

Item: Board of Governors Minutes, April 1997

Call Number: Board of Governors Fonds UA-1, BOG 160 April 1997 and BOG 160 May 1997

Additional Notes:

This document is a compilation of Board of Governors minutes, staff matters and miscellaneous documents for April 1997. The documents have been ordered chronologically and made OCR for ease of searching. The original documents and additional materials for this year which have not yet been digitized can be found in the Dalhousie University Board of Governors fonds (UA-1) at the Dalhousie University Archives and Special Collections.

This document is a digital facsimile of the materials described above. It was digitized on 11 July 2012.

The original materials and additional materials which have not been digitized can be found in the Dalhousie University Archives and Special Collections using the call number referenced above.

In most cases, copyright is held by Dalhousie University. Some materials may be in the public domain or have copyright held by another party. It is your responsibility to ensure that you use all library materials in accordance with the Copyright Act of Canada. Please contact the Copyright Office if you have questions about copyright, fair dealing, and the public domain.

Agenda
Board of Governors
Dalhousie University
April 15, 1997, 4:00 - 6:00 p.m.
University Hall, Macdonald Building

1. Approval of agenda
2. Approval of minutes of 18 March 1997 meeting
3. Report of the Chair
4. Report of the President

Items for decision

- | | | |
|-----|--|----------|
| 5. | Periodic review of clinical appointments in the Faculty of Medicine | Traves |
| 6. | Dalhousie Student Union and Society fees for 1997/98 | Roscoe |
| 7. | Residence rates for 1997/98 | Roscoe |
| 8. | Athletic fees for 1997/98 | McKee |
| 9. | Appointment of new Dalhousie Student Union representatives to the Board | Cowan |
| 10. | Building and Grounds recommendations for A&R budget | Matheson |
| 11. | Nominating Committee recommendations for alumni representation on the Board | Cowan |
| 12. | Consolidation of committees | Stuart |
| 13. | Motion re: Academic titles and appointment of professor emeritus | Stuttard |
| 14. | FASS Building update | Cowan |
| 15. | Motion re: Officers of the Board | Traves |
| 16. | Advisory committee for collective bargaining | Shaw |

Presentation and discussion

17. Feridun Hamdullahpur, Associate Principal, Research and Graduate Studies
Research and development activities at DalTech
- Informal discussion/ coffee break

Items for discussion

- | | | |
|-----|--|--------|
| 18. | NSCHE proposed funding formula | Traves |
| 19. | Year end results from Capital Campaign and Annual Fund | Traves |

Items for information

- | | | |
|-----|---|--------|
| 20. | Memorandum of understanding - Dalhousie Student Union and TUNS Student Union | MacKay |
| 21. | Briefing by the Chair - Operations Committee | Risley |
| 22. | Information exchange | |
| 23. | Adjournment | |

**Board of Governors
Dalhousie University
April 15, 1997
Motions to be Proposed**

- Item No. **BE IT RESOLVED:**
5. **THAT** the Board of Governors approve the Faculty of Medicine's proposal to implement a new appointment process involving periodic reviews instead of tenure for clinical medical faculty as approved by Senate on February 10, 1997.
6. **THAT**, on the recommendation of the Student Relations and Residence Committee, the Board of Governors approve the Dalhousie Student Union fees as presented.
7. **THAT**, the Student Relations and Residence Committee recommends approval to the Board of Governors the 1997/98 schedule of residence room and board rates as presented.
8. **THAT**, on the recommendation of the Student Relations and Residence Committee, effective for the September 1997 registration, athletic fees of \$75 for full-time students on the Studley/Carleton campuses and \$35 for full-time students on the Sexton campus, be approved.
9. **THAT**, upon the recommendation of the Nominating Committee, the Board of Governors approve the appointment of the following individuals to represent the students of Dalhousie University on the Board of Governors effective May 01, 1997 for one year: Mr. Christopher Adams, Ms. Alexandra Dostal, and Mr. Hugh Pierce.
11. **THAT**, on behalf of the Nominating Committee, the Board of Governors approve the number of Alumni representatives on the Board be reduced from six members to four which shall include the President of the Dalhousie Alumni Association.
12. **THAT**, the Board of Governors restructure the composition of the Trustees of the Retirees' Fund so as to strengthen the Board's ability to oversee the investment of that fund, and that the Board consolidate to the extent possible the committee structure for overseeing all university investments.
- 13.(i) **THAT**, in Senate Regulation 3.1.2 the words "holds a full-time appointment outside the university which provides" be deleted and replaced with the words "is not paid by Dalhousie University but has a". And further, it is understood that only academic staff appointments made by the Board of Governors are covered by Regulation 3.1.2, and that for unpaid academic staff, "adjunct" is the only word used to modify the appointment titles listed in Regulation 3.1.1 and the title "Research Associate".

