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Item: Board of Governors Minutes, February 1982

Call Number: UA-1 27.1

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Minutes of a Meeting of the Board of Governors held on February 18, 1982 in the Board and Senate Room at 4:00 p.m. Dalhousie University Halifax, Nova Scotia February 18, 1982

PRESENT: Dr. A. Gordon Archibald,
Chairman

Mrs. Margot Aucoin

Sister Elizabeth Bellefontaine

Mr. G. E. C. Brown
Mr. W. G. Campbell
Mr. G. T. H. Cooper
Mr. A. H. Crockett
Dr. Donna Curry
Mr. John W. Graham
Mr. A. G. Hayman

Mr. A. G. Hayman Mr. Gary Hurst

Ms. Mary L. C. Lamb

Dr. Lorraine Laurence Miss Zilpha Linkletter,

Vice-Chairman

Mr. John Logan
Ms. M. D. MacDonald
Dr. W. Andrew MacKay
Mrs. Shirlee Medjuck
Mrs. Ruth Murray
Mr. G. C. Piercey
Ms. H. Robertson

Edwin F. Ross, M.D., Honorary Secretary

Mr. G. M. Seymour

Mr. A. Sharma

Mr. R. G. Smith

Mr. Donald C. R. Sobey

Dr. C. B. Stewart

Mr. I. A. Thompson

Mr. F. B. Wickwire, Q.C.

Also present were G. A. Klassen (Vice-President, Academic and Research), E. J. Nichols (Investment Manager), B. Burnell (Actuarial Consultant), M. Roughneen (Director of Personnel/Payroll Services), L. R. Shaw (Vice-President, Administration and Finance), C. Axworthy (President, Dalhousie Faculty Association), D. M. Cameron (Director of Policy and Planning), and A. J. Tingley (Secretary).

#### Minutes

The minutes of the meeting of November 19, 1981, which had been circulated, were approved.

# Business Arising from the Minutes

A question was raised as to the appropriateness of representation at Board meetings of the Dalhousie Faculty Association, in view of the fact that this is now a union. Mention was made of certain rumors as to activities, or contemplated activities, of the D.F.A. Mr. C. Axworthy denied any knowledge of the specific rumors.

It was pointed out by the President that the President of the Dalhousie Faculty Association attends meetings as an observer, not by right of membership, and may be asked to withdraw at any time.

Minutes of the
Executive Meeting
and of the Joint
Meeting of January
21, 1982

These minutes were presented for information only.

### Board Matters

#### Audit Committee

It was proposed by the President that an Audit Committee be established. A document was circulated giving proposed terms of reference. (A copy is attached to these minutes as Appendix A.) Agreement was given to this proposal, and it was further agreed that the Officers of the Board name members to that committee.

### Development Committee

On the recommendation of the President, it was agreed to establish this committee. The terms of reference are set out in the document on fund raising entitled "Dalhousie University Fund Raising Update - December 1981" which was previously circulated.

Student Relations and Residence Committee

It was agreed that the Officers of the University may add members to this committee, in view of the fact that it will be dealing with some urgent matters in the near future.

Schedule of Meetings for 1982/83

A possible schedule of meetings, based on the schedule for 1981/82, had been circulated. The President expressed concern as to whether this is the most convenient schedule, referring particularly to out of town members. He also suggested that longer meetings might be desirable, at least at times, and proposed that a longer meeting be held in April. There was general agreement with this proposal. Further consideration of next year's schedule was postponed until the April meeting.

#### Committee Reports

Staff Relations Committee

A report of staff changes was presented by Ms. Marilyn MacDonald. These were approved. The President pointed out that one of these, that involving the School of Occupational Therapy, is contingent upon necessary arrangements being made to begin the programme in Occupational Therapy next September. Because of problems of financing, a firm decision on this has not yet been made.

Staff Benefits Committee

There was no report from this committee.

## Committee Reports (continued)

### Investment Committee

This report was presented by Mr. D. C. R. Sobey. The investment changes were ratified. A document concerning changes in the bond holdings was presented by Mr. R. L. Shaw. He and E. J. Nichols answered a number of questions.

