Archives and Special Collections



Item: Senate Minutes, September 1986

Call Number: UA-5, Accession 2007-039, Box 6

Additional Notes:

This document is a compilation of Senate minutes, staff matters and miscellaneous documents for September 1986. The documents have been ordered chronologically and made OCR for ease of searching. The original documents and additional documents for this year which have not yet been digitized can be found in the Dalhousie University Senate fonds (UA-5) at the Dalhousie University Archives and Special Collections.

The original materials and additional materials which have not been digitized can be found in the Dalhousie University Archives and Special Collections using the call number referenced above.

In most cases, copyright is held by Dalhousie University. Some materials may be in the public domain or have copyright held by another party. It is your responsibility to ensure that you use all library materials in accordance with the Copyright Act of Canada. Please contact the Copyright Office if you have questions about copyright, fair dealing, and the public domain.

DALHOUSIE UNIVERSITY

MINUTES

O_F

SENATE MEETING

Senate met in regular session in the Senate and Board Room on Monday, 8 September 1986 at 4:00 P.M.

Present with Mr. W.E. Jones in the chair were the following:

Andrews, Antoft, Atherton, Betts, Birdsall, Borwein, Bradfield, Braybrooke, Cameron D.M., Cameron T.S., Casey, Caty, Chaytor, Christie, Cohen A.D., Comeau, Cromwell, Cross M.L., Dolan, Duff, Egan, Fingard, Flint, Forgay, Fournier, George, Gesner, Ghose, Gold, Gratwick, Haley, Hare, Helleiner, Hersom, Huber, James, Johnston D.M., Jones D.W., Laidlaw, LoLordo, MacDougall, MacMullin, Mago, Maloney, Mangalam, McDonald D., McLaren, Murray, Myers, O'Brien D.W.P., O'Shea, Oore, Ozier, Pooley, Pross, Retallack, Ritchie, Rodger, Ruf, Schenk, Schroeder, Seth, Sharp, Sherwin, Sinclair, Sodhi, Stern, Stewart M., Storey, Sutherland, Tan K.K., Tonks, Waite, Walker, Waterson, Wien, Wood, Yung, Zackariasen.

Regrets: Jones J.V., Konok, Precious, Wassersug, Writer.

The meeting had been preceded by a Wine and Cheese reception providing senators with an opportunity to meet with Dalhousie's new President, Dr. Howard C. Clark.

86:101.

Mr. Jones welcomed senators back to the university for the fall term and particularly welcomed Mr. H.C. Clark to his first meeting of Senate as President of Dalhousie University. He also welcomed the students elected to membership on Senate, namely, Mr. Jamie MacMullin, President of the Student Union, and Ms. Kelly Sharp, Dean Dolan, Daisy McDonald, Addesh Mago, and Runjan Seth.

86:102.

Minutes of Previous Meeting

Mr. Jones reported that the name of Mr. Stanley Cameron had been omitted from the minutes of the meeting of 11 August 1986. Receiving no other recommendations for amendments, the minutes were approved upon motion (Sherwin/Wien). 86:103.

The Agenda

Mr. Jones recognized that the agenda for the meeting appeared to be lengthy and stated that if item 13

- Regulations Concerning Appointments, Tenure and Promotion, had not been reached by 5:55 P.M., he would devote five minutes to that subject at this meeting.

Mr. Jones then explained that items 2, 3 and 4 of the agenda would be held "In Camera . He asked people who were not members of Senate to absent themselves from the meeting. He did request that members of the Hearing Panels should stay as well as people having a specific interest in the items under consideration.

86:104.

Senate Academic Appeals Committee -- Report of Hearing Panel (Circulated August 1986) In Camera

Mr. Jones explained that while the report of the Hearing Panel had been circulated in anticipation of consideration at the August meeting of Senate, this matter was deferred until this meeting at the request of Mr. Andrews, the Associate Dean of the Faculty of Arts and Science, in a letter giving his reasons. Mr. Jones then called for a motion of ratification and explained the procedures, including a request for those close to the case to refrain from voting. It was approved by motion (Czapalay/Cromwell)

that the recommendations of the Hearing Panel be approved.

