

Item: Board of Governors Minutes, May 1989
Call Number: Board of Governors Fonds UA-1, 56.8

Additional Notes:

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BOARD OF GOVERNORS

OFFICIAL BINDER COPY

DALHOUSIE UNIVERSITY

AGENDA

Tuesday, May 16, 1989 4:00 p.m.
Board and Senate Room

1. Minutes of the Meeting of March 14, 1989 (previously circulated)
2. Approval of Agenda
3. Board Matters
 - (a) Board Membership
 - (b) Board Committees
 - (c) Chair of Senate
 - (d) D.F.A. representative
 - (e) Board of Directors - Peter Green Hall
4. Academic Matters
 - (i) Master of Public Administration/Bachelor of Laws (for information)
5. Reports of Standing Committees
 - (a) Finance and Budget Committee
 - (b) Staff Relations Committee - Report on Staff Changes
(enclosed)
6. Campaign for Dalhousie
7. Tuition Fees
8. Mission Statement
9. Board By-Laws (to be circulated at meeting)
10. President's Report
11. Other Business
12. In camera: Report of Nominating Committee

Enclosure;

Motions to be proposed

MEETING OF THE BOARD OF GOVERNORS

May 16, 1989

MOTIONS TO BE PROPOSED

BE IT RESOLVED

Item 7

- (i) That the Board of Governors approve an increase in tuition fees of 3.5% for 1989-90.
- (ii) That the Board of Governors approve an increase of \$75.00 in the Foreign Student Fee Differential for those students who commenced a course or programme of study before September 1, 1985.

Minutes of a Meeting of the
Board of Governors held on Tuesday,
May 16, 1989 at 4:00 p.m. in
the Board and Senate Room

Dalhousie University
Halifax, Nova Scotia

PRESENT: Mr. W. Struan Robertson	Sr. Sheilagh Martin
Chairperson	Mrs. Shirlee Medjuck
Dr. Mary Brooks	Ms. Suellen Murray
Dr. Howard C. Clark	Mr. Norman Newman
President	Mr. George C. Piercey
Mr. James S. Cowan	Vice-Chairperson
Dr. Donna Curry	Mrs. Ruth Pulsifer
Honorary Secretary	Mr. David Shannon
Mr. Stephen Davis	Mr. Allan C. Shaw
Mr. H. Larry Doane	Honorary Treasurer
Mrs. Lorraine Green	The Hon. Robert L. Stanfield
Mrs. Jean Harrington	Mr. George Thompson
Dr. Patricia Lane	Ms. Maxine Tynes
Mrs. Vivian Layton	Mrs. Peggy Weld
Mr. John Lindsay	Vice-Chairperson
Ms. Bernadette Macdonald	Mr. Sherman Zwicker
Dr. Albro MacKeen	

Also present were Dr. Denis Stairs (Vice-President, Academic & Research); Mr. Bryan G. Mason (Vice-President, Finance & Administration); Mr. Eric A. McKee (Vice-President, Student Services); Mr. Win Hackett, (Assistant Vice-President, Development and Alumni Affairs); Mr. Brian C. Crocker (University Secretary & Legal Counsel); Mr. Mike Wright (Director of Financial Services); and Ms. Elizabeth A. Christian (Secretary).

Regrets were received from Mrs. Janice Flemming, Mrs. Jean Fraser, Ms. Lara Morris, Dr. Judith Ritchie and Mr. F.B. Wickwire.

Minutes

The Minutes of the meeting held on March 14, 1989 were approved as circulated.

Agenda

A report of the Buildings and Grounds Committee was added to the agenda.

Board
Matters

Board Membership

Mrs. Medjuck, Chairperson of the Nominating Committee, presented two recommendations from the Nominating Committee for Board membership. These were approved as follows:

That, on the nomination of the Dalhousie Alumni Association, the following individuals be appointed to the Board of Governors for the terms specified:

Dr. Albro MacKeen	Three-year term to May 31, 1992
Mrs. Ruth Pulsifer	Three-year term to May 31, 1992
Miss Barbara Walker	Three-year term to May 31, 1992
Mr. David Almon	One-year term to May 31, 1990
Ms. Bernadette Macdonald	One-year term to May 31, 1990
Dr. Clifford Murray	One-year term to May 31, 1990
Mr. Barrie Black	One-year term to May 31, 1990 (completing Mrs. Flinn's 3-year term)

That, on the nomination of the Dalhousie Student Union, the following students be appointed to the Board of Governors for a one-year term ending April 30, 1990.

