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Item: Board of Governors Minutes, November 1983

Call Number: UA-1 12.4

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Minutes of a Meeting of the Board of Governors held on Tuesday, November 15, 1983 at 4:00 p.m. in the Board and Senate Room

> PRESENT: Dr. A. Gordon Archibald, Chairman Mr. G. T. H. Cooper Mr. James S. Cowan Mr. John W. Graham Mr. Alan G. Hayman Mr. Tim Hill Miss Zilpha Linkletter, Honorary Secretary Ms. Marilyn D. MacDonald Dr. W. Andrew MacKay Mr. J. A. MacKenzie, MLA Mrs. Shirlee Medjuck

Dalhousie University Halifax, Nova Scotia

Dr. Cliff Murray Mrs. Ruth Murray Mr. Karl Nightingale Ms. Heather Robertson Mr. W. Struan Robertson, Vice-Chairman Dr. Henry Roper Mrs. Judith Sapp Ms. Janine Saulnier Mr. Donald C. R. Sobey Dr. Chester B. Stewart Mr. Sherman Zwicker

Also present were Mr. L. R. Shaw (Vice-President, Finance and Development); Dr. D. M. Cameron (Vice-President, Policy and Planning); Dr. A. M. Sinclair (Vice-President, Academic); Dr. G. A. Klassen (Vice-President, Research); Mr. M. Roughneen (Director of Personnel Services); Mr. M. Wright (Director of Finance); Dr. W. E. Jones, Dr. J. McNulty, and Dr. R. Rodger (Senate Representatives); Mr. R. J. Bowman (Director of Public Relations); Professor B. Crocker (Legal Advisor to the Office of the President); Dr. K. Heard (Editor of the Dalhousie University Brief prepared by Senate); and A. J. Tingley (Secretary).

Regrets were received from Dr. D. A. Eisner, Mrs. P. Weld, and Mr. G. C. Piercey.

Minutes

The minutes of the meeting of October 21, 1983, which had been circulated, were approved.

The President welcomed as representatives of the Senate who will attend Board meetings, voice without vote, as follows:

President's Introductory Remarks

> Dr. W. E. Jones Dr. J. McNulty Dr. R. Rodger

Board Matters

(a) Board Membership

The President reported that the Governor-in-Council had approved the following as appointees to the Board of Governors:

> Hon. Robert L. Stanfield Ms. Mona Campbell Mr. Cedric E. Ritchie Mr. David J. Hennigar

In each case the term of appointment is expected to be 1 November, 1983 to 30 June, 1987.

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Board Matters (continued)

(b) Dalhousie Representatives on the Mount Saint Vincent Board of Governors

The following were appointed as representatives to the Mount Saint Vincent Board of Governors:

Ms. Elizabeth A. Macdonald Ms. Mary Lamb

(c) Schedule of Meetings

The next meeting will be on the third Tuesday of December, December 20. The President stated that a proposed schedule for the period January to June, 1984 will be circulated prior to the next meeting.

(d) President's Council The Board members of this Council will be as follows:

> Miss Zilpha Linkletter Mr. F. B. Wickwire Ms. Heather Robertson Ms. Peggy Weld Mr. Sherman Zwicker Mr. James S. Cowan Mr. Tim Hill

(e) Committee Membership The President proposed members as follows:

(i) Building and Grounds Committee

Mr. James S. Cowan, Chairperson

(ii) Student Relations and Residence Committee

Mr. David Ritcey, Chairperson Dr. Cliff Murray

(iii) Alumni and Community Relations Committee

Mrs. Peggy Weld, Chairperson Mr. Peter Doig

(iv) Committee on Relations with Other Institutions

Mr. John W. Graham, Chairperson Mrs. Ruth Murray Mrs. Patricia Roscoe Dr. Henry Roper Mr. John Moore a student representative (to be nominated by the Student Union) Board of Governors November 15, 1983 Page Three

Board Matters (continued)

(v) Staff Relations Committee

Ms. Marilyn MacDonald, Chairperson
Mr. G. T. H. Cooper
Mr. John Moore
Dr. C. B. Stewart
a student representative (to be nominated by
the Student Union)

All of the above slates were approved.

(a) Staff Relations Committee

This report was presented by Ms. Marilyn MacDonald. The proposed appointments were ratified.