Abstentions: Andrews, Betts, Pross, Czapalay.

86.105

<u>Senate Ad Hoc Appeals Committee -- Discipline Committee</u> (A report was circulated with agenda.) **In Camera**

It was agreed upon motion (Comeau/S. Cameron)

that the report of the Hearing Panel be ratified.

Before this agreement was obtained, several senators sought clarification or expressed the difficulties they were experiencing in evaluating the case due to lack of information contained in the report. Mr. Comeau explained that the first sentence of the penultimate paragraph of the report was suggesting responsible professors should monitor the activities of students, that bring them into contact with the public. Speakers in this discussion included Ms. Laidlaw and Waterson, Messrs. Flint, Bradfield, and Rodger. The following abstained from the vote: Ozier, Laidlaw, Waterson, Storey, MacDonald, McDonald, Dolan, M. Cross, Forgay, and Walker.

Ms. Waterson then spoke in favour of hearing panels being given discretionary power regarding the permanent annotation on transcripts relating to disciplinary action. It was agreed that the Senate Discipline Committee should be asked to consider this question and report to the next meeting of

Senate. 86:106.

Honorary Degrees Committee -- Report on Voting In Camera

Mr. Jones reported that all candidates voted upon at the 11 August 1986 meeting of Senate were approved.

Honorary Degrees for Presidential Installation Convocation In Camera

Mr. Jones reminded senators that authority had been given to the Honorary Degrees Committee, the President and Officers of Senate to select candidates to receive Honorary Degrees at the Presidential Installation Convocation. He reported that the Honorary Degrees Committee is still meeting on this and would report no later than the October meeting.

Honorary Degrees Procedures In Camera

A report prepared by the Steering Committee of Senate and reviewed by the Honorary Degrees Committee had been circulated with the agenda. Mr. Jones reported that recommendations 2, 3 and 4 had been implemented on a trial basis. It was agreed upon motion by (Wien/Ozier)

that these recommendations should be approved for implementation.

Before the motion had been voted upon, considerable discussion took place. Mr. Bradfield raised several questions including:

- 1. What categories did Committee use to determine eligibility?
- 2. Did they try for gender balance?
- 3. Did they consider the number of degrees that should be granted at each convocation?
- 4. Did they consider the number of nominations that should be brought forward given the probability that some will be rejected by Senate?

In response to the questions from Mr. Bradfield, Mr. Jones distinguished this report from one which had been prepared by Mr. MacKay and suggested that additional questions may be addressed to the Honorary Degrees Committee. Mr. Huber stated that he had expected a more thorough treatment of the subject. In response to a question, Ms. M. Stewart reported that the Honorary Degrees Committee and the Steering Committee had considered the numbers of degrees awarded and compared these numbers with other universities.

An amendment was moved (Rodger/Braybrooke)

to include in recommendation #4 the phrase "including reasons for denial" following the phrase "status of their nomination".

Several senators spoke to this amendment, including Ozier, Andrews, Waite, Betts, D. Cameron, Waterson, Braybrooke, Maloney, Bradfield, and Rodger.

The amendment was put to a voice vote and failed. 86:107.

Question Period

Senate returned to Open Session with Question Period at 4:48 P.M.

