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Item: Senate Minutes, November 1982

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DALHOUSIE UNIVERSITY

MINUTES

<u>O F</u>

SENATE MEETING

Senate met in regular session in the Board and Senate Room on Monday, 8 November 1982 at 4:00 p.m.

Present with Mr. A. M. Sinclair in the chair were the following members:

Andrews, Atherton, Betts, Bingham, Bishop, Blecher, Bonen, Boyle, Bradfield, Bradley, Braybrooke, Brett, Byham, Cameron T.S., Chandler, Charles, Chaytor, Christie, Cohen, Cromwell, Dickson, Duff, Egan, Ettlinger, Fingard, Flint, Fraser P., Fraser (Philip), Friedenberg, Fulton, Graham, Gwyn, Haley, Horrocks, Irwin, Jacobson, James K.M., Jones J.V., Jones W.E., Josenhans, Kamra, Kent, Kerans, King, Klassen, Kussmaul, Laidlaw, Lawrence, Leffek, MacConnell, Maloney, Manning, Manos, McNulty (Secretary), Mezei, Moffitt, Nevill, O'Shea, Overton, Pooley, Pronych, Renner, Richards, Rodger, Runte, Sherwin, Sinclair-Faulkner, Stairs, Stewart, Stuttard, Sutherland, Tan, Thompson, Tingley, Trakman, Treves-Gold, Varma, Waterson, Young, Yung.

Regrets: Friedrich, Gold, and Mangalam.

82:85. New Member

The Chairman introduced and welcomed Mr. Thomas Cromwell, newly-elected member from the Faculty of Law.

82:86. Minutes of the meeting of 15 October 1982

The minutes were amended at the request of Ms. Laidlaw to replace .he word "Association" in line 1 of Minute No. 82:78 with the word "Organization".

In response to a question from Mr. Kamra, the declaration of constraint in Minute No. 82:81 was corrected to read "Article 24.03" instead of "Article 24".

The minutes as amended were approved upon motion (Sinclair-Faulkner/Chaytor).

82:87. Question Period

In response to a question, the President indicated that he had sent a letter to the Minister of Education which included the motion with 211 amendments approved by Senate regarding the Atlantic Institute of Education (Minute No. 82:80.C.I).

Mr. Flint enquired whether the President will reply publicly to the statement made recently in the University News about the quota placed on visa students. The President stated that a report of his decision will be presented and Senate will be asked to consider the matter further. He added that the practice of the past with respect to the admission of these students will be reverted to in January 1983. Mr. Flint asked whether a foreign student representative will be asked for his/her views, and the President replied that it was his intention to do so.

In reply to the question regarding campus security which was raised at the last meeting (Minute 82:78), Vice-President Shaw reported that the full-time security staff had been reduced from 18 to 15. The three were one administrator and two patrolmen. He stated that the reduction has been covered by having one patrolman instead of 2 in vehicle patrols, and by increasing part-time student staff from 38 to 46.

Ms. Boyle asked what special security was arranged for classes at night. Mr. Shaw replied that no special arrangements were made but that patrols at night had been doubled and evening classes had been concentrated into only three or four buildings.

Mr. Kamra questioned whether the Science Library was to be moved as proposed in the Space Consultant's Report. Mr. Shaw replied that no moves will be made until funds for that purpose are received from the government.

Mr. Sinclair-Faulkner reported on matters puzzling him which were related to motions passed by Senate regarding the Atlantic Institute of Education (Minute No. 82:80.C.I). Specifically, he questioned why the Board of Governors could not discern what Senate wanted by passing Item 6 of the motion. He went on to report information he received at meetings in Toronto and moved, seconded by Mr. Friedenberg,

that the Chairman of Senate, with the advice of the Academic Planning Committee, consult with the Chairman of the Board of Governors in order to prepare a joint statement reviewing the termination of the Atlantic Institute of Education (AIE) and the history of Dalhousie University's relationship to the AIE. This statement is to be considered by both the Senate and the Board of Governors for submission to the Commission of Inquiry proposed by the Minister of Education of the Government of Nova Scotia to review higher education in this province.

It was moved by President MacKay, seconded by Vice-President Klassen,

that the motion be tabled.

The motion was carried.

On the point of the motion, Mr. Andrews asked if the actions related to AIE students would not be undertaken unless the conditions set by Senate were met. The Chairman reaffirmed that none of the actions would be undertaken unless Senate's conditions were met.

