

Item: Senate Minutes, June 1985
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DALHOUSIE UNIVERSITY
MINUTES
OF
SENATE MEETING

Senate met in regular session in the Board and Senate Room on Monday, 10 June 1985 at 4:00 P.M.

Present with Mr. W.E. Jones in the chair were the following:
Andrews, Angelopoulos, Betts, Bradfield, D.M. Cameron, Caty, Chaytor, A.D. Cohen, Ettliger, Friedenber, B.K. Hall, Hennen, Holloway, Horrocks, Huber, Josenhans, Klassen, Leffek, W.A. MacKay, McNulty, Ogden, Ozier, Rodger, Rosen, Ruf, Rutherford, Scheibelhut, Sherwin, Stern, Stewart, Stovel, Thiessen, Tonks, vanFeggelen, Welch, Wien, Wolf, Christie (invitee).
Regrets: Fulton, Gratwick, J.V. Jones, MacRae, Munroe, Renner, M.H. Tan, Tindall, Wood, Zentilli, Zinck.

85:065.

Minutes of Previous Meeting

The minutes of the 13 May 1985 meeting were approved upon motion (Rodger/Horrocks) .
The minutes of the meeting of 17 May were approved upon motion (Rodger/Horrocks).

85:066.

Question Period

Mr. Bradfield asked if the concerns identified in the 23 October 1984 letter from P. Welch were addressed in the 25 April 1985 correspondence and documentation from Mr. Gigeroff to the Board of Governors outlining the suggested terms of the tuition Capital Campaign commitment. Mr. Welch noted that this was the subject of discussion by FPC, and that the committee would report back to Senate.

85 :067.

Report on Meeting of ' 6 and 6 '

The Secretary reported on the outcome of the joint Statutory meeting of six representatives of Senate and six representatives of the Board held on 7 May 1985. She noted that the three main items discussed were the status of the recommendations of the joint Board/Senate Committee on Restraint and Renewal, a combined meeting/social event for Board and Senate proposed for the fall

and lastly, a mechanism by which Senate and faculty could develop names for consideration by the Board for nomination to fill vacancies among the 25 members appointed by the Governor in Council. Specifically with respect to the first matter, agreement was reached on some of the following items.

1) that the Secretary of the Board would provide the Secretary of Senate, with copies of the agenda and minutes of Board committee meetings (A.4);

2) that the Status of the President in relation to Senate, previously discussed with the Steering Committee and Officers of Senate would be brought before the President's Council for consideration (B.1);

3) the findings and recommendations resulting from an internal review conducted within President's Council will be presented to Senate and the Board for consideration (D. 1);

4) representatives of the Board on Senate committees and of Senate on Board committees have the status of non-voting observers who participate in discussions and should report formally to their respective parent body, with the exception of In Camera/Confidential matters.

The officers of the Board will carefully consider Senate's continued request for dual representation on the Investment Committee (D.2).

85: 068 .

Rephrased Recommendations from Senate Committee on University Government - Reports from 1967 to 1970

Correspondence dated 13 May 1985 from Mr. Horrocks, Chair, President's Advisory Committee on the Employment of Women, Handicapped Persons and members of Minority Groups and an appended document from the committee which rephrased recommendations from the seven reports in an effort to remove the sexist language had been precirculated. After minimal debate about the redesignation of the position titled "Head of Department" to "Departmental Chair", participated in by Messrs. Rodger, MacKay, McNulty and Ettliger, the motion by Horrocks/Stern **to accept the report was carried.**

85:069. A. Steering Committee

1. The Secretary reported that the Steering Committee had consulted with Messrs. Stairs and Graham about the proposed increase of the size of the FPC and APC to overcome the "workload problems" associated with the new academic planning process and the new budgetary consultation process. This would necessitate a minor revision in the Constitution to the numbers of members at large. It was moved and seconded (Horrocks/Welch)

that Senate approve an increase in the numbers of APC members from 12 to 15 and the FPC membership from 8 to 10.

She noted that the Constitution requires representation on the Academic Planning Committee from each Faculty, with the exception of Graduate Studies. After considerable discussion, contributed to by Messrs. Huber, Betts and Jones, it was agreed that the restriction suggested by the Steering Committee that "no more than two members should come from each faculty" should not be

implemented. Mr. Jones stated that members contributed by virtue of expertise rather than Faculty representation.

The motion carried.

B. Committee on Committees

The Secretary relayed the substance of the Steering Committee discussions which emanated from a Senate request that a mechanism to empower the Committee on Committees to routinely make temporary replacements on Senate committees be proposed (SC 85:030). On behalf of the Steering Committee, Messrs. Horrocks and Welch moved

that Senate give the Committee on Committees the routine authority to make temporary replacements when a member of a Senate committee is to be absent from the university for a period of six months or less.

