

Item: Board of Governors Minutes, November 1990
Call Number: Board of Governors Fonds UA-1, 57.3

Additional Notes:

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BOARD OF GOVERNORS
DALHOUSIE UNIVERSITY

AGENDA

Tuesday, November 20, 1990 - 4:00 p.m.
Board and Senate Room

1. Minutes of Board Meeting of October 16, 1990 (enclosed)
2. Approval of Agenda
3. Board Matters
 - (a) Board Representative on Senate Library Committee
4. Reports of Standing Committees
 - (a) Buildings and Grounds Committee
 - (b) Finance and Budget Committee
 - (c) Staff Relations Committee
 - (d) Student Relations and Residence Committee - Statement of Principles on Student Relations at Dalhousie (enclosed)
5. Report from President's Advisory Council on Athletics
6. Mission Statement - Commentary (enclosed)
7. Progress Report on Student Financial Aid Package
8. Report on Statutory Joint Board/Senate Meeting
9. President's Report
10. Other Business

Enclosure for information

University Affairs - November 1990

Minutes of a Meeting of the
Board of Governors held on Tuesday,
November 20, 1990 at 4:00 p.m. in
the Board and Senate Room

Dalhousie University
Halifax, Nova Scotia

PRESENT: Mr. George C. Piercey, Chairperson
Mr. Charles Aldrich
Mr. David J. Almon
Dr. Marie Battiste
Dr. Howard C. Clark
President
Mr. Ralph Cochrane
Dr. Fay Cohen
Mr. J. Dickson Crawford
Dr. Donna M. Curry
Honorary Secretary
Mr. H. Lawrence Doane
Mr. Fred S. Fountain
Mrs. Linda Fraser
Mrs. Lorraine Green
Honorary Treasurer
The Hon. T. Alex Hickman
Dr. Om P. Kamra
Mr. Donald A. Kerr

Mr. Joseph Loughheed
Mr. Thomas E.G. Lynch
Mrs. Annemarie Macdonald
Ms. Bernadette Macdonald
Dr. Albro MacKeen
Mr. Donald Manson
Mr. Norman Newman
Judge Ian H.M. Palmeter
Mrs. Ruth Pulsifer
Dr. Judith Ritchie
Mr. Allan C. Shaw
Vice-Chairperson
Dr. Donald C.R. Sobey
Ms. Maxine Tynes
Miss Barbara Walker
Mrs. Peggy Weld
Vice-Chairperson
Mr. Robert Zed
Mr. Sherman Zwicker

Also present were Dr. Denis Stairs (Vice-President, Academic and Research); Mr. Bryan G. Mason (Vice-President, Finance & Administration); Mr. Eric A. McKee (Vice-President, Student Services); Mr. Henry E. Eberhardt (Vice-President, External); Mr. Brian C. Crocker (University Secretary & Legal Counsel); and Ms. Elizabeth A. Merrick (Secretary).

Regrets were received from: Dr. D. Wayne Bell, Mr. Peter Doig, Dr. Patrick Lane, Mr. George MacDonald, Hon. Jacqueline Matheson, Sister Patricia Mullins, Mrs. Patricia Roscoe.

Welcome

Mr. Piercey extended a welcome to Dr. Donald Sobey who was attending his first meeting since being reappointed to the Board.

Agenda

With the Board's consent, two items were added to the agenda; namely, "Report on Annual Fund" and "Changes to the DFA Collective Agreement".

Minutes

The Minutes of the Board meeting held on October 16, 1990 were approved as circulated.

Board
Matters

Board Representative on Senate Library Committee

The Board was informed that Mrs. Annemarie Macdonald had agreed to serve as the Board's representative on this committee. The Board gave its approval to this appointment.

Reports of
Standing
Committees

Buildings and Grounds Committee

Mr. Newman reported on the following projects:

Chemistry Building - Plans for renovations to the fifth floor have been drawn up, and the roof of the building is now being repaired. Work is progressing well.

Campus Master Plan - A short list of consultants is being considered and an announcement is expected to be made in the near future.