Building and Grounds Committee

Mr. G. E. C. Brown reported for this committee, as follows:

- 1) The Space Utilization Study for the Carleton Campus has been completed, and a report submitted. The study on the Studley Campus is continuing.
- 2) The sale of certain properties owned by the University is being considered.
- 3) Plans for renovations to the Forrest Building and the Old Archives Building are on hold.
- 4) Although some financing has been recommended by the M.P.H.E.C. for the expansion of the Law School, only preliminary planning for this will proceed until there is a commitment by government to fund the project.
- 5) Consideration is still being given to the property on which the President's house stands. It may be possible to sell part of this. He emphasized that this is not a proposal at this time.
- 6) The overrun in the cost of the rink is causing great concern. The committee is considering ways of controlling this, and its conclusions will be reported at the next meeting of the Board.

Finance and Budget Committee

Miss Z. Linkletter reported for this committee. Work on the budget is continuing, and she emphasized the importance of all interested parties being involved in discussions. Mr. R. L. Shaw elaborated on the way budget preparation is proceeding.

Pension Advisory Committee

Changes in the Pension Plan were proposed in a document previously circulated. Mr. M. Roughneen described the changes. These are listed in a document attached as Appendix B to these minutes.

# Committee Reports (continued)

It was agreed that these changes be made, subject to the approval of the appropriate government agency.

Committee on Relations with Other Institutions

Mr. John Graham reported that the considerations of this committee have included the following:

- 1) A new agreement regarding transfer of services between T.U.N.S. and Dalhousie has been put in place. It is believed this will be to the financial advantage of Dalhousie.
- 2) An Applied Micro-Electronics Institute has been established by Dalhousie, T.U.N.S., and the Nova Scotia Research Foundation. An application for support from federal funds has been made.
- 3) A Primate Colony may be located in Truro in cooperation with the Nova Scotia Agricultural College. The objective is to study problems involving the reproduction of Rhesus monkeys.

Student Relations and Residence Committee

Mr. John Graham outlined a procedure whereby the President of the University and the President of the Student Union would discuss proposals for changes in student fees, and then a joint meeting of this committee and the Budget and Finance Committee would be arranged, with the objective of considering recommendations which would be submitted to the Board. The President supported this procedure, and indicated he would propose to try it this year.

#### Fund Raising

A document on this matter had been circulated. Mr. Shaw described plans that are being considered with the objectives of organizing a major fund raising drive and laying a foundation for the obtaining of gifts to the University on a continuing basis.

## Report of the President

- 1) Referring to the Applied Micro-Electronics Institute which had been mentioned in the report of the Committee on Relations with Other Institutions, he advised that a decision on funding is expected within a few weeks.
- 2) The proposal for the project leading to the establishing of the Primate Colony has been the responsibility of Vice-President G. A. Klassen, and on this and other research matters the Vice-President has made substantial progress, in part through creation of an Office for Research Services.
- 3) The work on Oyster Culture carried out by members of our Biology Department is attracting both funds and the attention of scientists from elsewhere.
- 4) Members of the Geology Department are in Cyprus on a drilling project. Support for this has been obtained from several countries.

# Report of the President (continued)

- 5) The Federal Government has been advised that Dalhousie will be glad to assist in the establishing of the Centre for Ocean Studies, which was referred to by the Prime Minister in a speech given in Australia. People from both Dalhousie and T.U.N.S. are involved in this.
- 6) Discussions with the Atlantic Institute of Education have been initiated, and a statement of principles has been drawn up. A copy of this statement is attached to these minutes as Appendix C.
- 7) On the matter of collective bargaining, he advised that the agreement with the D.S.A. has not yet been ratified. Negotiations with the D.F.A. are about to begin, and these are likely to involve the instructors' union as well. Dr. David Cameron will be the chief negotiator for the Board team. He expressed surprise that the D.F.A. has lodged a grievance concerning the Budget Book.
- 8) Advice has been received that the Council of Premiers has approved a recommendation from the M.P.H.E.C. that the differential fee for foreign students be raised from \$750.00 to \$1000.00.
- 9) Discussions have been held with the M.P.H.E.C. concerning the funding of health programmes at Dalhousie. These have not been brought to a conclusion.
- 10) Dr. Catherine Wallace will be leaving the chairmanship of the M.P.H.E.C. at the end of March.
- 11) The work of Dr. K. Rozee relating to the spraying programme in New Brunswick, as publicized by the CBC, has led to consternation in a number of quarters. The results of Dr. Rozee's investigations have been made available to officials in New Brunswick.
- 12) He expressed gratitude to Dr. Donna Curry and others in the Alumni Association who arranged for him to attend meetings in a number of areas.

In answer to a question, he stated that there will be an opportunity for presidents of other universities to be involved in the discussions with the A.I.E.

### Adjournment

The meeting adjourned at 5:55 p.m.