Ms. J. Ritchie asked for further information regarding minute 86:096, specifically about the scheduling of classrooms. Mr. Tonks reported on the severity of the problem of scheduling Nursing classes and the solutions he had found in the Izaac Walton Killam Hospital for Children and the Grace Maternity Hospital. Mr. Tonks pointed out that the loss of two classrooms in Philae Temple contributed significantly to the problem. Mr. Sinclair reported on correspondence about Room D2602 since the last meeting. He stated that central booking appears to be a simple answer but hopes to work with improving policy. He reported that the Assistant Vice-President (University Services) has been asked to prepare a proposal outlining alternatives. Ms. Ritchie then expressed her displeasure with these answers stating that they had been given for the past three years. She gave statistics on classroom availability and raised the following list of questions:

I. We have been told that some classrooms are not available because they are reserved for Continuing Education.

Does Continuing Education have priority over credit classes in room usage?

2. 10 of the 21 undergraduate classes in Nursing with enrollments of 40 or more students are booked in the IWK Hospital Auditorium (except for certain days in each term). At least two graduate classes taught after 4:30 P.M. are booked for the Grace Maternity Hospital.

What is the cost to the university booking auditoriums or other space in off-campus buildings and whose budget covers that?

- 3. Do we have written guarantees that the classes in the IWK Auditorium and the Grace Hospital will not be "bumped" for any reason?
- 4. Is it still university policy that the Faculties of Medicine and Dentistry (or any other faculty such as Management Studies or Law, that has the privilege of having classrooms situated in "their building") have priority in booking those classrooms and only after all of their classes are allocated will the "leftover" rooms

be booked for classes outside of that faculty?

5. We have been told that Dentistry will not allow classes to be booked in that building in the evening hours.

What is the rationale for the prohibition on booking of evening classes in the Dentistry Building?

and

What recourse do departments have if other faculties decide to put this policy into effect in "their" building?

- 6. What would be the cost of doing an "actual utilization" survey? It is our experience that many times premium blue ribbon rooms said to be booked are empty each week during those hours.
- 7. Does the fact that 50% of undergraduate classes with 40 or more students cannot be accommodated within the university and only 42% of classes with 20 or more students can be booked on the Carleton Campus mean that the Doubledam Report was grossly inaccurate, and that there are not sufficient classrooms on the Carleton Campus? If that is the case, what are the implications for the planning of other buildings on the campus since the space allocations are based on that report?
- 8. What are the long range plans for resolution of the classroom problem for Nursing, Physiotherapy, and Occupational Therapy? She then requested a report responding to these questions be submitted to the November meeting of Senate.
- Mr. Huber asked about the cost and responsibility for payment of off-campus classes. Dean Tonks stated his hope that there will be no cost. Ms. Stern reminded Senate that the Financial Planning Committee had been asked to look at the charges related to classroom use. Mr. D. Jones asked how many classrooms were in the refurbished Forrest Building. Mr. Tonks replied none and gave the historical explanation for the expectation for use of classrooms in the Dentistry Building.
- Mr. Wood noted the report supplied on Ritchie and Associates, "Procedures to Account for Savings". It outlined costs but did not give an indication of savings beyond loss of jobs and service. Mr. Haley replied that savings will be in personnel, increased productivity and less contracting out. He stated that there are plans to report to the Financial Planning Committee. Mr. Jones noted that the Financial Planning Committee will in turn report to Senate.
- Ms. Ozier reported receiving a letter regarding changes in the telephone system and raised the question of costs to Dalhousie. Mr. Haley replied that new directions are being examined and noted that many universities have benefitted from internal telephone systems. Ms. Ozier stated that it was her understanding that this work would proceed within the next six weeks, asking again what it would cost and asking the Financial Planning Committee to look into the matter. Mr. Haley stated

that he did not know about the specific proposal. Mr. Jones stated that the Financial Planning Committee should know about this.

Mr. Andrews raised a question regarding the fact that the Killam Library was closed on Saturday and Sunday past. It was agreed to refer the question of Library hours to the Senate Library Committee.

86:108.

President of Mount Saint Vincent

Mr. Jones recognized Ms. Naomi Hersom, new President of Mount Saint Vincent University, and introduced her to Senate. He acknowledged her attendance at the August meeting but took advantage of the opportunity to welcome her before the larger gathering of the membership at this meeting.

