. D. A. Eisner	Ms. H. Robertson
Mr. J. W. Graham	Mr. W. S. Robertson, Vice-Chairman
Mr. A. G. Hayman	Dr. H. Roper
Miss Z. Linkletter, Honorary Secretary	Mrs. P. Roscoe
Dr. W. A. MacKay	Mr. S. Sharma
Mr. S. McInnes	Dr. R. C. D. Stewart, MLA
Mrs. S. Medjuck	Mrs. P. Weld
Mr. J. Moore	Mr. S. Zwicker

Also present were Messrs. I. R. Shaw (Vice-President, Finance and Development); D. M. Cameron (Vice-President, Planning and Resources); A. M. Sinclair (Vice-President, Academic); G. A. Klassen (Vice-President, Research); D. R. Mann (Director of Publications, Public Relations Office); W. E. Jones, J. McNulty and R. Rodger (Senate Representatives); B. Crocker (Legal Advisor to the Office of the President); A. Young (President, Dalhousie Faculty Association); and A. J. Tingley (Secretary).

Regrets were received from M. L. Campbell, W. G. Campbell, M. Lamb, E. A. MacDonald, and J. Sapp.

Minutes

The name of Mr. P. Doig had been added to the list of those present at the previous meeting. The minutes as circulated were approved.

Board Matters

(a) Board Membership

The President read a list of names that he proposed be recommended for appointment to the Board by the Governor-in-Council. It was agreed that these be so recommended.

(b) Correspondence

Many members of the Board had received a letter from a person who had applied for admission to the University, and had not been accepted. The President had investigated the case, and pointed out that the applicant had been considered by the relevant Admissions Committee several times. He mentioned that it is not the policy of the University to explain to any applicant in detail why the application is not accepted.

A letter from the retiring President of the Dalhousie Faculty Association, Ms. Burt, inquiring as to the status of the President of the Association when attending meetings, had been received by the President. It was agreed that this should be the same as that of other observers, namely, "voice without vote."

Academic Matters (a) *Implementation of Programmes*

Vice-President Sinclair reported that the programmes leading to the Bachelor of Science with Honours in Statistics and the Master of Law, Non-Thesis, which had previously been approved by Senate, Board, and M.P.H.E.C., were now recommended by Senate for implementation. This recommendation was approved.

(b) *Recommendations from Senate*

Vice-President Sinclair reported that the Senate has recommended that a Ph.D. programme be introduced in French. With the understanding that, if approved by the M.P.H.E.C., the matter will be referred back to the Board before implementation, and that in any case the programme could not begin before 1985, it was agreed that the programme be recommended to the M.P.H.E.C.

Vice-President Klassen reported on a proposal that a Biomedical Engineering Institute be established. This is basically a T.U.N.S. proposal, with some elements of Dalhousie being involved. The proposal was approved in principle, provided the President is satisfied as to the priority that should be given to it, following consultation with the Dean of Medicine.

Reports of
Standing
Committees

(a) *Staff Relations Committee*

Mr. John Moore reported for this committee. He mentioned some of the items of particular interest. After the correction of two small errors, which have been made on the copy in the official file, the report was approved.

Mr. Moore reported that bargaining with the D.F.A. for a new contract has commenced. He also reported that bargaining with the C.U.P.E. union would begin in the following week.

(b) *Finance and Budget Committee*

The Committee has not met recently, as there has been no word from the Province of Nova Scotia as to grants. Mr. Shaw reported that the M.P.H.E.C., having been asked to approve in principle plans of the University to establish a sinking fund for debt requirement, had declined to do so. Negotiations are continuing.

(c) *Student Relations and Residence Committee*

Mr. David Ritcey described problems that the committee is facing in determining what the fees should be for medical residents. Further consideration will be given to this matter with a view to bringing a recommendation to the Board. The President expressed the hope that this committee and the Financial Planning Committee of Senate will give joint consideration to this and similar matters.

