

Item: Senate Minutes, December 1984
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DALHOUSIE UNIVERSITY

MINUTES OF

SENATE MEETING

Senate met in regular session in the Board and Senate Room on Monday, 10 December 1984 at 4:00 P.M.

Present with Mr. W.E. Jones in the chair were the following:

Andrews, Angelopoulos, Atherton, Barkow, Betts, Birdsall, Cameron D.M., Caty, Chaytor, Cromwell, Cunningham, Egan, Ettliger, Fraser P., Friedrich, Gibbling, Gigeroff, Hall, Hatcher, Holloway, Horrocks, Huber, James, Jones J.V., Josenhans, Kennedy, Kimmins, Leffek, Lewis, MacIntosh, Maloney, McAllister, Misick, Morrison, Nestman, O'Dor, O'Shea, Paquet, Ravindra, Rodger, Ruf, Scheibelhut, Shaw L.R., Sherwin, Shires, Sinclair, Sprott, Stone, Stovel, Thiessen, Tingley, Tonks, van Feggelen, Varma, Wall, Waterson, White F.M., Wooton, Yung, Zinck, Christie (invitee).

Regrets: Badley, Belzer, Bradfield, Cohen A.D., Gold, Gratwick, Hennen, Klein, Konok, Laidlaw, Munroe, O'Brien H.L., Ozier, Tan M.H.

The Chairman introduced the meeting with three announcements:

Mr. P. Welch would be replacing F. Wien on the Board Staff Relations Committee until the Committee on Committees identifies a nominee who could serve as a more "permanent" interim representative during negotiations (Mr. Wien serves on the negotiating team of the Board).

The court date for the Colette Power case has been postponed until February and an offer for out of court settlement has been prepared.

The APC, PPC and FPC have not been reporting regularly on the items Mr. Andrews identified during the November Question Period. A schedule of dates for reporting will be proposed at the next meeting.

84:101.

Minutes of the Previous Meeting

The minutes of the meeting of 9 November and 19 November 1984 adopted upon motion (Horrocks/Rodger) with one suggested addition to 84:99, page 6, last line of the last paragraph "Mr. Stuttard assured Mr. Rodger" that an updated Restraint and Renewal document would suffice".

84:102.

Academic Planning Document

Mr. Horrocks took the chair at this point in the meeting.

Motion #7

It was moved and seconded (Jones/Gigeroff)

that academic planning committees be established or designated at the Departmental, School and Faculty levels if they are not already in place. Normally, the membership of such committees is to be elected, representative of faculty within the unit, and inclusive of students as well as the administrative head (Chairperson, Director or Dean) of the unit concerned. If an academic unit feels it cannot fit within these guidelines, it should propose an alternative arrangement to the Academic Planning Committee of Senate.

Mr. Hatcher urged Senate to carefully examine the word "elected", adding that a popular vote does not always guarantee the type of expertise required.

Mr. Jones pointed to the word "normally" and the final sentence which allowed for special consideration if an academic unit believed it could not adhere to these guidelines. However, Mr. Andrews had difficulty with this sentence, asking what procedures would be proposed to evaluate alternative arrangements. Mr. Jones noted that this would be the responsibility of the APC.

The motion carried.

Motion #8

The following motion was made by Mr. Jones and seconded by Mr. Yung

that the academic plan for the University as prepared by the Academic Planning Committee be presented to Senate for approval. After approval by Senate, it will be forwarded to the President in time for the determination of budgetary (envelope) allocations for the subsequent fiscal year.

Mr. Kennedy proposed an amendment which was seconded by Mr. van Feggelen:

replace "in time for the determination of" by "who will use it to determine; also, add after "year" a full stop and "Such a plan will also include the priorities which Senate gives to new buildings, to building renovations and repairs, to expenditures on grounds, physical plant, equipment, supplies, and all administrative services".

Mr. Jones thought the amendment added specificity to the main motion. Mr. Hatcher wondered if the listing of academic support services identified in Motion 7 was redundant. Mr. D. Cameron did not want to see diminished input of Senate in the determination of budgetary allocations or to see Senate have difficulty getting involved in the new area of administrative and academic support services. Mr. Huber suggested substitution of the

words "for use in determining" for the words used in the amendment. Mr. Kennedy did not think that this provided further clarification. Mr. Jones agreed with Mr. Cameron that the Senate FPC had to date not looked specifically at individual administrative cases and added that the original intent of the motion had been to advise the President.

Mr. Andrews thought that the amendment was entirely in line with the other academic planning motions.

Upon vote, the amendment carried and the amended motion was approved.

Motion #9

It was agreed upon motion (Jones/Cunningham)

that the Academic Planning Committee of Senate, with advice from the Financial Planning Committee, review applications to the University's Development and Redistribution Funds. Within the context of the approved academic plan of the University, the APC will recommend allocations from these funds to the President and inform Senate of the recommendations.

Motion #10

There was a consensus upon motion (Jones/Cunningham)

that the Academic Planning Committee of Senate prepare a realistic schedule for the phasing in of periodic unit or programme reviews, academic plans and their interface with the budget decision-making process, and submit this schedule to Senate for approval in April 1985.

Mr. Huber inquired about the role APC envisaged playing in determining the budgetary allocation to the Redistribution and Development Funds. Mr. Jones responded that the APC and FPC had proposed guidelines and reviewed applications (according to these prepared criteria) to the Development Fund this year and were currently being consulted about the Redistribution Fund. They would bring forward a document to Senate in January.

Ms. Sherwin contended that the notion of periodic reviews was "healthy" and moved, seconded by Mr. Thiessen that **"the review procedures should be reviewed in the Spring of 1988 to consider if modifications were required"**. Messrs. D. Cameron and Andrews spoke in support of the motion. Mr. Andrews was reassured by Mr. Jones that the APC would keep Senate closely informed of the results of unit and programme reviews. The motion carried.