Macdonald Science Library - Planning work is underway to determine the feasibility of housing the offices of the Vice-President External, Development, Alumni Affairs and Public Relations in this building. Work on the project is to be undertaken only if funds become available.

Studley Field - Information gathered from a preliminary survey on construction of a parkade/playing surface on Studley Field has produced several interesting aspects which warrant further investigation. The project will cost about \$10 million.

Finance and Budget Committee

Mr. Doane said this Committee would start considering the 1991-92 budget at its next meeting. A more detailed report would be presented to the Board at its December meeting.

Staff Relations Committee

Mrs. Green reported that the conciliation process between the University and the Dalhousie Staff Association was still under way. A conciliation meeting was scheduled for December 5th to continue discussions. The Staff Relations Committee, she added, was presently considering a number of initiatives recommended in the Financial Strategy Committee's Final Report and would report further to the Board at a future date.

Student Relations and Residence Committee

As the Chair of this committee had not yet arrived at the meeting, Mr. McKee was invited to report on this item. He reminded the Board that as a result of concerns raised by students at the June meeting a proposed Statement of Principles on Student Relations at Dalhousie had been referred back to the Committee for further consideration. The Committee had met in mid October and after extensive discussion it had agreed to one change in the original text (i.e. the word "should" was changed to "will"). Mr. McKee said the revised Statement was being presented today with the Committee's recommendation that

The Board of Governors approve the proposed Statement of Principles Relating to Student Relations at Dalhousie University.

On motion, the Statement (Appendix A) was APPROVED.

Report on
Annual Fund

Mr. Doane, Chair of this year's Annual Fund, reported that over 65% (i.e. \$654,000.00) of the Fund's \$1 million goal had been pledged or donated to date. The 1818 Society, he said, was moving quickly at \$226,500 and was 77% ahead of last year in dollar figures and 57% ahead of 1989 in terms of membership. A recent telethon in Toronto had resulted in a significant response of 93 pledges, mostly from arts and commerce graduates. Mr. Doane was pleased to report that his solicitation of Board members was proceeding very well and that he was looking forward to 100% participation from target group.

President's
Advisory
Council on
Athletics

Mr. Lynch, Chair of this Committee, presented a report (circulated at meeting) on how the \$225,000 raised in 1989-90 through the voluntary student athletic and recreation services fee established by the Board last year had been used. The report also included a chart showing how revenue raised through the increased fee of \$45.00 which had been approved by the Board this spring was being expended in 1990-91. Mr. Tony Martin, Director of Athletics and Recreation Services at Dalplex, was present at the meeting and was invited to comment on the athletic fee expenditures for 1990-91. He explained that this year's athletic and recreation fee revenue would provide students with a 50% fee reduction for fitness classes, with a number of improvements to the intramural program, with free access to varsity events, and would support a variety of special student events throughout the year. In addition, fee revenue would also be used to protect athletic and recreational services programs (club, intramural and varsity) from erosion caused by budget cuts over the past three years. As was done last year, Mr. Martin said, a \$100,000 capital allotment had been set aside for major facility enhancement but no decision would be made on disbursement of these funds until the University had reached a decision about Studley Field. Mr. Lynch concluded discussion on this item by saying that further reports would be made to the Board early in the new year.

Mission
Statement
Commentary

President Clark presented a document entitled Commentary on The Mission Statement of Dalhousie University (pre circulated). This document, he informed the Board, had been prepared as an amplification of the one-page Mission Statement which the Board had approved a year or so ago. The document, he said, had been approved by Senate as a general commentary and background statement to the Mission Statement, and the Board was being asked today to do the same. Steps would be taken over the next few years, Dr. Clark added, to move towards the goals set out in the Mission Statement, and the Board would be kept informed of these steps in due course. It was recommended, and AGREED, that