Mr. Renner enquired whether the President had reviewed the process which had led to the crisis as well as reviewing the crisis itself. The President replied that Senate and/or the Board could review the process if they wished, since as chief executive officer of the University he was responsible to both the Board and Senate.

82:88. <u>Departmental Fee Charges -- Notice of Motion</u>

On behalf of Mr. Rans, President of the Student Union, Mr. Fraser presented the motion,

that all departmental fees and charges (supplemental to normal university and fee charges) be abolished.

He also moved the following two amendments:

that it be recommended that the Board of Governors take action to prevent the imposition of these fees in future, and

ensure that, where possible, any monies collected this year in the form of user fees be refunded;

and that the Committee on Academic Administration monitor and report on the effect of this motion.

The motion and amendments were seconded by Mr. MacConnell.

Discussion followed and Dean Betts explained that the motion was precipitated by charging a fee to students who were not Music majors for taking performance classes which are basically instructional classes conducted on a one-to-one basis.

It was moved and seconded (Ettlinger/Tingley)

that the motion be tabled.

The motion to table was carried.

82:89. Reports and Recommendations -- Committees of Senate

A. Committee on Committees

1. Nominations to Various Committees

The Chairman of the Committee on Committees, Mr. L. Trakman, presented slates of nominees for the various Senate Committees, and moved that the nominations be accepted. Ms. Runte seconded the motion. It was noted that nominations for the University Tenure Panel have to be approved by both the President of the University and the President of the Dalhousie Faculty Association. There being no further nominations, the following nominees were declared elected:

Senate Discipline Committee

J. A. Yogis (Law)

M. Ozier (Psychology)

J. Pooley (Recreation, Physical, and Health Education)

Ombudsman's Advisory Committee

E. T. Marriott (Student Services)

B. C. Crocker (Law)
R. P. McBride (Biology)

Dalhousie Representatives on TUNS Senate

K. T. Leffek (Graduate Studies)D. D. Betts (Arts and Science)A. C. Thompson (Mathematics, Statistics, and Computing Science)

E. N. Patterson (Engineering)

Dalhousie Representatives on Mount Saint Vincent Senate

A. J. Tingley (Mathematics, Statistics, and Computing Science)

D. D. Betts (Arts and Science)

H. E. Morgan (English)

Senate Representative on University Parking Committee

S. R. Blecher (Anatomy)

Senate Representative on Employee's Benefits Committee

D. W. Stairs (Political Science)

Senate Representative on Investment Committee

G. S. Roberts (Business Administration)

Senate Representative on the Alumni Selection Committee for the Award of Excellence in Teaching

M. G. Parks (English)

L. Cameron (Biology)

Board - DFA Consultative Committee

P. Darby (Law)

K. MacDonald (Dental Hygiene)

L. Nestman (Administrative Studies)

R. P. Puccetti (Philosophy)

R. Comeau (Economics)

K. Waterson (French)

Senate Library Committee

B. Archibald (Law)

J. Fingard (History)

W. T. Josenhans (Physiology/Biophysics)

S. W. Semple (Education)

C. Wiktor (Law Librarian)

A. Nevill (Health Science Librarian)

W. Birdsall (University Librarian)

S. Fullerton (Science Librarian)

APC Representative

FPC Representative

<u>Senate Representatives on Committee "Concerned with Increasing the Proportional Representation of Women, and Eliminating Barriers to the Appointment of Handicapped Persons, or Minority Groups</u>

J. Fingard (History)

C. Beckton (Law)

Nominating Committee for M.P.H.E.C. (Senate Representative)

A. M. Sinclair (Economics)

<u>Dalplex Advisory Committee</u> (Senate Representative)

R. H. March (Physics)

Replacement on Committee on Academic Administration

L. Maloney (Recreation, Health, and Physical Education)

Interim Ad Hoc Board of Appeals on Student Re-admission to University

N. Horrocks (Library Service)

L. Kind (Microbiology)

D. Cherry (Business Administration)

P. Farmer (Pharmacy)

R. Evans (Law)

R. P. Gupta (Mathematics, Statistics, and Computing Science)

D. O'Brien (Social Work)

B. Ruddick (Oceanography)

S. Jones (Spanish)

Committee on Investigate Possible Involvement in M.P.H.E.C.