- 13(ii) And THAT, the guidelines regarding post-retirement retention of academic titles and appointments of "Professor Emeritus", as approved by SAPBC November 04, 1996, be adopted.
14. To be distributed.
15. Be it resolved that the Officers of the Board are authorized to consider and approve such matters as are referred to the said Officers by the Board, a Committee of the Board, any Member of the Board, the President or a Vice-President. Notwithstanding the generality of the foregoing, the Officers of the Board shall not have the power:
1. to make recommendations to the Governor in Council, or
 2. to appoint a Chancellor, a President and Vice-Chancellor, a Vice-President, a Principal or a Dean, or
 3. to mortgage, pledge or charge any of the assets of the University unless specifically authorized to do so by a resolution of the Board.

The said Officers shall meet at such time and place as determined by the Chair of the Board and shall conduct their business in the manner determined by the said Officers. Decisions of the said Officers which result in significant agreements with third parties normally shall be reported to the Board.

16. THAT, the Board of Governors approve the composition of the negotiating steering committee be approved as presented.

ADDITIONAL ITEM

WHEREAS, the name Dalhousie University Polytechnic has been approved as the name of the College of Applied Science and Technology which is comprised of the Faculties of Architecture, Computer Science and Engineering; AND WHEREAS the use of the name is to be reviewed; AND WHEREAS the name DalTech is proposed to be used as an alternate term of reference for the said College pending said review; NOW THEREFORE BE IT RESOLVED THAT the said College may be referred to by the name of DalTech until such time as the Board otherwise determines.

Proposed Motion to the Board

BE IT RESOLVED THAT the Officers of the Board are authorized to consider and approve such matters as are referred to the said Officers by the Board, a Committee of the Board, any Member of the Board, the President or a Vice-President. Notwithstanding the generality of the foregoing, the Officers of the Board shall not have the power:

1. to make recommendations to the Governor in Council, or
2. to appoint a Chancellor, a President and Vice-Chancellor, a Vice-President, a Principal or a Dean, or
3. To mortgage, pledge or charge any of the assets of the University unless specifically authorized to so do by a resolution of the Board.

The said Officers shall meet at such time and place as determined by the Chair of the Board and shall conduct their business in the manner determined by the said Officers. Decisions of the said Officers which result in significant agreements with third parties normally shall be reported to the Board.

**Board of Governors
Dalhousie University
Tuesday, April 15, 1997
PROPOSED MOTION**

Item No. BE IT RESOLVED:

14. THAT, on the recommendation of the Steering Committee for the New Academic Building and as endorsed by the Building and Grounds Committee, and subject to soil testing, the New Academic Building should be located on the parcel of land on the north side of University Avenue between LeMarchant and Seymour Streets (commonly known as the Cohn Parking Lot and the adjacent French and German houses).

Proposed Motion to the Board

WHEREAS the name Dalhousie University Polytechnic has been approved as the name of the College of Applied Science and Technology which is comprised of the Faculties of Architecture, Computer Science and Engineering;

AND WHEREAS the use of the said name is to be reviewed;

AND WHEREAS the name DalTech is proposed to be used as an alternate term of reference for the said College pending said review;

NOW THEREFORE BE IT RESOLVED THAT the said College may be referred to by the name of DalTech until such time as the Board otherwise determines.

MINUTES
Special Joint Meeting of the Senate and the Board of Governors
April 1, 1997

Board Members:

James Cowan, Allan Shaw (Chair), Carol Young, Diane Bell, Curtus Cartmill, Joan Conrod, Murray Coolican, Jane Fee (DFA Observer), John Flemming, Fred Fountain, Elaine Gordon, Margaret Langley, Frank Lovely, Bernadette Macdonald, George MacDonald, Brad MacKay, John O'Brien, High Pierce, Colin Stuttard, Peter Stuart, Tom Traves.

Resource: Julia Eastman, Deborah Hobson, Eric McKee, Dale Godsoe, Edward Rhodes.

Regrets: Ann Petley-Jones, Sir Graham Day, Gerald Clarke, Ivan Duvar, Andrew Eisenhauer, Daurene Lewis, Jacqueline Matheson

Introductory Remarks

Dr. Stuttard opened the meeting by welcoming everyone to the historic event in which DalTech would be created and the amalgamated university would become a reality. He recognized all the hard work that had gone before and looked forward with optimism to the future of the amalgamated University. The following newly-elected Senators were recognized and welcomed:

Adam Bell, Susan Guppy, R.P. Gupta, Georges Kipouros, Thomas Rathwell, William Robertson, V. Ismet Ugursal, and Carmichael Wallace.