An amendment proposed by Mr. D. Cameron

that the time period referred to in the motion be twelve months or less was defeated.

After discussion by Messrs. D. Cameron, Rodger, and Andrews, a second amendment moved by Mr. D. Cameron, namely

that faculty members on leave would be assumed to have vacated their committee responsibilities unless they indicate otherwise"

was **passed**.

Mr. Betts suggested that he and probably other Deans could provide the Senate Office with the names of those faculty members who would be going on sabbatical or taking leave from their respective faculties for the next academic year. This would be helpful as the Committee on Committees currently has no way of knowing who needs to be replaced because of leave reasons unless notified.

The main motion passed.

85:070-

Policy/Guidelines for Use of Executive Search Firms for Senior (Academic) Administration Posts at the University (SC 85:032)

The Secretary informed Senate that the Steering Committee had sought feedback from the chairpersons of committees which had used the services of executive search firms in the past about their perceived utility and actual costs. The Steering Committee would be considering the comments received in June and would report back to Senate as directed. Those present agreed with the President's suggestion that Senate members could individually express their views on the subject to

the Steering Committee in the interim.

85:071-

Guidelines for Academic Plans

Mr. Jones relinquished the Chair to Mr. Welch at this point in the meeting.

Mr. Jones moved, on behalf of Senate,

adoption of the 28 May 1985 document Guidelines for Academic Plans"

and noted that it had been considerably revised from the earlier version to incorporate changes recommended by parties consulted such as Deans, DFA, DSA and DSU. He outlined the four purposes/objectives of academic plans described on page one and briefly referred to the decentralized process which would start at the unit (department/school/programme) level and work its way up the system through Faculty and Senate levels. The impact of the process on the university budget was delineated on pp 6-7. In response to President MacKay's comment that there were no time limits or deadlines identified, Mr. Jones stated that this was a separate major motion in the document "What's all This Racket About Academic Planning?" and that APC would bring a proposed schedule to Senate in July. He added, in answer to the President's second query about criteria for academic planning, that the APC recognized this need and had discussed the possibility of developing a "standardized" form. Mr. Andrews suggested that units could apply to the Faculty level committee for assistance and asked how many units would be drawing up plans, to which President MacKay replied that there were 70 academic departments and 140 programmes. Mr. Andrews thought that units would wish advice and external assistance and he noted that the outcome to the process could be difficult to organize. Mr. Jones hoped that the academic plans would be developed by departments and faculties within the next ten months (in answer to Mr. Hennen's question).

The motion **carried**.

85:072.

Recommended Programme Changes -- Faculty of Graduate Studies
(APC 85:073)

Mr. Jones indicated that changes in the Education and Human Communication Disorders programmes outlined in Dean Leffek's letter of 1 May 1985 would come before Senate at a later date.

1. MBA Programme

Mr. Jones moved, seconded by Mr. Scheibelhut,

that the reduction of class requirements from 11 to 10 1/2 full year classes/or equivalent be approved.

The motion carried.

2. Diploma in Aquaculture

It was agreed upon motion (Jones/Hall)

that the new programme leading to the diploma in Aquaculture be recommended to the Board of Governors for approval.

Mr. Rodger drew Senate's attention to the written prediction that no new resources would be required.

3. Master of Nursing Programme

It was moved and seconded (Jones/Stern)

that Senate approve the proposal that the two year programme be changed from seven to eight required credits, with the thesis carrying two credits instead of one.

Mr. Rodger requested clarification regarding the proposed regionalization of the programme (which APC had deemed remained the responsibility of the Faculty of Health Professions) and secondly, regarding the procedures "for appointment of adjunct faculty to teach classes and supervise thesis" and "for assurance of quality of thesis supervision" (page 7 of the report). He contended that the official principal supervisor should come from Dalhousie University and recommended reconsideration of the suggestion that "the adjunct faculty member may serve as Principal Advisor". Mr. Leffek said that it was standing procedure to have a member of Dalhousie faculty act as "co-supervisor" responsible for knowledge of Dalhousie regulations among other things in such instances. The President suggested that the Dean of Graduate Studies and Director of the School of Nursing could rewrite the sentence in question to reflect/reconcile with current procedures. Mr. Rodger requested students be informed that a faculty member from Dalhousie University would take major responsibility from Dalhousie's standpoint. It was agreed upon motion (Rodger/Betts)

that the question of how Dalhousie faculty members should take responsibility for thesis supervision of students be referred to the Faculty of Graduate Studies with a request that they report back to Senate.