Distance Project

J. Kirk (Spanish)

Nominations to the University Tenure Panel will be considered at a later date, after consultation with the President and the President of the DFA.

B. Academic Planning Committee

1. Dalhousie - Mount Saint Vincent Agreement

The agreement had been tabled (Minute No. 82:64.B.l), and Mr. Jones moved, seconded by Mr. Klassen,

that the Agreement be approved.

The motion was carried.

C. Parking Committee

Mr. Blecher, Senate's representative on the Parking Committee, presented a brief verbal report on parking policy at the University.

82:90. Applied Microelectronics Institute

Further information now being available as requested (Minute No. 82:14.B.6), Mr. Klassen moved, seconded by Mr. Jacobson,

that Dalhousie's participation in the Institute be approved.

Documents, including the by-laws of the Institute, are on file in the Senate Office.

It was moved and seconded (Friedenberg/Manos),

that the motion be tabled.

The motion to table was carried.

82:91. Report from the Vice-President (Academic and Research) on Problems concerning Computer Usage at Dalhousie University

Vice-President Klassen presented a brief verbal report on problems related to computer usage at Dalhousie, and he reported that improvements had already been made and planning for improving the system further were proceeding.

Mr. Bonen asked whether the regulations circulated previously to all faculty were going to be imposed.

Mr. Klassen replied that they were under consideration and in the process of being modified, but that they would not be imposed in the circulated form.

At the suggestion of the Chairman, it was agreed to refer the matter to the Steering Committee.

82:92. Report from the President

The President reported on meetings of the Council of Ministers of Education of Canada which he had attended, at which access to post-secondary education was discussed.

He also reported that he had three meetings recently with the Minister of Education, mainly concerning the Atlantic Institute of Education. Questions relating to long-range health and medical funding were also considered.

He also reported on AUCC meetings where the problems of operating and managing a university in times of restricted financial resources were discussed, and on M U meetings held recently where probable government actions were considered.

The President thanked Mr. Cornwall and his committee for the work they did in putting on the Killam lectures this year.

The Chairman congratulated the President on being elected Vice-President of AUCC.

82:93. Departmental Fee Charges (Continued)

Ms. Waterson expressed concern about departmental fee charges and moved, seconded by Mr. Sinclair-Faulkner,

that the item be referred to the Committee on Academic Administration, and that the Committee be asked to

- (1) examine the question of fees and charges not set by the Board of Governors,
- (2) address itself to the student concerns expressed in Senate,
- (3) report to Senate as soon as possible, and in any case no later than the regular meeting of Senate in January 1983.

The motion carried.

82:94. Proposal for Administration of Atlantic Institute of Education Programmes -- Notice of Motion

Mr. Renner served notice of motion for the next meeting as follows:

To remove from the table the motion of 8 November made by Professor Sinclair-Faulkner concerning the AIE.

That the Board of Governors of Dalhousie University be advised that the recommendation by Senate on 15 October to accept responsibility for AIE students was based on six conditions being met, including:

- that the provincial government's termination of vital funding to the AIE condemned for two reasons:
- (a) the decision was made without consultation with the MPHEC
- (b) the decision was made because of provincial financial difficulties, not because of any academic or financial failures of AIE, yet the decision necessarily and adversely affects AIE students and faculty no matter what assistance Dalhousie University may render to them.

And, the Board of Governors of Dalhousie University is to understand that if Dalhousie University accepts responsibility for AIE students without fulfilling the six conditions of Senate approval, that the Board does so without the approval or the authority of Senate.

82:95. Adjournment

The meeting adjourned at 6:00 p.m.

DALHOUSIE UNIVERSITY

MINUTES

OF

SENATE MEETING

Senate met in Special Session in Room 234, Arts and Administration Building on Tuesday, 30 November 1982 at 4:06 p.m.