Dr. Stuttard then noted that three motions were on the joint agenda, but Senate would be asked to vote only on the second motion. He then yielded the chair to Mr. Shaw, Chair of the Dalhousie Board of Governors.

Establishment of the Faculty of Computer Science

Mr. Shaw also welcomed members of the amalgamated university, stating that the teaching and research endeavours of Dalhousie were being strengthened through amalgamation. He introduced three new Board members: Ivan Duvar, Andrew Eisenhower, and John Flemming. Mr. Shaw then moved (Joan Conrod seconded) the motion:

**That, upon recommendation of Senate, effective today the Faculty of
Computer Science is established.**

The motion CARRIED without dissent.

Creation of Dalhousie Polytechnic

Dr. Stuttard resumed the chair to allow Senate to consider the second motion, which he invited Dr. Rhodes to propose. Dr. Rhodes welcomed the assembled Senators and Board members and expressed his happiness that the process of amalgamation was complete and his optimism that the amalgamated institution had a strong, positive future. He also stated that, due to concerns that had been raised about the name "Dalhousie University Polytechnic", the DalTech Board would host a discussion about the current name and submit its findings and recommendation to the Dalhousie Board of Governors by July 1, 1997. Dr. Rhodes moved (Dr. Traves seconded) the motion:

That effective April 1, 1997, a College of Applied Science and Technology is created. The name of the College is Dalhousie University Polytechnic and it shall comprise the Faculties of Architecture, Computer Science and Engineering. The terms of reference of the Dalhousie University Polytechnic Board are as approved by the Dalhousie University Board of Governors on November 19, 1996; and the terms of reference of the Dalhousie University Polytechnic Academic Council are as approved by the University Senate on March 10, 1997.

Several Senators called for discussion regarding the new name of the former TUNS. They asked whether it would be appropriate, therefore, to pass a motion which included the controversial name. Dr. Stuttard clarified that the College needed to have a name because it was being officially created today, but the name was not yet carved in stone and would be reconsidered in accordance with the commitment just given by the mover of the motion. There was no further discussion and the motion was CARRIED without dissent. Under the chairmanship of Mr. Shaw, the motion was then considered by members of the Board. There was no discussion and the motion was CARRIED without dissent.

Appointment of Principal

With Mr. Shaw still in the chair, Dr. Traves, on behalf of the Board of Governors, moved (Mr. Flemming seconded):

That effective April 1, 1997, Dr. Edward Rhodes is the Principal of Dalhousie University Polytechnic.

There was no discussion and the motion was CARRIED without dissent.

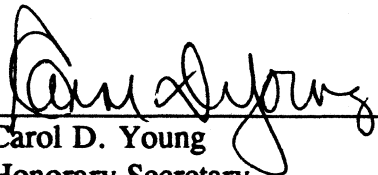
PAGE 3
MINUTES, APRIL 1, 1997

Closing Remarks

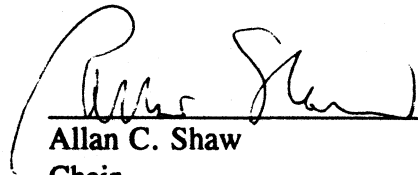
In his closing remarks, Dr. Traves described the history of discussions between TUNS and Dalhousie regarding amalgamation. He recognized the historic excellence of TUNS in both teaching and research. He elaborated the strengths of the amalgamated institution, stressing that the whole will be greater than the sum of individual parts. Dr. Traves welcomed the day's celebration of the amalgamation, but cautioned that there were details that still need to be worked out. He looked forward to the emergence of a new amalgamated Dalhousie culture. He thanked all those who contributed to the process of amalgamation, including the Board, the Senate, and individuals at both institutions. In particular, he recognized the efforts of Julia Eastman, Executive Coordinator of the Dalhousie-TUNS amalgamation process. Dr. Traves and Dr. Rhodes presented Ms. Eastman with an inscribed hard-hat, in recognition of her efforts throughout the amalgamation process. Ms. Eastman stated that she had enjoyed getting to know the people from TUNS during the amalgamation process and expressed her positive hopes for the future of the new University.

Adjournment

The meeting was adjourned at 4:59 p.m.



Carol D. Young
Honorary Secretary



Allan C. Shaw
Chair

Minutes of a meeting of the Board of Governors held on April 15, 1997 at 4:00 p.m. in University Hall, Macdonald Building, Dalhousie University.