Mr. Stephen Davis	Ms. Suellen Murray
Ms. Lara Morris	Mr. David Shannon

Board Committees

Mrs. Medjuck reported the Nominating Committee had reviewed membership on the Board's standing committees and a list of its recommendations would be circulated prior to the June meeting. Members were asked to review their appointments and advise if they wished any changes made so that the committees could be approved in June.

Mr. Robertson informed those present that the Investment Committee had been advised to add a person who was not a member of the Board or university staff. Board members agreed with this idea and approved a motion to appoint Mr. James Robertson to the Investment Committee.

Chair of Senate

Dalhousie Faculty Association

Dalhousie Student Union

Dr. Clark introduced Dr. Patricia Lane who replaces Dr. Jones as Chair of Senate on June 1st, and Dr. David A. Tindall, newly elected President of the Dalhousie Faculty Association. Mr. David Shannon, new President of the Dalhousie Student Union, arrived at this point and was included in the Chairperson's welcome to these new Board members.

Halifax Student Housing Society

The Board normally appoints three members to the Board of Directors of the Halifax Student Housing Society. Current appointees are Ms. Allison Edwards, Mr. Bruce McLaughlin and Mr. Pat Donahoe. Mr. Donahoe has asked to be replaced and the Board agreed to the following motion:

That approval be given to the appointment of Mr. Ian Nason as the Board's representative on the Board of Directors of the Halifax Student Housing Society to replace Mr. Patrick Donahoe.

Academic
Matters

Master of Public Administration/Bachelor of Laws

Board members were informed by Dr. Stairs that this was not a new programme but rather one which involved a regulatory change to permit individuals to pursue the two degrees simultaneously. Senate has agreed to this arrangement.

Standing
Committees

Finance and Budget Committee

Copies of a report on the proposed 1989-90 budget had been distributed prior to the meeting (copy attached to these minutes as Appendix A). Mr. Piercey said Senate had considered the proposed budget yesterday and he invited Dr. Lane to comment on Senate's reaction. Dr. Lane, apologizing for the lack of a formal report due to the shortness of time, said the budget had been well received by Senate, and that Senate was very appreciative of the President's efforts to get the funding formula changed this year.

Mr. Piercey, reporting on the 1988-89 year, said every effort is being made to reduce the \$193,000 deficit forecasted in January to a small amount, which would result in a nearly balanced budget for last year. Mr. Piercey referred to the Committee's report on the proposed budget for 1989-90 and drew attention to several changes which had reduced the anticipated shortfall of \$1.7 million to \$1,039,000. In addition, he said the increase of 4.75% in unrestricted grants announced by government last week would reduce the budgeted deficit to \$93,000 for 1989-90. Mr. Piercey then sought approval of the proposed 1989-90 budget, and it was agreed that

**The Board of Governors approve the proposed 1989-90
Operating Budget which includes expenditures totalling
\$105,144,000.00.**

Staff Relations Committee

A copy of staff changes had been circulated with the agenda and an Addendum (copy enclosed for absent members) was distributed at the meeting. Mr. Zwicker drew attention to several items of particular interest. On motion, staff matters were approved as circulated.

Buildings and Grounds Committee

Mr. Cowan presented a list setting out the proposed allocation of alterations and renovations funds totalling \$1,426,830 for 1989-90. The Committee again recommended that the A & R funds be directed to the maintenance and improvement of existing building fabric and systems, accessibility and safety projects rather than new projects. The list of proposed projects (a copy of which is attached to these minutes as Appendix B), received Board approval.

Campaign for
Dalhousie

Dr. Clark advised members that the Campaign total was about \$36 million. A number of solicitations are under way and the final wrap-up is being planned for the fall. Board members will be kept informed as plans develop. It was suggested by Mr. Stanfield that until another campaign was mounted the University should concentrate its efforts on Alumni annual giving. Mr. Robertson indicated that more time would be devoted to this area.