Preset with Mr. A. M. Sinclair in the chair were the following:

Anderson, Andrews, Atherton, Aucoin, Axworthy, Barkow, Belzer, Bennett, Bethune, Betts, Bingham, Birdsall, Bishop, Blecher, Boardman, Bradfield, Bradley, Braybrooke, Brett, Brookbank, Brown, Byham, Cameron D.M., Chambers, Chandler, Charles, Chaytor, Clarke, Cohen A.D., Cohen M.M., Comeau, Cromwell, Cross, Dickson, Doolittle, Doull, Duff, Easterbrook, Eayrs, Egan, Ettlinger, Fentress, Fingard, Flemming, Flint, Fournier, Fraser P., Fraser (Philip), Friedenberg, Garside, Geldart, Gesner, Godfrey, Graham, Grant, Gray, Gupta, Gwyn, Haley, Hall B.K., Hall J.M., Hames, Hartt, Heard, Hope, Horrocks, Jacobson, James K.M., Josenhans, Kaill, Kamra, Kasdan, Kennedy, Kerans, King, Klassen, Kussmaul, Laidlaw, Langley, Langstroth, Lawrence, Lee, Leffek, LoLordo, MacIntosh, MacKay W.A., Mahony, Maloney, Manos, McLaren, McLean, Milligan, Misick, Mitchell, Moffitt, Morse, Munro, Myers, Myrden, Nakajima, Nestman, Nevill, Novotny, O'Shea, Ozier, Patrick, Patterson, Pooley, Radjavi, Rans, Richards, Ruiz-Salvador, Scheibelhut, Schenk, Shaw, Sherwin, Sinclair-Faulkner, Smith, Sprott, Stairs, Stephens, Stewart, Storey, Stuttard, Tan, Thompson, Tingley, Tuck, Waterson, White F. M., Young, Yung, Mercer (invitee).

Regrets: Fulton, Gold, Jones W.E., McNulty, Pronych, and Renner.

By consent, Mr. N. Horrocks, was appointed Secretary for the meeting.

82:96. Restraint and Renewal -- Notices of Motion

The Chairman stated that this Special Meeting had been called in response to a request signed by thirty-seven people to consider four motions.

The first motion was moved (Axworthy/Russell) in an amended version as follows:

Under Section 5 (3) of the Dalhousie Act, the Senate requests the establishment of a joint Board/Senate Committee to investigate the circumstances surrounding the President's declaration of Restraint and Renewal. The Committee shall have full access to all appropriate material. The Senate representatives on the Committee shall be composed of nine members: 3 from the elected and three from the non-elected members of Senate, elected at the next regular meeting of Senate (13 December), and three student Senators selected by the Student Union. The Committee shall make a preliminary report to Senate within 60 days.

Mr. Axworthy said that the purpose of his motion was to learn from the past and ensure no repetition. Mr. Betts felt that the existing Senate committee structure could take whatever action was needed. He also questioned the proportions in the membership of the proposed committee. Mr. Braybrooke felt that there was a widespread doubt amongst Faculty that the Administration's analysis of the University's situation if valid. He felt that this Committee could be comparative, setting its analysis alongside those of the Administration and the DFA. Mr. Sinclair-Faulkner supported the proposed Committee feeling that this extraordinary response was desirable in the light of the extraordinary step taken by the President. Mr. Heard saw an adversarial situation existing between union members and the Administration

and therefore a lack of trust. He also felt it was a break with tradition to have a Senate committee constituted in the manner proposed; all should be elected equally as Senators. Mr. Graham did not see the need for the new Committee as the Financial Planning Committee exists for this purpose. The Board is already involved in that it has to respond to advice from the Administration and the Senate. Mr. King said that the Financial Planning Committee was not keen to be involved and that it might be better to go to the Board. The President said that if Senate wished to go to the Board it was important to be absolutely clear on the terms of reference. Senate should also consider how far it wants the Board to be involved with academic affairs. Mr. Brookbank felt that there was a division on campus between the Senate and younger members of faculty.

The above motion was amended by Axworthy/Russell by the addition of the words,

The function of the Committee shall be to make recommendations with regard to how administrative decisions and

procedures might more effectively address the issues presently facing Dalhousie University and likely to face it in the future.

Messrs. Myers, Lawrence, Bethune, and Ms. Ozier also contributed to the discussion.

On motion (Rans/Friedenberg) debate was ended.

The amended motion was then put and carried.

Mr. Welch asked if the make-up of the Committee could be varied at the December 13 meeting of Senate. The Chairman said that the Committee on Committees will bring in a slate of nominees which could be amended at that time should Senate so wish.