Present:

Mr. Allan C. Shaw
Chair

Ms. Nancy Anderson

Mrs. Diane Bell

Mr. Curtis Cartmill

Prof. Joan Conrod

Mr. Andrew Eisenhauer

Mr. Fred Fountain

Dr. Elaine Gordon

Ms. Margaret Langley

Ms. Bernadette Macdonald

Mr. Brad MacKay

Hon. Jacqueline Matheson

Dr. John O'Brien

Mrs. Ann Petley-Jones

Vice-Chair

Mr. Hugh Pierce

Mr. John Risley

Honorary Treasurer

Mrs. Patricia Roscoe

Dr. Colin Stuttard

Mr. Peter Stuart

Dr. Tom Traves

Mrs. Carol Young

Honorary Secretary

Regrets were received from Mr. James Cowan, Mr. John Flemming, Dr. Daurene Lewis, Dr. Frank Lovely, and Mr. George MacDonald.

Also present were: Dr. Deborah Hobson (Vice-President Academic & Research), Mr. Bryan G. Mason (Vice-President Finance & Administration), Dr. Edward Rhodes (Principal DalTech), Mr. Eric McKee (Vice-President Student Services), Ms. Dale Godsoe (Vice-President Development & Alumni Affairs); Dr. Jane Fee (President, Dalhousie Faculty Association); Mr. Brian C. Crocker (University Secretary & Legal Counsel); Mr. W.H. Lord (Director, Facilities Management); Dr. Feridun Hamdullahpur (Associate Principal, Research & graduate Studies); Mr. Ian Nason (Director, Financial Services); Ms. Michelle Gallant (Director, Public Relations); Dr. John Ruedy (Dean, Faculty of Medicine), Dr. Philip Rosson (Dean, Faculty of Management); Ms. Julia Eastman (Coordinator, Policy Development), Mr. Brian Christie (Executive Director, Office of Institutional Affairs), Mr. William Straitton (Director, Capital Campaign); Mr. Murray McIsaac (Vice-President, Major Customer Accounts, MT&T), Mr. Eric Floyd (Account Manager, MT&T); Mr. Christopher Adams (Incoming President, Dalhousie Student Union); and Ms. Sharlene Drake (Secretary).

The Chair called the meeting to order at 4:10 p.m.

Approval of Agenda

Board members agreed to approve the agenda as distributed with the addition of one item under items for decision regarding the use of the name of Dalhousie University Polytechnic and the deferral of one item under items for decision, the Buildings and Grounds Committee recommendation for the A&R budget.

Minutes for Board Meeting of March 18, 1997

Ms. Bell moved and Mr. MacKay seconded a motion that the Minutes of the March 18, 1997 meeting of the Board of Governors be approved as circulated. The motion carried.

Report of the Chair

Mr. Shaw welcomed new Board members - Mr. Andrew Eisenhauer and, in their absence, Mr. Ivan Duvar and Mr. John Flemming.

Mr. Shaw welcomed Ms. Jennifer Feron to the meeting. She was a winner of the Governor's Award presented annually to students for their contributions to the quality and vitality of the University, and the achievement of its mission, both through their academic accomplishments and through their involvement in other aspects of campus life. These awards are presented at the Student Appreciation Night and as Ms. Feron was unable to attend the banquet, she was invited to the meeting to accept her award. Ms. Feron earned a Bachelor of Arts degree in 1992, an Advanced Major Certificate in 1993, and will graduate this year with a combined Bachelor of Laws/ Master of Health Services Administration. She is being honoured for her participation in community service at Northwood Manor, the Red Cross, the Nova Scotia Student Aid Higher Appeals Board, Faculty of Laws Financial Awards Committee, Dalhousie Security Education Committee, and as Coordinator of Tiger Patrol since its inception. Ms. Feron was presented with the award by Mr. Shaw.

Mr. Shaw welcomed Mr. Murray McIsaac and Mr. Eric Floyd, representatives of MT&T to the meeting. They presented two cheques to the university, a contribution of \$75,000 to the Capital Ideas Campaign for the Chair in Informatics in the Faculty of Management which was accepted by Mr. Risley and Dr. Rosson and the second which was accepted by Dr. Rhodes in the amount of \$50,000 for the Master of Engineering program in Internetworking Engineering.

Dr. Traves thanked MT&T for their generous gift. The study of informatics is a new area of emphasis within the Faculty of Management. The university has decided to allocate one of its Killam Chairs to the Faculty of Management to go along with the appointments being sponsored by MT&T. The Master of Engineering program in Internetworking Engineering was developed by TUNS and is an innovative program, which will be offered through the distance education mode, will attract first-class minds to the university and will put the university on the map

internationally. These gifts, from one of the leading corporations in the province, are an excellent means of symbolizing the new Dalhousie and the partnerships that are part of the new Dalhousie.