86:109.

Report of the President

Mr. H.C. Clark, attending his first meeting as President of Dalhousie University, stated his delight at being present. He spoke to a brief report which he had circulated (attached). He noted the changes in the reporting structure for some senior administrators. He noted the development of two bodies for policy advice and operational management. He reported that he had visited all faculties and Henson College in late August. He then made some comments not contained in his report. He stated that there are always problems and opportunities and encouraged Senate to consider issues that can be addressed with available resources. He cited examples from the Report of the Royal Commission on Post-Secondary Education including the nature and quality of undergraduate education, information technology, student services and the Physical Plant inventory. He emphasized the University as a single community and that to be successful we have to operate as a single community. He stated that if we cannot come to reasonable solutions by debate, then solutions will have to be made by someone. He stressed that communication is a two-way street. He stated that he attaches considerable significance to the work of Senate, especially in the area of planning. He said that planning is essential and will consume a fair amount of time. The University has to demonstrate an ability to identify and deal with issues expeditiously.

86:110

Academic Planning

Letters of July 29th from the Chair of Senate to the Deans, Directors and President MacKay and a reply from President MacKay of August 12th had been circulated. These letters focus on the progress being made on the recommendations contained in the document 1986 and Beyond . Mr. Jones outlined for Senate the major points of the planning cycle scheduled for this year. President Clark stated that he is in agreement with virtually all recommendations, but would appreciate an opportunity to review 6.4.1, to discuss with the Deans 7.8.1, to give further thought to 7.9.1, and to consider 7.11.3, and to consider further 7.11.5. Mr. Bradfield expressed the view that the public should be informed about progress on recommendation 5.8.1 relating to the funding of the Faculty of Medicine. President Clark expressed agreement that this should be addressed in the future, but expressed doubt that now is the right time. Mr. Huber expressed the view that with a greater understanding of the review process being undertaken by the President, Senate would be allowed to better understand and perhaps contribute to the considerations. The Chair stated that he anticipates a further report will be forthcoming.

86:111.

Physical Planning Committee -- Supplementary Report (June 4.

Ms. J. Ritchie, former Chair of the Physical Planning Committee, was asked to speak to the Supplementary Report, which had been distributed with the agenda. Throughout her presentation she responded to questions from several senators including Ms. Ozier, Ms. Waterson, Messrs. Betts, Borwein, Rodger, and Ms. Caty. Contributing comments were supplied by Messrs. Maloney and S. Cameron. It was determined that the possibility exists for a later re-ordering of the six projects listed in order of priority. During construction of the new Chemistry Podium, 100 parking spaces will be provided around the track, some improvements in the parking lot, and some regaining of parking spaces is anticipated, but this will be a matter of ongoing consideration. renovation of space for the Faculty of Management Studies was discussed. A question on progress towards renovation of the Economics Houses was raised. Ms. Ritchie reported that the Physical Plant claimed that the problems are not well-defined. Messrs. Betts and Cameron disagreed. It was noted that the fire in the Law Building had escalated costs, but this escalation also included provisions for a larger expansion than had originally been sought.

It was reported that the Faculty of Law is vigorously seeking additional funds although it was felt that it was not advisable to add this amount to the target for the Capital Campaign. Renovations of classrooms in the Life Sciences Building had not been placed on the annual list for consideration by the Physical Planning Committee. Mr. Huber reminded Senate of his interest in having the Financial Planning Committee look at the operating costs of new buildings with a view to determining their impact on the operating budget. A motion was moved (Ritchie/Cohen)

that the Supplementary Report of the Physical Planning Committee be received.

The motion was carried.

86:112

Regulations Concerning Appointments, Tenure and Promotion

Mr. Jones reminded Senate that these regulations had been under consideration since 1981. He has recently received a long letter suggesting further modifications, many of which are of an editorial nature. It was moved (Ritchie/Stern)

that the Steering Committee, in consultation with Messrs. Rodger and Huber, prepare a final single document incorporating editorial changes upon which agreement is reached and that further recommended revisions received in writing prior to October 17 be outlined in bold type to direct/focus discussion at the November meeting of Senate.

