

Item: Board of Governors Minutes, December 1989
Call Number: Board of Governors Fonds UA-1, 56.15

Additional Notes:

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**BOARD OF GOVERNORS
DALHOUSIE UNIVERSITY**

AGENDA

Tuesday, December 12, 1989 4:00 p.m.
Board and Senate Room

1. Minutes of Board Meeting of November 14, 1989 (enclosed)
2. Approval of Agenda
3. Board Matters
4. Reports of Standing Committees
 - (i) Audit Committee
 - (ii) Buildings and Grounds Committee
 - (iii) Finance and Budget Committee
 - (iv) Investment Committee (enclosed)
 - (v) Staff Relations Committee
5. Campaign for Dalhousie
6. Financial Strategy Committee
7. President's Report
8. Other Business

Enclosed:

University Affairs - December 1989

Minutes of a Meeting of the
Board of Governors held on Tuesday,
December 12, 1989 at 4:00 p.m. in
the Board and Senate Room

Dalhousie University
Halifax, Nova Scotia

PRESENT: Mr. W. Struan Robertson
Chairperson
Mr. David J. Almon
Dr. D. Wayne Bell
Mr. Barrie Black
Dr. Mary R. Brooks
Dr. Howard C. Clark
President
George T.H. Cooper, Q.C.
James S. Cowan, Q.C.
Dr. Donna M. Curry
Honorary Secretary
Mrs. Janice Flemming
Mrs. Linda Fraser
Mrs. Lorraine Green
The Hon. T. Alex Hickman
Donald A. Kerr, Q.C.
Dr. Patricia Lane
Mr. John Lindsay
Mr. Thomas E.G. Lynch
Mrs. Annemarie Macdonald
Ms. Bernadette Macdonald
Dr. Albro D. MacKeen
The Hon. Jacqueline Matheson
E. Neil McKelvey, Q.C.
Mrs. Shirlee Medjuck
Ms. Lara Morris
Dr. Clifford Murray
Mr. Norman H. Newman
Judge Ian Palmeter
George C. Piercey, Q.C.
Vice-Chairperson
Mrs. Ruth Pulsifer
Dr. Judith A. Ritchie
Mr. David Shannon
Mr. Allan C. Shaw
Honorary Treasurer
Ms. Maxine Tynes
Dr. Thomas C. Vinci
Ms. Barbara Walker
Mrs. Peggy Weld
Vice-Chairperson

Also present were Dr. Denis Stairs (Vice-President, Academic & Research); Mr. Bryan G. Mason (Vice-President, Finance & Administration); Mr. Eric A. McKee (Vice-President, Student Services); Mr. Win Hackett, (Assistant Vice-President, Development and Alumni Affairs); Mr. Brian C. Crocker (University Secretary & Legal Counsel); Dr. David A. Tindall (President, Dalhousie Faculty Association); and Ms. Elizabeth A. Christian (Secretary).

Regrets were received from: Mr. Aubrey Browne, Dr. Om P. Kamra.

Memorial

At the request of Ms. Lara Morris, a one-minute silence was observed by Board members in memory of the fourteen women students who had been killed at McGill University last week.

Minutes

The Minutes of the Board meeting held on November 14, 1989 were approved as circulated. Dr. Clark announced that the minutes of the Special Board meeting held on November 30, 1989 would be distributed for approval at the January meeting of the Board.

Agenda

Two items were added to the agenda relating to the University of King's College, and to a report on the proposal described at the special meeting of the Board on November 30.

Board
Matters

Dr. Clark reported Mr. Ivan Duvar's resignation from the Investment Committee following his appointment as Chairman of the Board of Governors at the Technical University of Nova Scotia.

Reports of
Standing
Committees

Audit Committee

Mr. Shaw reported that a review of the general audit plan for next year by auditors and management indicated everything was in good order. The audited statements are expected to be presented on schedule at the June Board meeting.

Buildings and Grounds Committee

Mr. Cowan reported that renovations to Henson College are now completed and within budget. He said it is a first-class facility. The TUNS proposal, he commented, had been overtaken by events.

Finance and Budget Committee

Mr. Piercey said the committee is still examining the matter of an endowment management policy and that this will be reviewed by the Senate Financial Planning Committee shortly. The committee hopes to make a recommendation to the Board in January.

Investment Committee

Mr. Newman noted that in the committee's report circulated with the agenda Mr. Thomas Lynch had been incorrectly listed as a member of the committee and that the name of Mr. James Robertson had inadvertently been omitted. He asked that this correction be noted. He then commented briefly on items contained in the committee's report and, with the assistance of Mr. Mike Wright (Director of Financial Services) and Mr. Mason, answered questions about the staff mortgage fund and the proposed five percent cap on spending from endowment funds. Regarding the Killam Endowment, Mr. Cooper explained that the policy had been imposed by the Killam Trustees to preserve the capital value of the Fund over time.

Campaign for
Dalhousie

Mr. Hackett reported that the Campaign was expected to exceed its present total of \$39.8 million by the end of December. A final report on the Campaign is presently being prepared. The Annual Fund, he said, has now reached 89% of its goal, and the 1818 Society has increased to 104 members.

Financial
Strategy
Committee

Copies of the Committee's Sixth Progress Report were distributed at the meeting (copy enclosed for absent members). Mr. Shaw, in commenting on the report's contents, said the committee is preparing a special report on human relations issues at the university. He then commented on the committee's examination of scenarios to draw together reasonable revenue expectations and desirable expenditures (discussed in earlier reports), the need for some policy intervention to deal with the \$8.8 million deficit projected over the next five-year period, and some conclusions the committee had reached for eliminating the shortfall, as set out in the report. Mr. Shaw noted that the Committee's Sixth Progress Report will be widely circulated for discussion in the university community, following which the committee's final report will be prepared for distribution early in the new year.