Mr. McIsaac commented that while MT&T have been downsizing and reviewing corporate strategy, two truths have become obvious: their commitment to Nova Scotia and that education and communications infrastructure are cornerstones to the future development of Nova Scotia.

Mr. Shaw thanked Mr. Curtis Cartmill and Mr. Brad MacKay for their contributions to the Board. Mr. Hugh Pierce has been reelected to the Board for the coming year. Mr. MacKay and Mr. Cartmill were presented with copies of volume one of *The Lives of Dalhousie* by Peter Waite.

Mr. Shaw also presented a copy of Peter Waite's book to Ms. Joann Griffin in thanks for her contributions to the Board since 1993. Mr. Shaw expressed his personal thanks as well as those of Board members for her service, innovation, planning and effort that she put into all of the projects in which she has been involved.

Mr. Shaw advised that the Officers, at their meeting on April 3, 1997, agreed that Dalhousie has no claim to the estate of Allan D. Foulis and has advised the executor that Dalhousie University would not be pursuing any claims to the estate.

Mr. Shaw thanked those members who had attended the historic joint Senate and Board meeting on April 01, 1997. Motions were passed regarding the creation of DalTech, the naming of Dr. Rhodes as Principal, and the establishment of the Faculty of Computer Science. He indicated that discussions will be ongoing regarding the name for Dalhousie University Polytechnic (DalTech).

Report of the President

Dr. Traves formally thanked Board Members for their support during the amalgamation process and especially Mr. Andrew Eisenhauer and Mr. Allan Shaw for their decisive leadership at the beginning of discussions to amalgamate Dalhousie and TUNS. Dr Traves advised that it has been a fascinating, exciting, periodically frustrating, but fundamentally rewarding process and what made it easier was the leadership and vision of members of the Board. Dr. Traves noted that it is gratifying to be at the first post-rationalization Board meeting. In the spirit of amalgamation, a series of advertisements will be run in the Chronicle Herald & the Daily News over the next several months, explaining what the new university is all about and highlighting the strengths of the amalgamated university. Costs of the advertisements have been paid for by supporters and friends of the university - thanks to all of the corporations involved - a reflection of the new kind of partnerships we would like to see in the future of the university.

Dr. Traves made two announcements about individuals that reflect honour on the individuals and the university as well: Charlotte Sutherland, Director of Advancement Services, at the recent Atlantic Fundraising Awards, received the Outstanding Fundraising Executive Award, an honour richly deserved and a positive reflection of the whole team which she leads. The second honour is to Dale Godsoe, who will be receiving an honorary degree at Mount Saint Vincent University on May 9, 1997.

Dr. Traves reported that approximately 3000 students from our student body of about 13,000 - just under one third of the undergraduate student body of 9,500 - are involved in co-op, work study, and experiential learning. This is well beyond anything else that occurs in the region. We provide our students valuable experience and the university will spend more time in the future building on this.

The rationalization initiative has reached a very happy conclusion with the amalgamation with TUNS and the formation of the Metro Halifax University Consortium. The question now remains of how Dalhousie can maximize new opportunities in this new environment. We need to assess what that environment is, who we are, the availability of funding and partnership opportunities, how well we are equipped to deal with them, what internal changes are needed to seize opportunities, external relations strategies, - in short, the development of a strategy for Dalhousie. Dr. Traves reported that he has arranged to bring together the senior academic leaders of the university in the summer to launch a discussion and, at end of the summer, bring back to the Board a paper that will outline, in a preliminary form, the strategic direction of the university. Discussions of the paper will follow. This will be an interesting and important process and the Board will be kept informed at each step of the way.

Items for decision

Periodic review of clinical appointments in the Faculty of Medicine

The document, informally called the CAPR (Continuing Appointment with Periodic Review) document, was approved by Senate on February 10, 1997. Dr. Hobson introduced the document which will amend the Senate Regulation concerning appointments, tenure and promotion by adding a section. She explained that regular academic appointments to complement positions begin with a three year probationary tenure track appointment, at the end of which a faculty member is reviewed by a peer review process and then recommended to move into a tenure phase. At the end of the second year in the tenure phase, the person is considered for tenure by a very extensive peer review process and if the recommendation is positive, the person is awarded a tenured appointment. This model does not work for the clinical faculty as they are not paid from

the operating budgets of the university the way other appointments are and they are not only working as educators in the university, but also as clinicians in hospitals. Dr. Hobson asked that the Board not consider the amendment as circulated by Dr. Stuttard as this proposal has come forward with the strong support of Senate.