Considerable discussion continued in which points raised by Messrs. Welch, Horrocks, Cameron,

Leffek, Jones, Andrews, Angelopoulos, Betts and Friedenbergr were made about the question of whether mode of delivery of programmes requires Senate approval once the programme and course requirements have been approved. The question of cooperative programmes (e.g. in Education) was raised in the context of the issue of method of offering a programme. Ms. Stern wondered if the APC (Minute No. APC 85:073.4) statement regarding "responsibility" referred to the financial costs of regionalization. Members agreed with the Chairperson that this was a sufficiently important issue that APC would have to reconsider the matter and report back to Senate.

4. M.Sc. Programme in the School of Recreation, Physical and Health Education

It was agreed upon motion

that Senate approve the proposed changes to the M.Sc. curriculum, namely that the thesis would be 2 (not 1 1/2) credits, that 3 (not 3 1/2) credits of class work would be required and that the M.Sc. in Recreation would be given under a revised curriculum called 'Leisure Studies'.

Mr. Rodger quoted Mr. Maloney's letter of 1 February 1985 which stated that no additional resources would be required to implement the programme. Mr. Leffek assured Mr. Horrocks that the prefix LS would be changed to avoid conflict with "Library Services".

85:073-

Programme Projections for MPHEC

Mr. Jones resumed his role as Chairperson. The appended document "Changes in Proposed Programme Development" was distributed at the meeting. In Mr. Sinclair's absence, Ms. Eastman referred to this one-page outline and pointed to the particularly relevant section D. She noted that a lengthier document had been submitted to APC and to **MPHEC**. Ms. Caty inquired whether word **had been received** from MPHEC about the B.Sc. (Nursing) programme which was intended for implementation in the Fall of 1985. Ms. Eastman stated MPHEC would be considering this and she clarified for Mr. Leffek that the M.Sc. (Occupational Therapy) was still in the planning stages at the school level. In response to a point made by Mr. Andrews, the President thought the footnote which mentioned approval of the government of Nova Scotia was in error. A document recently received from MPHEC, provided to Deans, was predicted to be useful for the APC by Mr. Jones.

85:073-

Financial Planning Committee

A three-page report (10/6/85) from the FPC (appended, as amended) entitled "Financial Planning Committee Report to Senate on 1985-86 Budget" was distributed and introduced by Mr. Welch. He

moved **adoption of the report**. It was his view that there were likely to be further reductions in the base budget over the next few years, as the university had arrived at a position of new financial resources. He noted that a salary policy should be developed following extensive consultation.

Mr. Rodger queried sentence 1 on page 2 re the Art Gallery commenting that some academic credence may not be enough to qualify for funds from the Redistribution Fund. Mr. Huber **agreed with the** perceptions of the Chairperson of FPC regarding point #2 under "Fallout from the 1985-86 Budget". He wondered about the impact of the academic planning process and thought that APC and Senate should debate this question. He thought that the decisions were defensible on investment grounds although they did not necessarily reflect short-term financial needs.

Mr. Rodger thought that the first sentence of point #5 on page 2 was debatable. Mr. Welch was agreeable to his friendly amendment that the phrase "especially academic salaries" be deleted. The motion carried.

85:074-

Presidential Search Committee

Mr. Jones expressed the appreciation of the committee for the comments and suggested nominees received to date and welcomed further input from Senate members.

85:075

Report of the President

The President initially acknowledged the valuable advice and assistance received from UBAC and the FPC throughout the budget developmental process. He reported a preliminary deficit at this stage and the obligation to achieve a balanced budget. President MacKay then conveyed to members of Senate the appreciation of recent recipients of Honorary Degrees. He commented that a new Dean of Medicine had been appointed for a 7-year term, that the negotiations with the proposed Dean of Management Studies were not yet successful and that a committee had been struck to advise on the appointment of a Dean of Dentistry. He alluded to discussions with the Minister of Education which included reference to the need to develop a position on foreign student fee differential. The report of the Royal Commission on Post Secondary Education is anticipated in late June 1985. An advisory committee on Athletics has been appointed and should have Senate representation. Lastly he recounted the successful endeavours related to the Capital Campaign which had achieved half of the 3.5 million dollar goal.

85:076.

Adjournment

The meeting adjourned at 6:04 P.M.

DALHOUSIE UNIVERSITY
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SENATE MEETING

Senate met in *special session* in Room 2805, Life Sciences Centre on Monday, 24 June 1985 at 4:00 P.M.