Mr. Jones resumed his role as Chair at this point in the meeting.

84:103.

FPC Regulation of Student Fees

Mr. Kimmins noted that the committee had met with the President about some specific matters of principle (e.g. - effect on visa students) and had been satisfied with the President's responses. Responding to Mr. Betts query, Mr. Gigeroff noted that the agreement could be terminated at the wish of either party if there were major changes in the method of University funding.

84:104.

Report of the President

The President promised a written statement in the near future in which he addressed the following issues:

- (1) **Relations** with government - underfunding of Medicine and Dentistry
- (2) Premier's commitment to the Capital Campaign
- (3) His involvement as Chairman of AUCC in dealing with the Secretary of State
- (4) Relations with the DFA and hope for a speedy resolution/ settlement of the Collective Agreement
- (5) Alumni and Community Relations
- (6) United Way Campaign
- (7) Representation of Dalhousie at numerous conferences/events.

He anticipated that the report on implementation of the university's affirmative action policy would be forthcoming in January in response to Mr. Horrocks question.

84:105.

Academic Planning Committee Proposed Lester Pearson Institute

It was moved and seconded (Cunningham/Horrocks)

that Senate approve the establishment of the Lester Pearson Institute for International Development, on the understanding that no direct costs be required from the University Budget, that the Institute be reviewed in twelve months time and that Senate name one representative on the Institute's Board of Directors.

Mr. McAllister reminded Senate that the proposed Institute had already been passed in principle, and maintained that funding thus far committed from Secretary of State and CIDA would not have come if Dalhousie was not moving in this direction. He agreed with Mr. Rodger's recommendation that reference to the Board of Governors should be incorporated (e.g. pp. 10,12) and added (in response to Mr. Rodger's query) that it was considered premature to close the Centre for Development Projects at this early stage. He confirmed for Mr. Andrews, that the funding had been committed from CIDA and Secretary of State. Mr. Andrews requested a definition of the phrase "no direct costs". The general issue of costs and a proposed amendment **"no new expenditures be required" would replace the words "on...budget"** were debated at length by Messrs. Jones, Andrews, Kimmins, Lesser, Martin, McAllister, Rodger, D. Cameron, Huber, Henson, Betts, Sinclair, MacKay, Hatcher, Wooton and Friedrich.

The amendment failed.

It was moved and seconded (Zinck/Wooton)

that the clause "on...budget" be deleted

The newly proposed amendment was discussed by Ms. Waterson and Messrs. McAllister, Jones, Rodger, Barkow and Sinclair.

This amendment also was defeated and the main motion carried.

Interuniversity Cooperation - NSAC (APC 84:138)

It was moved and seconded (Yung/Kimmins)

that Senate approve the proposal that Dalhousie University enter into an agreement with the Nova Scotia Agricultural College as outlined in the legal document.

Mr. Rodger referred to item 4 on page 2, contending that this was a drastic change from past practice as Senate approved degrees. Mr. Rodger suggested substitution in line 3 and 4 of the words "on behalf of the Senate of Dalhousie University if the President was not present to confer such degrees".

Mr. Rodger identified a potential problem in altering the constitution of Senate with reference to page 3(7). Following some discussion, contributed to by Messrs. Andrews, Jones, Friedrich, Rodger and Ms. Waterson, in which page 3, item 8 of the 1983 "Constitutional Provisions Governing the Operations of Senate" was noted. There was general agreement that legal advice would be obtained. Messrs. Huber and Andrews queried the implication of item 2, page 2. Mr. Sinclair indicated that the NSAC was fully cognizant of this item in the proposal.

It was agreed upon motion (Rodger)

that the motion be amended to add the words "subject to satisfactory wording of item #4 and obtaining legal opinion as to the appropriateness of item #7.

The motion as amended carried.

84:106.

Committee on Academic Administration

Proposed Change of Name of Degree of MPA (Health Services Administration)

It was moved and seconded (Leffek/Tonks)

that Senate recommend that Dalhousie offer the degree Master of Health Services Administration and that the entrance requirements and curriculum would be the same as the degree presently offered, i.e. - MPA (Health Services Administration)

Dean Leffek advised that the Health Services Administration programme was developing a discipline of its own different from the MPA, and this change was important for accreditation.

The motion carried.

Proposal - Programme of Health Services Administration to Join the Faculty of Health Professions as a School

Mr. Tonks explained the rationale for the proposed change (as recorded in CAA excerpt attached to Senate agenda) and moved, seconded by Mr. Horrocks

that Senate approve the transfer of the programme of Health Services Administration to the Faculty of Health Professions as a School on 1 January 1985

Messrs. Tonks and Sinclair responded to Mr. Zinck's questions noting that the actual costs related to the transfer were \$1250 and some additional expenditures could be expected with respect to secretarial support needs.

The motion carried.

84:107

Question Period

The urgency of some items and the length of the agenda resulted in a postponement of **Question Period** at the suggestion of the chairman.

Messrs. Rodger, Andrews and Gigeroff wished to see **Question Period** reinstated as a regular feature in its usual place on the agenda by January.

Mr. Rodger then asked the President's Office to investigate the matter of advertisements reportedly identifying someone qualified in Dentistry or Dental Hygiene (in the latter case, having a Master's degree) for the position of Director of the School of Dental Hygiene. Furthermore, it is reported that Colonel Brogen, who is the Commanding Officer of the 12th. Dental Unit at Stadacona, is alleged to have been told that if he applied for this position, he would get it. Mr. Shaw noted in response to Mr. Rodger's second question that alternate parking for the Hart property would be provided by 31 May 1985.

84:108.

The meeting adjourned at 6:12 P.M.