Dr. Ruedy advised that this document contains the essence of discussions that began in the Faculty four years ago and approved two years ago. The core clinical faculty are institutionally based physicians, most of whom are in the teaching hospitals in Halifax & Saint John. Medical education is based on applying a social learning theory - students at various levels learning together in an environment in which patient care is being delivered and there has been a progressive shift towards more of curriculum delivery to this core of learning. To provide the breadth of the environment required, the Faculty has had to keep up with the specialization that has occurred in medical care. The number of clinical faculty required has therefore increased and as the demand could not be met by the university budget, alternative means of providing substantive support to this core faculty were developed. The university budget amounts to \$9M, income from partnerships is \$26M, and total clinical earnings amounts to about \$70M so that increasingly the academic functions have become financially dependent on voluntary contributions of clinical members to a fund which supports other members of the clinical faculty so that they are able to pursue academic functions. The University dollar is no longer the predominant dollar which supports the system so income security, which is part of the tenure system, is meaningless in the clinical faculty. The clinical faculty believe that the tenure system is not an accountable system and believe that the profound changes that are occurring in education must provide for a periodic review of overall function of the faculty members.

Dr Ruedy indicated in response to a question by Mrs. Petley-Jones that the clinicians' response has been variable and other schools without tenure have not been affected in the satisfaction level of faculty and found no discriminating effect between those who are in the tenure track and those who are not.

Following Dr. Stuttard's introduction of the amendments to the CAPR document, Dr. Traves presented the motion (Mr. Cartmill seconded) that the original document be approved. Additionally Dr. Traves moved that the Board refer the amendments back to Senate for consideration and discussion, and the Board then take further advice from Senate at a future meeting. The Board would then deal with any amendments that might arise from future recommendations by the Senate. Dr. Fee indicated that although the DFA does not represent the clinical faculty - they are not members of the bargaining unit - they are members of the Faculty Association, and the DFA does represent them in issues concerning the terms and conditions of their employment. The DFA was not consulted in the development of the proposal and the concerns surrounding the issue of the elimination of tenure. The motion carried.

Student Union and Society Fees for 1997/98

Mrs. Roscoe moved and Mr. Cartmill seconded the motion that on the recommendation of the Student Relations and Residence Committee, the Board of Governors approve that the Dalhousie Student Union fees be presented as approved. The motion carried.

Residence rates for 1997/98

Mrs. Roscoe moved and Ms. Langley seconded the motion that the Student Relations and Residence Committee recommends approval to the Board of Governors the 1997/98 schedule of residence room and board rates as presented. Responding to a question by Mr. MacKay, Mr. McKee indicated that the rates will come into effect on September 01, 1997. The motion carried.

Athletic fees for 1997/98

Mrs. Roscoe moved and Mr. MacKay seconded the motion that on the recommendation of the Student Relations and Residence Committee, effective for the September 1997 registration, athletic fees of \$75 for full-time students on the Studley/Carleton campuses and \$35 for full-time students on the Sexton campus be approved. The motion carried.

Appointment of new DSU representatives to the Board

Mrs. Young moved and Mrs. Roscoe seconded the motion that on behalf of the Nominating Committee, the Board of Governors approve the appointment of the following individuals to represent the students of Dalhousie University on the Board of Governors effective May 01, 1997 for one year: Mr. Christopher Adams, Ms. Alexandra Dostal, and Mr. Hugh Pierce.

Mr. MacKay introduced Mr. Adams to the Board and the nominees were congratulated and welcomed by Mr. Shaw.

Buildings and Grounds Committee recommendations for the A&R Budget

At the request of the Chair of the committee, the item was deferred.

Nominating Committee recommendations for the alumni representation on the Board

On behalf of the Nominating Committee, Dr. Traves moved and Mr. MacKay seconded the motion that the Board of Governors reduce the number of Alumni representatives on the Board from six members to four, which shall include the President of the Alumni Association. The motion carried.

Consolidation of Committees

Mr. Stuart moved and Mr. Fountain seconded the motion that the Board of Governors restructure the composition of the Trustees of the Retiree's Fund so as to strengthen the Board's ability to oversee the investment of that fund, and that the Board consolidate to the extent possible the committee structure for overseeing all university investments. The motion carried.