University of
King's College

Mr. Crocker explained that, under the terms of the affiliation agreement between the two institutions, King's cannot mortgage its land without Dalhousie's consent. In addition, King's has discovered that its new library facility encroaches 2.3 feet on Dalhousie's property. The Board was asked to approve two motions to resolve these issues, and it was unanimously agreed

That the President and Vice-Chancellor or the Vice-President (Academic & Research) or the Vice-President (Finance and Administration), or any two of them, are hereby authorized to sign on behalf of the Governors a Consent to the granting by King's College of a Deed of Mortgage to the Province of Nova Scotia in the amount of Four Million Dollars by way of a forgivable loan to construct new library facilities on the lands of King's College at Halifax, Nova Scotia; and

That the President and Vice-Chancellor, or the Vice-President (Academic and Research) or the Vice-President (Finance and Administration), or any two of them, are hereby authorized to consent on behalf of the Governors to the encroachment of the new library facilities of King's College at Halifax, Nova Scotia, on the lands of Dalhousie University to the extent shown on the location certificate of Wallace Macdonald and Lively, Ltd. dated November 19, 1989, on the condition that the lands encroached upon shall revert to the exclusive use of Dalhousie University in the event that the library facilities located thereon shall be demolished.

Staff Matters

Some time ago it had been agreed that faculty appointments would be approved by the Board's Officers, with the exception of Deanships and more senior appointments. In accordance with this procedure, Dr. Clark informed members about the appointment of Dr. Rowland Smith as Dean of the Faculty of Arts and Social Sciences for five years effective 1 July 1988, and the appointment of Dr. J. Donald Hatcher as Dean Emeritus in the Faculty of Medicine effective 1 January 1990. On motion, the Board approved these appointments.

President's
Report

This report was distributed at the meeting (copy attached as Appendix A). Dr. Clark commented on upcoming studies in education and university research in Canada, and on the success of the United Way Campaign at Dalhousie this year. He deferred comment on the TUNS-Dalhousie proposal until later in the meeting.

The President informed members that a number of major recommendations in the recently released report of the Royal Commission on Health Care would have considerable impact on Dalhousie. He named, as one example, the proposed creation of a health facilities board within the organizational structure of the university which would report to the Minister of Health. He said this and other issues will be discussed over the next few months. Dr. Lane later invited Board members to a Forum being held on January 12 at which Senate and health professionals will discuss the report of health care.

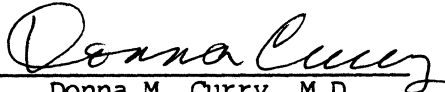
In Camera

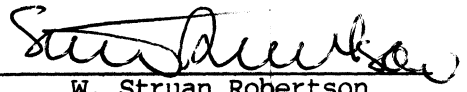
The meeting moved in camera to discuss issues surrounding the recent proposal to relocate TUNS to a site adjacent to Dalhousie. At this point all non Board members withdrew from the meeting with the exception of Vice-Presidents Stairs, Mason and McKee, Dr. David Tindall (DFA Observer) and Ms. Marilyn MacDonald (Director of Public Relations) who had been invited to remain.

Minutes of in camera sessions of the Board are treated as confidential and are maintained in the Office of the Secretary where they may be perused by members of the Board upon request.

Adjournment

The meeting adjourned at 5:45 p.m.


Donna M. Curry, M.D.
Honorary Secretary


W. Struan Robertson
Chairperson

Dalhousie University
Board of Governors
Report of the President

1. TUNS - Dalhousie Proposal

At a special meeting of the Board on November 30, I provided information about a proposal for the re-location of TUNS to a site adjacent to Dalhousie and indicated that a feasibility study of this proposal would be undertaken shortly. I also indicated possible construction projects on the Dalhousie campus that would be consistent with such a re-location as well as with our own internal needs.

This announcement of the feasibility study was made at both TUNS and Dalhousie on November 30, following numerous discussions with government officials and others. During those discussions, the many benefits of this proposal were of course outlined, but so were the two principal difficulties, namely cost and the need to assemble land of appropriate area. Until November 30, all of the parties involved in these discussions supported the undertaking of a feasibility study. Subsequently, it became clear that the government was not willing to support the land assembly needs of the proposal. On Friday last, therefore, the proposal was withdrawn.

It must, however, be stressed that the broad outline of possible developments on the Dalhousie campus, which I gave on November 30, is unaffected by this change. Indeed, those developments (Studley Field, two major academic buildings, and residence accommodation) are now more clearly identified as the essential new components of a campus master plan.

2. National Studies of Education and of University Research

The Board should be aware of the probability that a major study of education in Canada is to be undertaken. The Council of Ministers of Education together with the federal government have undertaken discussions of the mandate and process for such a study. Post-secondary education, clearly, would be included.

The Royal Society of Canada has been sponsored by the federal government to undertake a study of university research in Canada. The Research Advisory Committee which has now been constituted and which will commence meeting shortly, is being asked to provide advice as to how Dalhousie might best respond to requests from the Royal Society Task Force for information and input.

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Board of Governors Report

3. United Way

I am pleased to report that Dalhousie has exceeded its goal for the 1989 United Way campaign. Our pledges now exceed \$102,000, a remarkable achievement due in no small part to the hard work and leadership of the Co-Chairs, Mr. Greg Trask and Mr. Brian MacDougall.

12 December 1989
HCC/pam