(d) *Building and Grounds Committee*

Mr. Cowan reported that consideration is still being given to the Grace Maternity Hospital situation, and it is hoped that a recommendation can be made soon. Renovations of the Forrest Building are on budget, and

Reports of
Standing
Committees
(continued)

nearly on schedule. It is expected to be in full operation by next September. The Space Study made a few years ago is now being updated, and it is expected that some recommendations will flow from that report. He requested two changes in the terms of reference, which are shown in Appendix A. He also reported that a portion of the quarry property has been sold.

(e) Committee on Relations with Other Institutions

Mr. John Graham reported that the financial arrangements affecting the University of King's College have been reviewed, and a revised formula is recommended. It was agreed that the officers of the University would be authorized to negotiate a new agreement with the University of King's College on the basis reported by the committee.

He also reported that there is a possibility of an affiliation with the Nova Scotia Agricultural College. A presentation has been made by the College as a basis for discussion. This will be given further consideration.

Proposed terms of reference for this committee are included in Appendix A.

Campaign for
Dalhousie

The Chairman of the Campaign Committee was absent, so Mr. Shaw reported on the progress made to date. The current thrust is a canvass of the Board members, which it is hoped will be concluded very soon. Assessment meetings are now being held. Results of these will make it possible to set goals for the campaign. An approach will then be made to certain special names, including some corporations and a few foundations.

President's
Committee on
Sexual
Harrassment

A report of this committee had been circulated to all members of the Board. The President reported that he expects to recommend that the procedures recommended in the report be implemented, although he has some concerns about the process.

The Institute
for International
Development

It was agreed in principle that this Institute be established, provided suitable funding can be arranged. The matter will again be brought to the Board.

President's
Report

The President reported briefly on the following items:

- 1) He outlined the schedule for convocations, and advised of those who will be receiving honorary degrees at these. He invited all to attend.
- 2) The recent C.I.A.U. basketball finals which had been held at the Metro Centre had been organized by people in the Dalhousie Athletic Department. The President has received many comments to the effect that an excellent job was done.

President's
Report
(continued)

3) Three professors of Law from mainland China recently visited the Law School. They and a number of Chinese students now attending Dalhousie were entertained by President and Mrs. MacKay in their home.

4) An exhibition of Colville paintings is currently on display at Dalhousie. This retrospective is at the Dalhousie Art Gallery because it is the only art gallery in Nova Scotia that can accommodate such an exhibit.

5) A committee consisting of external persons has recently reported on the needs of Halifax institutions for computer facilities and access. This report is now being considered by the senior officers of the universities concerned.

6) There is a possibility that a Super Computer will be established in Halifax, which might have a bearing on means of meeting institutional needs for facilities and access.

7) He recently had lunch with the Advisory Committee of the School of Business, along with the Honourable G. Regan. At the luncheon, the latter presented a cheque from the Federal Government to provide continuing support for the Centre for International Business Studies.

8) A number of recommendations will soon come before the Board as a result of reports of certain committees, including that on Part-Time Studies and Extension, and that concerned with the reorganization of the Faculty of Administrative Studies and the Institute of Public Affairs.

9) A report submitted by the Committee on Relations with Prospective Students is being considered, along with an internal review of student services.

The Committee on the Employment of Women and Handicapped Persons has submitted their third, and probably final, report. Consideration is being given to the recommendations included in the report.

11) On Tuesday, April 24, the President and Mrs. Weld, President of the Alumni Association, attended an alumni meeting in Toronto. He was impressed by the interest displayed by alumni who attended the meeting.

Adjournment

The meeting adjourned at 5:30 p.m.