Academic Titles and Appointment of Professor Emeritus

Dr. Stuttard moved and Dr. Traves seconded the motion that (I) in Senate Regulation 3.1.2 the words "holds a full-time appointment outside the university which provides" be deleted and replaced with the words "is not paid by Dalhousie University but has a". And further it is understood that only academic staff appointments made by the Board of Governors are covered by Regulation 3.1.2, and that for unpaid academic staff, "adjunct" is the only word used to modify the appointment titles listed in Regulation 3.1.1 and the title "Research Associate". And (ii) that the guidelines regarding post-retirement retention of academic titles and appointments of "Professor Emeritus", as approved by SAPBC on November 04, 1996, be adopted. The motion carried.

FASS Building Update

Mr. Mason indicated that thirty-one expressions of interest had been received by the Steering Committee, eleven of whom have been invited to provide more complete proposals. This field will be narrowed to two to four, one of which will be chosen by June 30, 1997. Following a review of the campus plan and various sites, the following motion has been proposed: Hon. Justice Matheson moved and Mr. Pierce seconded the motion that on the recommendation of the Steering Committee for the New Academic Building and as endorsed by the Buildings and Grounds Committee, and subject to soil testing, the New Academic Building should be located on the parcel of land on the north side of University Avenue between LeMarchant and Seymour Streets (commonly known as the Cohn Parking Lot and the adjacent French and German houses). A question was raised regarding the loss of parking spaces and Mr. Mason indicated that the current thinking for the plan will call for one level of parking below the building which will replace most of the spaces currently on this site. The French and German houses will become part of the site, as may other adjacent houses. The motion carried.

Officers of the Board

Dr. Traves brought the following motion to the Board at the urging of some Board members that the implicit assumption that the Officers function as an executive group between meetings of the Board needed to be formalized. Dr. Stuttard previously raised the issue that it was unclear whether there was explicit authorization for the Officers to function as a collectivity. As a result, Brian Crocker was asked to draft the motion. Dr. Traves proposed the motion (seconded by Mrs. Roscoe) that be it resolved that the Officers of the Board are authorized to consider and approve such matters as are referred to the said Officers by the Board, a Committee of the Board, any Member of the Board, the President or a Vice-President. Notwithstanding the generality of the foregoing, the Officers of the Board shall not have the power: (1) to make recommendations to the Governor in Council, or (2) to appoint a Chancellor, a President and Vice-Chancellor, a Vice-President, a Principal or a Dean, or (3) to mortgage, pledge or charge any of the assets of the university unless specifically authorized to do so by a resolution of the Board.

The said Officers shall meet at such time and place as determined by the Chair of the Board and shall conduct their business in the manner determined by the said Officers. Decisions of the said Officers which result in significant agreements with third parties normally shall be reported to the Board. Dr. Stuttard proposed an amendment that would delete the words of the motion "which result in significant agreements with third parties normally". Following a discussion regarding the necessity of the motion, the Board voted on the amended motion which was carried.

Advisement Committee for Collective Bargaining

The membership of the committee was set out in a memo to the Board from the President dated 07 April 1997. Mrs. Young moved and Miss Macdonald seconded the motion that the Board of Governors approve the composition of the negotiating steering committee be approved as presented. The motion was carried.

Motion re: the use of the name Dalhousie University Polytechnic

Dr Traves reminded the Board that there is continuing internal discussion regarding the proposed name but that we have moved by practice to the use of the name DalTech. It is now formally required for the Board to approve the use of the term DalTech and this will facilitate trademarking the name. Dr. Traves presented the motion, which was seconded by Dr. Rhodes, that whereas the name Dalhousie University Polytechnic has been approved as the name of the College of Applied Science and Technology which comprises the Faculties of Architecture, Computer Science and Engineering; and whereas the use of the name is to be reviewed; and whereas the name DalTech is proposed to be used as an alternate term of reference for the said College pending said review; now therefore be it resolved that the College may be referred to by the name of DalTech until such time as the Board otherwise determines. Dr Stuttard moved that the name Daltech should also be registered. The motion and the amendment carried.

Presentation and discussion

Mr. Shaw introduced Dr. Feridun Hamdullaphur, Associate Principal, Research and Graduate Studies at DalTech who provided an overview of research activities ongoing at DalTech. DalTech is one of the major research and design-based research institutions in the province. The research is carried out in the three faculties (Architecture, Computer Science & Engineering) but also in a number of research centres where industrial-based research is conducted. Research activities have increased from 1994/95 at a level of \$6M to 1996 at \$7.2M. Thirty-five percent of research revenues come from grants, 15 percent from international development activities and 50 percent from contracts. Despite the decline in the number of faculty members they have generated increasing research revenues, remaining above the national average. Various types of research are undertaken in fifteen countries ranging from energy management and production to environmental activities. One of the objectives of research at DalTech is to serve industry in Nova Scotia, to improve their productivity or produce new technology. Graduate students are involved in all levels of research. Dr. Hamdullaphur then provided background on various research projects that are currently ongoing.