The motion was carried.

86:113.

Next Meeting

The Chair ruled that Senate will meet again on September 22, 1986 and the items no,t covered from the agenda of September 8, 1986 will be placed on the agenda for that date.

86:114.

<u>Adjournment</u>

The meeting adjourned at 6:06 P.M.

DALHOUSIE UNIVERSITY

MINUTES

0 F

SENATE MEETING

Senate met in regular session in the Senate and Board Room on Monday, 22 September 1986 at 4:00 P.M. This is a continuation of the meeting of Senate of September 8, 1986.

Present with Mr. W.E. Jones in the chair were the following:

Andrews, Binkley, Birdsall, Bradfield, Buckley, Cameron D.M., Cameron T.S., Caty, Chaytor, Cromwell, Dickson, Dolan, Forgay, George, Haley, Hare, Huber, Jones P., Keast, Laidlaw, Leffek, MacDougall, Maloney, Martin, McAllister, McDonald D., MacMullin, McFarlane, O'Shea, Oore, Pooley, Retallack, Ritchie, Schwenger, Seth, Sharp, Sinclair, Stephens W.N., Stern, Waterson, Christie (invitee), Grossert (invitee), Traversy (invitee). Regrets: Casey, A.D. Cohen, Goldbloom, Hersom, Jones J.V., Konok, Langley, Precious,

86:115.

Symposium Plan for the Occasion of the Installation of Dr. Clark

Shaw, Shires, Wien, Williams C., Zakariasen.

A report entitled "Symposium Outline" dated August 20 had been previously circulated. A report entitled "Symposium Outline" dated September 16 was distributed at the meeting. Mr. Jones noted that the September 16 version listed the presenters, moderators and discussants. Ms. Waterson stated that while she agreed with the objectives of the Symposium, she felt that the statement under the heading "Session 2" which noted that Dalhousie concentrates particularly on Research, Graduate and Professional studies, suggested that other worthwhile activities at Dalhousie are inappropriately excluded. After a brief discussion, the Chair agreed to bring this concern to the Symposium Committee. Another report is expected at the October 10th meeting of Senate.

86:116.

Schedule of Meetings - 1986/87

A proposed schedule of meetings of Senate and its statutory committees had been previously circulated.

It was moved (S. Cameron/Caty)

that the schedule of meetings for 1986/87, dated 21 August 1986 be approved.

The motion was carried.

86:117. Senate Advisory Committee on Computing

Mr. D. Cameron, Chair of the Committee, reviewed the report. He drew particular attention to the motion on page 3 of the report. He updated the information in the section on capital plan and priorities. He reported 1) the new administrative mainframe computer has been installed and the student information system is running; 2) the selection of a new mainframe for academic purposes was a lengthy process but a decision is expected this fall; 3) progress has been made on the development of several student microcomputer laboratories; 4) a task force is working on the integration of the system but progress is slow. He claimed that Dalhousie underspends in the area of computers and stated that Dalhousie spends 1.6% of its budget in this area while the Canadian average is 3.4%. He reported that the Committee believes that a target of 3% of the operating budget would be realistic for Dalhousie. The Committee is concerned that any super computer installed in the region should augment university facilities. He reported that the development activity in the School of Business is viewed as an experiment in learning and that the Steering Committee of this project has taken seriously the sharing of the results of this experiment. He said that he expects the Code of Ethics for computer users to be brought before Senate shortly. He spoke briefly on interuniversity cooperation and stated that the Senate Advisory Committee on Computing supports NOVANET and that a call has been issued for a provincial computer network.