Tuition
Fees

Motions to increase fees for 1989-90 had been circulated with the agenda. Mr. Mason explained that the 3.5% increase in tuition fees was in accordance with the terms of the six-year agreement with the students, and that the foreign student fee differential is mandated by MPHEC. In answer to a question, Mr. Mason informed the Board that Dalhousie's fees were now the lowest in Nova Scotia, but higher than some institutions in Ontario and Quebec. The financial burden borne by students because of high tuition fees and other significant charges such as athletic user fees were noted. Following a brief discussion it was resolved:

That the Board of Governors approve an increase in tuition fees of 3.5% for 1989-90; and

That the Board of Governors approve an increase of \$75.00 in the Foreign Student Fee Differential for those students who commenced a course or programme of study before September 1, 1985.

Mission
Statement

Dr. Clark explained that the university's Mission Statement was still in the process of being redrafted. It is hoped a final draft will be available for circulation to Board members prior to the June meeting.

Board
By-Laws

Two documents relating to the new By Laws and the Composition and Terms of Reference of the Standing Committees of the Board were distributed by Mr. Crocker at the meeting (copies enclosed for absent members). The President and Chairperson noted a few significant changes in the by-laws and standing committees; namely, that the role of the Executive Committee had been changed and it would only meet on the call of the Executive or the Officers. Also, the practice of having Board meetings for only six months of the year would cease and all meetings would become full Board meetings, which would enable all Board members to participate and vote. Regarding the standing committees, the Alumni and Community Relations Committee and the Committee on Relations with Other Institutions have been eliminated, and some further changes have been made in the terms of reference of a few committees. The proposed By-Laws and Standing Committees were tabled for consideration at the June meeting. Board members were invited to refer any comments or questions to Dr. Clark or Mr. Crocker.

President's
Report

Dr. Clark commented briefly on the items contained in his report, a copy of which is attached to these minutes as Appendix C. He drew attention to the figures attached to the report which show the distribution of government funding among the Nova Scotia institutions. He said Dalhousie's increase of 4.75% this year is better than expected due to a modification in the government's funding formula.

The President thanked Mrs. Vivian Layton and Mr. Sherman Zwicker for their contribution to the Board and the committees on which they served during their terms as Alumni representatives.

Dr. Clark made the Board aware of an unhappy situation between Dalhousie and King's which has developed over King's proposal to establish an independent degree programme entitled Bachelor of Philosophy in Contemporary Studies. One aspect of the problem is financial, but mainly Dalhousie has serious reservations about whether King's proposal is consistent with the Articles of Association between the two institutions. King's maintains it is. This is the first disagreement which has arisen between the two institutions and the two Presidents are discussing ways to resolve the matter. Dr. Clark will provide a report at the June meeting.

Other
Business

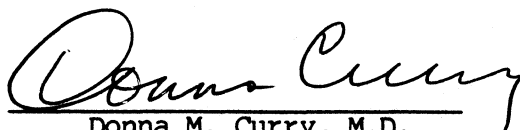
In answer to a query, Mrs. Weld and other Board members were assured that the President had expressed the University's appreciation to those concerned in government for the way the funding formula had been applied this year which resulted in an increase for Dalhousie. Dr. Clark confirmed he had personally spoken with and thanked the Minister.

In Camera

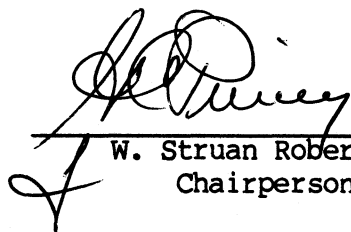
During the in camera portion of the meeting Mrs. Medjuck, on behalf of the Nominating Committee, presented the names of four individuals for appointment to the Board. In addition, four current members on the Board whose terms end this year were recommended for reappointment for a further term. (These names are on file in the Secretary's office.) On motion it was agreed to recommend all these individuals to the Lieutenant Governor in Council for consideration for appointment to the Board.

Adjournment

The meeting adjourned at 5:25 p.m.



Donna M. Curry, M.D.
Honorary Secretary



W. Struan Robertson
Chairperson