Dr. Traves thanked Dr. Hamdullaphur for his presentation and noted the emphasis on contracts verses grant research at DalTech. As federal government granting resources decline, DalTech is leading the way in locating new sources of funding. The rest of the university can learn from the successes of DalTech. Dr. Traves also commented on a recent tour he had taken or some of the projects and how impressed he had been both with the level of activity and the ingenuity that lies behind the projects. The possibility of an open house had recently been raised at Senate and Dr. Traves suggested that a tour would be exciting and worthwhile.

Items for discussion

NSCHE proposed funding formula

Dr Traves reported that discussions have been ongoing with NSCHE in the past weeks and although some progress has been made, much remains to be accomplished. Council acknowledged that they have made a number of calculation errors in the formula as they constructed it, so the initial assumption that we would be down \$3M in funding if the proposal went forward has been amended. Mr. Mason and Mr. Christie have prepared a draft document which raises major issues - it identifies serious policy issues with respect to Dental and Medical School funding which the individuals who had prepared the formula were unaware of and these have huge financial implications for Dalhousie. There are potentially millions of dollars worth of changes if they go through and we would move from a deficit position to a balanced position or a positive position. A quiet strategy has been adopted - essentially pressing Dalhousie's case with a view to seeing if the Council will acknowledge that the basis for many conclusions are unsubstantiated. Following clarification on these and other issues that are raised in the document, a more public and political strategy would then be developed, if necessary. Dr. Traves remains modestly optimistic that the Council will be responsive and positive changes will result.

Year end results from the Capital Campaign and the Annual Fund

The circulated document reflects all funds raised from the time of the launch of the campaign. The campaign stalled in the first year and only after significant adjustments were made in the campaign team, and specifically when Mr. Risley joined as Chair, did progress become evident. The original target was set at \$35M. Since then a broader definition has been agreed upon of what would be included - all funds raised through development activities. To date we have raised almost \$40M during the campaign phase. The 1996 Annual Fund campaign records a very slight decrease at \$1.4M. The strategy of maintaining the Annual Fund, while at the same time developing new sources of money, has been successful. Dr. Traves extended a personal thanks to those who have devoted time and energy - John Risley, the campaign team, Carol Young - Chair of the Development Committee, Ed Harris - Chair of Planned Giving Committee, Fred Fountain - Chair of the Dalhousie Crown Foundation, Doug Reid - Chair of the Annual Fund, Rod McLennan - Chair of the 1818 Society, Donald and Marilyn Cameron - Co-Chairs of the Parents' Fund, Gaye Wishart and the late Ken Dunn - Co-Chairs of the Faculty and Staff Campaign,

Andrea Retteghey-McGee - Chair 1996 Grad Class Challenge, Curtus Cartmill - Chair 1997 Grad Class Challenge, and Brad MacKay - President of Dal Student Union - all have contributed leadership to the university and we are now seeing the results. Dr. Traves also extended best wishes to Wes Campbell as incoming Chair of the Annual Fund and Stewart McInnes who will chair the 1818 Society.

Memorandum of Understanding - DSU and TUNS Student Unions

Brad MacKay indicated that the MOU, which forms the basis for the formal agreement, is available in the Council Office for anyone who wishes to see it. By January 1998, there will be a formal agreement in place to merge the Student Councils of Dalhousie and TUNS. The MOU outlines the issues that remain to be resolved in the coming year, including society structures, ancillary fees, and the health plan. It also outlines the interim agreement regarding fees and representation for the coming year.

Briefing by the Chair - Operations Committee

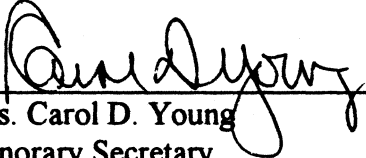
Defer to a future meeting.

Information Exchange

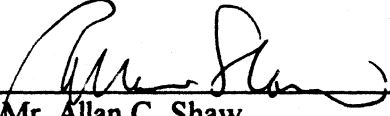
Ms. Godsoe thanked all the volunteers and her staff - Bill Straitton (Capital Ideas Campaign), Charlotte Sutherland (Planned Giving), Mary Ann Daye (Annual Fund), and Ann Vessey (Administrative Assistant), and also welcomed Ann Petley-Jones as the incoming Chair of the Development Committee and thanked her for her assistance with the Art Gallery Campaign.

Adjournment

The Chair asked Board Members only, along with Dr. Fee, to remain for an *In-Camera* session.



Mrs. Carol D. Young
Honorary Secretary



Mr. Allan C. Shaw
Chair