

Item: Senate Minutes, October 1982  
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DALHOUSIE UNIVERSITY  
MINUTES  
OF  
SENATE MEETING

Senate met in regular session in the Board and Senate Room on Friday, 15 October 1982 at 4:00 p.m.

Present with Mr. A. M. Sinclair in the chair were the following members:

Andrews, Atherton, Aucoin, Axworthy, Belzer, Bingham, Birdsall, Blecher, Bradfield, Byham, Cameron D.M., Cohen, Dempster, Duff, Egan, Fraser Philip, Friedenberg, Friedrich, Garside, Gesner, Godfrey, Haley, Hall B.K., Hames, Hare, Hartt, Heard, James K.M., Jones W.E., Kamra, Kemp, Kennedy, Kent, Kerans, Kimmins, Klassen, Klein, Kocourek, Kussmaul, Laidlaw, Lawrence, Leffek, MacConnell, MacKay W.A., Maloney, Manos, Marfels, McNulty (Secretary), Mezei, Misick, Moffitt, Myers, Myrden, Nestman, Nevill, Ozier, Pooley, Rans, Renner, Richards, Robinson S.C., Scheibelhut, Shaw L.R., Sinclair-Faulkner, Sprott, Stairs, Stewart, Stuttard, Tan, Tingley, Tonks, Turner, Varma, Waite, Waterson, Wien, Williams.

Regrets: Bishop, Bradley, Chaytor, Ettlenger, Gold, Gwyn, Hatcher, Horrocks, Irwin, Jacobson, Jones J.V., macintosh, Pronych, Runte, Young.

82:75. Representatives from the Atlantic Institute of Education

The Chairman requested and received the permission of Senate to allow representatives of the Atlantic Institute of Education to be present at the meeting.

8?:76. New Members

The Chairman introduced and welcomed two new appointees and two new elected representatives to Senate.

82:77. Minutes of the Last Meeting

Upon motion (Tonks/Kimmins) the minutes of the meeting of 13 September 1982 were approved.

82:78. Question Period

Ms. Laidlaw, speaking on behalf of the Dalhousie Women's Faculty Organization, asked what provisions were being made to ensure adequate security on campus, in view of the recent

reduction in security staff.

The President replied that he did not have all of the details of the reduction but that he would circulate a report on the matter.

Mr. Renner, commenting on the President's Symposium on Higher Education recently held, asked the President if he would circulate to all members of Senate the statement made by Mr. Cameron at the Symposium.

The President indicated that a full text of the statements and discussion at the Symposium will be included in a report of the conference, which will be made available to the Dalhousie community.

Some discussion followed on the propriety of asking that a statement which a person makes as an individual be circulated to Senate.

Mr. Hames asked why the President was not present at the student rally held on this day to protest government cuts in education.

The President replied that he had other commitments to meet, and, as was his right, he chose not to go.

Mr. Kamra, stated that he had enquired as to the cost of the space consultant's study and the cost of moving departments during the summer (Minute No. 82:70). He indicated he had as yet received no reply.

Vice-President Shaw said that the Space Consultant's Report was in two parts. The first dealt with renovation of the Forrest Building and cost between \$50,000 and \$55,000. The second was an analysis of the rest of the campus and cost approximately \$55,000. He indicated that the cost of moving was about another \$75,000. Other planned moves were now on hold as of a month or so ago.

Mr. Axworthy asked (1) what measures the President took to deter the government from making financial cuts; (2) why no public statements had been made; and (3) what the President perceives his position to be on such matters.

The President replied, to (1) that he had done nothing specifically because the government had stated what it was going to do and the universities had been asked to advise the government of the effects of the cuts. As a result of that advice, the government modified its decision. To (2) the President indicated that he did respond to numerous calls from media people, answered their questions, and gave them information, but he did not issue a press release. To (3) the President indicated he perceives his position to be to provide, as effectively as possible, advice to government through M.P.H.E.C.

82:79. Awarding of Degrees

Faculty of Arts and Science

Bachelor of Arts ..... 53  
(Distinction 1, Honours 4, First Class Honours 1)

|   |  |
|---|--|
| Bachelor of Arts Honours Certificate ..... 1<br>(Honours 1)                       |  |
| Bachelor of Science ..... 76<br>(Distinction 3, Honours 3, First Class Honours 1) |  |
| Bachelor of Education ..... 10  |  |
| Diploma in Engineering ..... 39   |  |
| Certificate n Costume Studies ..... 4   |  |

Faculty of Health Professions

|  |  |
|--|--|
| Bachelor of Physical Education ..... 2         |  |
| Bachelor of Recreation ..... 2                 |  |
| Bachelor of Nursing ..... 5<br>(Distinction 2) |  |
| Bachelor of Science in Physiotherapy ..... 2   |  |