Various senators raised questions including Messrs. Bradfield, Andrews, S. Cameron, Welch, Buckley, and Huber. Mr. Peter Jones, Mr. D. Cameron and Mr. B. Christie responded.

It was reported that work is progressing on transferring the Alumni Office operation to the new administrative mainframe. Mr. Christie undertook to provide the names of the members of the subcommittee on microcomputers. The relative merits of microcomputers and mainframes received some attention. It was established that the new mainframe would be a subject of consideration by the Financial Planning Committee.

It was moved (D. Cameron/M.J.C. Martin)

that the 1985/86 Annual Report of the Senate Advisory Committee on Computing be received.

The motion carried.

86:118.

Senate Library Committee -- Annual Report

Mr. Grossert reviewed highlights of the previously circulated report. In response to a question, Mr. Birdsall stated that Dalhousie spends 5.5% of its budget on libraries whereas the national average is 6.5%. After further discussion of the five-year pattern of purchases, the report was received upon motion (Stern/Ritchie).

86:119.

Merger of Dalhousie's Ocean Studies Programme

Mr. W. Jones reported that the Board of Governors had already approved the merger of the Dalhousie Ocean Studies programme and the Canadian Marine Transportation Centre into the International Institute for Transportation and Ocean Policy Studies. He stated that Senate has now been asked to approve a motion recommended by the Academic Planning Committee calling for a three-year review.

It was moved (Ritchie/Laidlaw)

that the agreement and the relationship of the International Institute for Transportation and Ocean Policy Studies with Dalhousie be reviewed at the end of three years.

The motion carried.

Discussion preceding the passage of this motion included questioning of Dalhousie's contribution of \$90,000 per year. Mr. Sinclair gave his assurance that this would be the maximum figure. Discussion clarified the date of the review and the nature of the Centres and Institutes Redistribution Fund. Dalhousie's freedom from responsibility for any debt was also established.

86:120.

Response to Dalhousie's Motion re Visa Processing Fees

A letter from the Right Honorable Joe Clarke had been previously circulated. It stated that the visa processing fee was part of the Immigration cost recovery programme. While the employee fee continues in effect, a moratorium has been placed on fees for processing applications for student authorizations.

86:121.

Response to Dalhousie's Motion re Apartheid in South Africa

A letter from the Right Honorable Joe Clarke, Secretary of State for External Affairs, regarding Canada's position on Apartheid had also been circulated.

86:122.

Board Approval -- Tuition Charges

A letter from Mr. W.A. MacKay, dated August 6, informed Senate of the Board's approval of a policy whereby students may enroll in courses outside their programme up to the maximum that would normally form part of their programme provided that the extra courses do not require the student to be registered in an additional degree programme. This seemed to be a step in the right direction. However, Ms. Caty pointed out the difficulty that some nursing students experience when finishing up a degree in that Faculty and wishing to enroll in another. Mr. Sinclair stated that he is aware of this problem and suggested that individual cases should be brought to his attention.

86:123.

Board Representatives on Senate Committees

Mr. Jones read a letter from the Secretary of the Board identifying the following representatives to Senate Committees:

Committee on Academic Administration - Dr. Henry Roper Academic Planning Committee - Dr. A.J. Tingley Computer Advisory Committee - Dr. Henry Roper Senate Library Committee - Mrs. Peggy Weld Physical Planning Committee - Mr. James S. Cowan

86:124.

Board Approval of Ombud and Assistant Ombud

Mr. Jones read a letter from the Secretary of the Board of Governors reporting that the appointment of Ms. Wendy McGregor as Ombud and Mr. Rory Rogers as Assistant Ombud had been approved.

86:125.

Report on Ritchie and Associates (Report previously circulated for information)

Ms. Ozier asked for an exact accounting of the project. Mr.Sinclair stated that he will suggest that the Vice-President (Finance and Administration) report to the Financial Planning Committee.

86:126.

<u>Adjournment</u>

The meeting adjourned at approximately 5:27 P.M.