The second motion was moved (Sinclair-Faulkner/Kennedy), in amended form as follows:

The Senate requests the President to

- (a) divide the total University budget into separate operating and capital accounts, in which that part of the accumulated operating deficit due to capital costs is transferred to the capital budget;
- (b) provide the Board of Governors with the two separate budgets and to inform the Board that it is the wish of Senate to have capital resources used to cover capital costs as a responsibility of the board;

- (c) inform the Board that the Senate requests that the Board:
 - eliminate its confidentiality requirements, except for matters involving personal confidentiality;
 - allow all three officers of Senate to be present at Board meetings as observers;
 - permit these observers to report directly to Senate at its regular meetings, on business conducted at the Board.
- (d) report to the first regular meeting of Senate after the joint Board-Senate meeting in January 1983 of the Board's response.

Mr. Sinclair-Faulkner felt that the division of the budget into separate operating and capital accounts was standard operating procedure for companies; that applying only capital resources to capital costs would help to reduce lay-offs; and that Board meetings should be open to all who wished to attend as were those of the Senate. Mr. King distributed a document from the Financial Planning Committee, copy attached, and the following amendment was moved (King/Belzer):

Add the following after the phrase "responsibility of the Board:;

on the advice of the Senate which will be forthcoming after the Financial Planning Committee has had an opportunity to develop model plans for the liquidation of the unfunded capital debt of the University. Such plans to be presented to Senate within three months, and to continue the following features:

- (i) the optimum use of capital resources, on both a long term and a short term basis, to contribute to the liquidation of the unfunded capital debt on a proposed schedule;
- (ii) minimizing the amount of the operating budget to be applied to servicing the unfunded capital debt to ensure liquidation according to the proposed schedule.

Mr. King said that the Financial Planning Committee would bring forward models for Senate consideration which could then go to the Board. Mr. Clark of the Financial Planning Committee, having been given permission to speak as a non-Senator, said that the Committee supported the main motion but without the proposed amendment it may be inflexible. Mr. Rans expressed concern that "optimum use" might be interpreted to cover the sale of assets including student housing. Mr. Sinclair-Faulkner felt the amendment was satisfactory except that section (ii) was contrary to the previous motion. He then moved, seconded by Mr. Young, to delete section (ii).

This amendment to the amendment was put and defeated.

The King/Belzer amendment was put and carried.

Messrs. Gray, Bethune, Scheibelhut, Graham, Axworthy and Kennedy also contributed to the discussion.

The amended motion was put and carried.

With the unanimous consent of the meeting the order of business was changed to deal with Motion 4 next.

The motion, (Rans/Ozier) was put,

The Senate calls upon the President to prepare and submit to Senate a comprehensive plan for the public and political defence of higher education by the Administration, including recommended actions for the President, the Board, and

actions President MacKay could initiate through the AUCC and the AAU.

Mr. Rans said the motion reflects the frustration students feel that the University Administration has accepted the cutbacks by Government

as inevitable. The students wanted to see the University's case put forcefully with the University President as the spearhead of the campaign.

Mr. Kennedy said the motion reflects a growing concern on campus and the belief that President MacKay can best represent us in this

matter.

An amended motion was moved by Mr. Myers, seconded by Mr. Russell,

The Senate urges the President to undertake a vigorous and long-term public and political defence of higher education --

involving the entire university community -- both as President of Dalhousie and through appropriate initiatives in AAU

and AUCC.

Mr. Rans opposed the amendment stating his belief that the Board should also be involved. Mr. Bradfield felt the need was to influence

politicians and mobilize support for higher education. Mr. Betts thought that the President was defending higher education and that it was

the responsibility of all of us to do the same. Mr. Friedenberg spoke against the amendment saying that the main motion was to underline the need for adopt a more aggressive response to cuts in the University's budget. He wanted the President and the Board of talk back to the

Government if need be. Ms. Ozier supported the main motion as calling for a public statement to overcome what she saw as the fears on

campus.

The amendment to the motion was put and defeated.

President MacKay said he would find it difficult to interpret the motion. He was prepared to report monthly to Senate but could not promise

one plan.

The motion was put and carried.

The hour of adjournment having been reached, the Chairman asked how Senate wished to proceed with the remaining motion.

It was moved (Renner/Young) that,

a Special Meeting of Senate be called to deal with the remaining motion.

This motion was defeated. The Chairman said that the motion would be added to the agenda of the next regular meeting of Senate.

82:97. Adjournment

The meeting adjourned at 6:07 p.m.