Present with Mr. W.E. Jones in the chair were the following individuals:
Andrews, Betts, Bradfield, D.M. Cameron, Caty, Chaytor, Cross, Cunningham, Holloway, Horrocks, James, Josenhans, Klein, MacKay, Maloney, Scheibelhut, Sinclair, Stewart, Stovel, Tingley.

Regrets: A.D. Cohen, Elgeneidy, Munroe, Tindall, Tonks, Welch, Wood, Zinck.

The Chairperson announced that the next meeting of Senate would be scheduled for Monday, 22 July 1985 at 2:00 P.M., not 8 July.

85:077.

Minutes of Previous Meeting

The minutes of the meeting of 27 May 1985 were distributed.

85.078.

Reports and Recommendations -- Committees of Senate

A. Committee on Committees

It was agreed that as there was not a full slate of nominees for three of the committees, that elections for the APC, FPC and Steering Committee would be postponed until 22 July 1985. Following presentation of the nominees by Mr. Cunningham and three calls for further nominations from the Chair, the following individuals were declared elected to the committees indicated.

Committee on Academic Administration

- E. Angelopoulos (Biology)
- C. Field (Mathematics, Statistics and Computing
Science)

Senate Library Committee
B. Stovel (English)

Senate Discipline Committee
L. Trakman (Law)

B. Committee on Academic Administration

General Undergraduate Regulation B.11(d)

Correspondence dated 11 June 1985 from Dean Betts to Deans Tonks and Horrocks was circulated. The Secretary reminded members of **the motion moved** by Mr. Betts, seconded Mr. Braybrooke at the 27 May 1985 meeting (85:066.B.1) and its deferral until the Deans of the Faculties of Management Studies and Health Professions could be consulted. She reported that both Deans had communicated their retroactive approval of Regulation 13(e), page 26 in the 1985/86 Calendar which reads "Students in Arts and Science who wish to complete an honours program must attend Dalhousie for the last 10 credits unless special permission to the contrary is obtained from the Committee on Studies."

The motion

that Senate approve retroactively the wording of this regulation in the 1985-86 Calendar

carried.

85:079
Faculty of Arts and Science Resolution

It was moved and seconded (Andrews/Betts)

that Senate express its grave concern about the inevitable effects of federal cutbacks in funding for the arts and urges the government of Canada to reinstate former levels of funding immediately.

Mr. Overton described the impact of severe cutbacks in funding on several artistic agencies in Canada (e.g. Canada Council) that in turn hampered the artistic community from functioning effectively. The Secretary of Senate was directed to communicate this concern to the appropriate Ministry in Ottawa.

The motion carried.

85:080.

Recommendations from President's Council

A report entitled "Review of the Work of the President's Council - 1983/84 and 1984/85" prepared by Mr. Tingley, Secretary to the Council, was distributed. His letter of 31 May had been precirculated. (At the 13 June 1983 meeting of Senate, it was agreed that the President's Council "will be established for a trial period of two years".) It was moved and seconded (Andrews/Maloney)

that the President's Council be continued, that elections be held for new members, and that a review of the functions and terms of reference of the Council be conducted in one year's time.

Mr. Tingley clarified that this did not preclude the re-election of some or all of the current members. Mr. Bradfield recommended that the Committee on Committees seek the name of a DFA executive member as a nominee. The President, in response to Mr. Cross' request for an indication of the fulfillment of the purpose of the Council, noted that the Council discussed some of the difficulties encountered in fulfilling its mandate on two occasions and did recommend that it continue for at least one more year. Mr. Bradfield stated that some of the frustration in the Council resulted from a sense of hearing reports of completed activities rather than being a "sounding board" in advance for discussion of complex, critical issues.

The motion carried.

85:081.

Other Business

It was agreed upon motion (Chaytor/Sinclair)

that the Certificate in Periodontics be awarded to Dr. David Tisch and Dr. Hurd Stein effective immediately.

85:082.

Honorary Degree Candidates -- Fall 1985

The President reminded members of the two candidates who had previously been approved and tabled four additional names. He noted that it might be more appropriate for one of these candidates (if approved) to be awarded an Honorary Degree at a later date (e.g. Spring 1986) and briefly reviewed the resumes of all four candidates. Information on candidates is available in the Senate Office and may be examined there by members of Senate.

85:083.

Other Business

Members concurred that as the dates for the Senate meetings for October and November fall on holidays (i.e. October 14 and November 11), that the meeting dates should be changed to Friday, October 11 and November 8, 1985 respectively.

85:084.

Adjournment

The meeting adjourned at 4:35 P.M.