(b) Finance and Budget Committee

Miss Z. Linkletter reviewed the budget process. She expressed particular concern on two points: That there be a balanced budget for the 1984/85 year, and that the M.P.H.E.C. requirements concerning the deficit be satisfied. She and Mr. R. Shaw described negotiations that are taking place with the M.P.H.E.C. with respect to the management of the debt of the university. The President outlined plans now being formulated which are designed to liquidate this debt over a period of years.

The President proposed that authority be granted to the officers of the university to make a formal proposal to the M.P.H.E.C. with respect to the handling of the deficit, subject to the result of discussions with the Investment Committee. Approval was given to this proposal.

Mr. Shaw stated that the budget process for 1984/85 is about to start, and pointed out some of the difficulties that are involved.

(c) Committee on Relations with Other Institutions The President reported that a number of issues are under consideration, which are expected to lead to recommendations being made to the Board of Governors. These include the following:

- (i) Relations with the University of King's College.
- (ii) Consideration of the integration of programmes in Teacher Education, involving Saint Mary's University, Mount Saint Vincent University, and the Nova Scotia College of Art and Design.
- (iii) Due to the elimination of support for the computer network by the government of Nova Scotia to the extent of \$260,000.00 annually, as a result of which Dalhousie provided computer services to other universities in the area, invoices will be sent to these universities indicating what the charges should

Reports of Standing Committees Board of Governors November 15, 1983 Page Four

Reports of Standing Committees (continued) be. While the invoices will not be paid during the current year, it is expected that they will be in the future unless the government reinstitutes its support.

(iv) He has met with the President of the Nova Scotia Agricultural College to discuss the possibility of further cooperation between the two universities.

(d) Building and Grounds Committee Mr. J. S. Cowan reported for this committee.

The Committee has considered the efforts being made to conserve energy. Consultants have been engaged, ninety percent of their reimbursement being paid by the government. Some recommendations have been put into effect, others will be shortly, and still others involving significant initial costs are under consideration. The computer system which monitors the heating and air conditioning is being reviewed.

The renovations to the Forrest Building are continuing.

The President reported on a public hearing that had been held concerning the possible rezoning of the Hart-Butler property. He had attended, and spoke in favor of the proposed rezoning.

(e) Campaign Committee

Mr. D. C. R. Sobey, the Chairman of this committee, reported that planning for the campaign is continuing, and reported on persons who have agreed to serve as active members of the committee.

Mr. Rodger raised the question of Faculty involvement from the point of view of information about what Dalhousie is doing. Messrs. Sobey and Shaw agreed that questions about Dalhousie must be answered. Arrangements for this to be done more effectively are being put into place.

Brief to the Royal Commission A copy of the brief drawn up on behalf of the Senate by Dr. K. Heard, based on input from Faculties and other groups, had been circulated with the minutes. A list of amendments approved by Senate was circulated at the meeting, and is attached hereto as Appendix A.

The President invited comments of Board members. A number took part in a discussion which followed and the President undertook to take the comments made into account in preparing the final version of the submission.

Employee Benefit Plan Mr. Roughneen described a proposed employee benefit plan, to permit election to defer income, as described in a document circulated at the meeting, a copy of which is attached hereto as Appendix B. It Board of Governors November 15, 1983 Page Five

<u>ployee Benefit</u> <u>Plan</u> (continued) was agreed that this should be referred to the Staff Benefits Committee for consideration in detail, and on approval of this committee arrangements would be made to effect the plan before December 31st, subject to ratification by the Board at its December meeting.

Union Contract A contract with the union to which the Dalhousie security people belong has been renewed, under the provincial guidelines.

President's Report

- 1. The President described efforts that are being made with respect to the improvement of funding of the Faculty of Medicine. A major problem is that no compensation is paid to the university for services of Dalhousie staff for work performed in hospitals that is not related to their educational responsibilities.
- 2. There is concern about enrollments in Medicine and Dentistry, because of possible government restrictions. The most recent class in Dentistry is smaller than had been planned, due to a request of government.
- 3. He described certain of the activities surrounding the celebration of the centenary of the Law School. Many graduates of the Law School were present for some of the functions.
- 4. He expressed appreciation to members of the Alumni Association who have helped to arrange meetings which he has been able to attend.
- 5. He has been making increased efforts to establish contact with the business community, and with community leaders generally.
- 6. He acknowledged with appreciation the hard work being done by his colleagues, in the President's Office and elsewhere, and particularly the teaching staff who in may cases are working with large classes under less than ideal conditions.

Adjournment

The meeting adjourned at 5:40 p.m.

Honorary Secretary

A. Gordon Archibald, LL.D., Chairman