**The Board of Governors approve the "Commentary"
on the Mission Statement of Dalhousie University.**

Student
Financial
Aid

Mr. McKee reminded Board members that the tuition fee policy approved by the Board in June had provided that 25% of the additional fee revenues be set aside to aid accessibility through scholarships, bursaries and student employment programs. He reported that he and Mr. Gordon Steedman, Director of Awards, had met with Student Union representatives, that these consultations had gone well, and that agreement had been reached on most aspects of a student financial aid package. Mr. McKee said he was now preparing a proposal, in consultation with students, which would be considered by the appropriate Senate and other committees. He expressed optimism that a comprehensive financial aid package would be presented to the Board in December. Mr. Lougheed commented that while students were pleased with the consultation process thus far, there still was a difference of opinion on the philosophical question about the difference between bursaries and scholarships (i.e. student need vs. academic merit). The Student Union, he informed the Board, supported the philosophy of bursaries only at the undergraduate level. In response to Dr. Kamra's query whether the 25% of additional fee revenue for student financial aid would apply for this year only, Mr. McKee responded that this commitment of funds would be on-going but that the particular distribution of the funds might differ in future years.

Report on
Statutory
Board/Senate
Meeting

Dr. Clark reported that, with the agreement of the parties concerned, this statutory meeting had been held in mid November this year rather than in October. Discussion had concentrated on Senate's role in implementing the Financial Strategy Committee's Report, and on the work COSMIC was doing. Both the Board and Senate representatives felt their discussions had been very useful and they have suggested a further meeting in the spring.

Changes to
D.F.A.
Collective
Agreement

At the request of the Chair, Dr. Stairs explained that the proposed changes to the collective agreement (Appendix B) had resulted from the outcome of a particular grievance, and had been worked out by the the Association/Board Committee to clarify ambiguities in the collective agreement relating to payment of the overload stipend. These changes now required Board approval, and a motion was presented (Clark/Shaw) that

The attached changes (Appendix B) to Clauses 20.08, 20.09 and 22.01 of the Collective Agreement between the Governors of Dalhousie College and University and the Dalhousie Faculty Association be approved.

The motion CARRIED with three members (Drs. Ritchie, Kamra and Cohen) abstaining from voting.

President's
Report

Dr. Clark, in presenting his report (Appendix C), commented on CONSUP's slow progress in developing responses to the various recommendations of the Nova Scotia Higher Education Council on the roles and planned capacities of provincial universities, and on his recent meeting with NSCHE to discuss targeted funding. The President added that he, Mr. Piercey, Mr. Shaw and Mr. Eberhardt had met last week with a group of government officials to discuss the Financial Strategy Report and to explain to them the steps being taken by the University to implement this report. The meeting was considered useful in keeping government informed about the university's financial situation.

Dr. Clark commented on other items in his Report which included the very successful alumni receptions held recently in various locations and the major role the Chancellor had played in these gatherings; the expanded recruitment efforts by the Registrar's Office in the Maritimes and elsewhere in Canada over the past few years; and the recent visit by two representatives of the Mendeleev Institute of Technology in Moscow to discuss an exchange agreement in environmental management and other areas of mutual interest, including possible cultural and student athletes exchanges.

Dr. Clark then spoke about the document distributed with his Report which contained changes recently approved by Senate in the composition of the Honorary Degrees Committee and in the procedures for selecting honorary degree recipients. He noted that the Chancellor and two Board Members had been added to the Committee and added that the Board would be asked to appoint its representatives to the Committee at its December meeting.

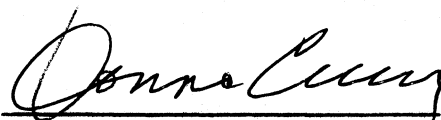
At the conclusion of his commentary, Dr. Clark noted the sudden death last week of Dr. John Graham of the Department of Economics. Dr. Graham, he said, had been a most distinguished member of Dalhousie and probably was the longest serving faculty member at the time of his death. Mr. Zwicker added a few words of tribute for the substantial role Dr. Graham had played in the enhancement of municipal government in Nova Scotia and other provinces.

Other
Business

Mr. Cochrane thanked Board members for their support of the DSU's Christmas party for underprivileged children this year, and he invited Board members to attend the upcoming event.

Adjournment

The meeting adjourned at 5:05 p.m.



Donna M. Curry, M.D.
Honorary Secretary



George C. Piercey, Q.C.
Chairperson