The meeting reassembled in the Board and Senate Room at 9:30 a.m. on Saturday, April 28. Present for this portion of the meeting were the following:

Mr. G. T. H. Cooper	Mrs. R. Murray
Mr. J. S. Cowan	Mr. D. Ritcey
Dr. D. A. Eisner	Mr. W. S. Robertson,
Mr. J. W. Graham	Vice-Chairman
Mr. T. Hill	Mrs. P. Roscoe
Miss Z. Linkletter,	Mrs. P. Weld
Honorary Secretary	Mr. F. B. Wickwire
Dr. W. A. MacKay	Mr. S. Zwicker

In the absence of Dr. A. G. Archibald, Mr. W. S. Robertson acted as Chairman.

Also present were Messrs. A. Young (President, Dalhousie Faculty Association); D. M. Cameron (Vice-President, Planning and Resources); G. A. Klassen (Vice-President, Research); L. R. Shaw (Vice-President, Finance and Development); A. M. Sinclair (Vice-President, Academic); W. E. Jones (Senate Representative); and A. J. Tingley (Secretary).

Regrets were received from M. L. Campbell, W. G. Campbell, M. Lamb, E. A. Macdonald, J. Moore, H. Roper, and J. Sapp.

Academic Overview Vice-President A. M. Sinclair presented information on recent trends within Dalhousie, and the present situation. This included an overview of enrollment trends, and of the programmes currently offered by Dalhousie. In answer to questions, he commented on how decisions are currently made with respect to introducing, discontinuing, and continuing programmes.

He explained that there will be few retirements due to age until late in this century, and then a rapid increase in retirements will take place, and pointed out some problems that result from this. Of similar importance is the matter of equipment for teaching, much of which is now obsolete and inadequate, not only for research but also for teaching. He also emphasized problems due to shifting demands, such as the situation in Computing Science. Such demands are difficult to satisfy in a time of restraint.

Research Overview Vice-President Klassen circulated a document to those at the meeting, a copy of which is attached hereto as Appendix B. He elaborated on the statistics given in this document.

Among other points made by him was the fact that all faculty are expected to do research, and many students are involved in this work. He also pointed out that research administration is becoming much more important, in part because of the involvement of this and other universities in industrial research, often under contract.

Research Overview
(continued) In general, research support is increasing, but is still inadequate in many respects. While not all research is expensive, some requiring nothing more than pencils and paper, much of what is now going on at Dalhousie is very expensive.

Academic Planning Process An overview of this was presented by Dr. W. E. Jones, Chairman of Senate. He submitted a document entitled "General Principles", attached hereto as Appendix C. This document included a chart which displays the organization of the Senate and its connections with other segments of the University.

He pointed out that financial constraint has forced academic constraints. To a great extent the academic cutbacks have been made on the basis of uniform cuts across the University. This is not the proper way to bring about restrictions, in the opinion of many members of the academic staff. Rather, there should be orderly planning taking priorities into account.

He described what is being done in the Senate now to draw up a proposal for academic planning. This proposal has not yet been presented to Senate, and Dr. Jones was unable to give a precise timetable which would include, among other dates, that for presentation to the Board of Governors. He emphasized that a comprehensive unified planning process will require that all parts of the University have an opportunity for input.

Alumni Association Comments Mrs. Weld presented a written report, a copy of which is attached as Appendix D (copies were not available for all members present at the meeting). Mrs. Weld elaborated on some of the points made in this report, and mentioned other activities in which the alumni have been involved.

Student Union Comments Mr. T. Hill first gave a general overview of the Student Union. It now has a budget of 1.7 million dollars. Thus it is a large operation, involving many activities, e.g., the Graywood Lounge, the radio station, publication of a newspaper, and so on. He outlined the organization of management.

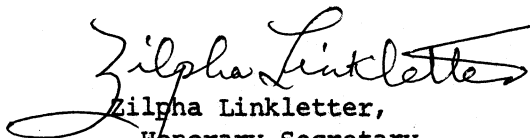
He also described the facilities offered within the Student Union Building. During the recent year, the Union has made arrangements for the operation of an FM radio station, which, subject to the obtaining of a license, is hoped will be in operation in September. It will be student operated, but will go to the public, not just the campus. A new constitution for the Student Union has been put in place, the activities programmed have been altered to take into account changes in the student body, and, through the Canadian Federation of Students and the Students' Unions of Nova Scotia, students have attempted to bring their concerns before government and the public.


President's
Remarks

The President thanked all for attending, and invited those who were available to luncheon at Shirreff Hall.

Adjournment

The meeting adjourned at 12:15 p.m.


Zilpha Linkletter,
Honorary Secretary


Gordon Archibald, LL.D.,
Chairman

PROGRAMME PROPOSALS

- A. The approval of the Board of Governors is sought for the implementation of the following programmes.

Master of Laws (without thesis)

The proposed programme, which would differ from the existing LL.M. in that additional course work and three major research papers would be substituted for the thesis, was approved by the Board of Governors on November 19, 1981 and by the Maritime Provinces Higher Education Commission on October 24, 1983. The programme would be small in size and would involve only existing faculty and facilities. No significant additional costs are expected to result from its implementation.

Bachelor of Science with Honours in Statistics

The proposed programme is similar to a course of study which is currently offered within the framework of the B.Sc. in Mathematics, but it would require that students take only those courses in mathematics which are necessary for mastery of the core of statistics. No new classes would be offered as a result of the programme. The purchase of an additional terminal (at an approximate cost of \$800.00) and an annual grant of \$200.00 to the library for the acquisition of books, would be required. Up to 10 students might be admitted into the programme each year, but most of these would not represent genuine additions to the student body. This proposal was approved by the Board of Governors May 25, 1983 and by the Maritime Provinces Higher Education Commission on September 12, 1983.

- B. The approval of the Board of Governors is sought to forward the following proposal to the Maritime Provinces Higher Education Commission.

Doctor of Philosophy in French

It is proposed to admit up to 2 students per year into a Ph.D. programme with concentrations in twentieth century literature, linguistics and contemporary Acadian studies. The primary components of the programme would be coursework (four full credits beyond the M.A. requirements), an examination of proficiency in a language other than French or English (or the student's mother tongue), a preliminary examination, and the preparation and defence of a thesis. No new classes would be offered as a result of the programme and no additional appointments made. It is, however, estimated that establishment of the programme would necessitate an initial grant of \$30,000.00 for library material and annual expenditures of approximately \$20,400.00 for student awards and \$6,500.00 for library resources. The proposed programme, which would be the only one of its kind in the Atlantic region, was approved by Senate on March 12, 1984, its implementation being contingent upon the availability of start-up funds.

April 16, 1984

Biomedical Engineering Institute

A Biomedical Engineering Institute is proposed. The Institute will be jointly sponsored by Dalhousie University and the Technical University of Nova Scotia. The objectives of the Institute are threefold: research, education and promotion of a medical electronics industry in Nova Scotia.

The Institute will promote research on the application of engineering principles to the solution of health care problems. Staff from both universities are currently conducting research in four main areas of biomedical engineering. It is expected that these programs will continue under the aegis of the Institute. Graduate students from both universities will utilize the facilities of the Institute as part of their educational programs. The supervision of the students will remain the responsibility of the individual universities.

It is hoped that the Institute will act as a catalyst for the development of a medical electronics industry. Several of the investigators have already designed unique electronics instrumentation and procedures. These and other devices will be developed by the Biomedical Engineering Institute in conjunction with the Applied Microelectronics Institute and the Computer Aided Design Centre.

The Technical University of Nova Scotia has recently endowed a chair in Biomedical Engineering. This initiative, while not directly related to the Institute, is complimentary to its objectives.

A proposal is currently being prepared for submission to the W. Garfield Weston Foundation. This requests support for the infrastructure costs (salaries and equipment) required for enhanced research activity in biomedical engineering. It also requests the capital costs for construction of a building to house the Institute. This building will be located on the Technical University campus and TUNS has taken responsibility for building maintenance in the first three years.