Faculty of Graduate Studies

|  |  |
|--|--|
| Doctor of Philosophy ..... 16              |  |
| Master of Science ..... 24                 |  |
| Master of Arts ..... 40<br>(Distinction 2) |  |
| Master of Education ..... 10               |  |
| Master of Environmental Studies ..... 3    |  |
| Master of Nursing ..... 3                  |  |
| Master of Social Work ..... 6              |  |
| Master of Laws ..... 7<br>(Distinction 1)  |  |
| Master of Business Administration ..... 17 |  |

Faculty of Administrative Studies

|  |  |
|--|--|
| Bachelor of Commerce ..... 22                |  |
| Bachelor of Social Work ..... 22             |  |
| Certificate in Public Administration ..... 1 |  |

82:80. Reports and Recommendations -- Committees of Senate

A. Steering Committee

1. Student Appeals

Upon motion (Heard/Jones)

**it was agreed that the Committee on Committees be asked to nominate an Interim Ad Hoc Board of Appeals to hear appeals currently before Senate of students seeking readmission. It was further proposed that the Board might consist of 8 or 9 members.**

It was moved and seconded (Heard/Jones)

**that Senate not process further student appeals until the report of the Sub-Committee on Student Appeals and Discipline Matters has been submitted and considered by Senate.**

An amendment was moved and seconded (Andrews/Leffek)

**that the report be submitted for consideration at the December meeting of Senate at the latest and that, if the report is submitted sooner, it be considered at an earlier meeting.**

The amendment was carried.

The motion as amended was carried.

B. Committee on Academic Administration

1. Departmental Fee Charges

It was reported that the extra fee charged to non-major Music students for applied skills classes (Minute Nos. 82:70, CAA 82:40) would not be implemented this year, upon the agreement of the Chairman of the Department of Music, the Dean of Arts and Science, and the Vice-President (Finance and Administration).

It was requested that the Dean of Arts and Science be asked to report on the matter at a future meeting.

Mr. Rans pointed out that this fee was not an isolated case and other fees were being charged. He presented Notice of Motion for the next meeting that all such extra fees be abolished.

2. Committee on Committees -- Nominations

The following slate of nominees for the Committee on Committees was presented and declared elected, there being no further nominations:

L. E. Trakman (Chairman)- Law  
R. Runte - French  
P. C. Aucoin - Public Administration  
D. Cunningham - Dentistry  
G. Duff - Pharmacy  
K. Easterbrook - Microbiology

C. Academic Planning Committee

1. Proposal for Administration of Atlantic Institute of Education Programmes

It was moved and seconded (Jones/Haley)

that Senate recommend to the Board of Governors that Dalhousie University accept responsibility for A.I.E. students in accord with the following conditions:

1. that Dalhousie accept the students of A.I.E. in a separate programme which would terminate when these students complete their studies;
2. that the students be accepted in their current programme under all rules and regulations as established by the A.I.E. (No new students would be admitted to the programme.)
3. that degrees given to these students be in the name of the A.I.E. with an indication that the programmes were administered by Dalhousie;
4. that financial resources be provided by the Province of Nova Scotia, as recommended by M.P.H.E.C., to meet the total cost of this proposal.
5. that staff resources be determined in consultation with faculty members of A.I.E.

An amendment was moved and seconded (Sinclair-Faulkner/Ozier) to add item 6 to the list as follows:

6. **Senate condemns the provincial government's termination of vital funding to the AIE for two reasons:**
  - (a) the decision was made without consultation with the MPHEC,and
  - (b) the decision was made because of provincial financial difficulties, not because of any academic or financial failure of the AIE, yet the decision necessarily and adversely affects AIE students and faculty no matter what assistance Dalhousie University may render to them.

**Therefore the Senate urges the provincial government to reconsider its decision immediately, and to do so with the considered advice of the MPHEC.**

An amendment to the amendment was moved and seconded (Belzer/ Stewart) that it be added:

and furthermore, should AIE be reinstated, Senate will reverse earlier decisions and now recognize AIE degrees.

The amendment to the amendment was defeated.

Upon vote the **amendment was carried.**

It was moved and seconded (Kennedy/Renner) that it be added to Item 5:

**it being understood that the Senate of Dalhousie University is opposed to any reduction in staff/student ratios for students at AIE, and to any assumption of normal duties of AIE staff by Dalhousie staff.**

The **amendment was carried.**

A vote was taken and the **motion with amendments was carried.**

82:81. Report from the President

The President presented a report on the University's financial situation and indicated he was declaring "apprehended financial constraint" under Article 24.03 of the Collective Agreement. A copy of the report will be circulated to all members of Senate. The President requested the advice of Senate on the proposal. The Chairman indicated that the report would be considered at the meeting of the Academic Planning Committee on Monday, 18 October 1982, and that Committee would set a date for a Special Meeting of Senate for consideration of the report.

82:82. Adjournment

The meeting adjourned at 6:10 p.m.

DALHOUSIE      UNIVERSITY

MINUTES

OF

SENATE      MEETING

Senate met in Special Session in the Board and Senate Room on Monday, 25 October 1982 at 4:00 p.m.

Present with Mr. A. M. Sinclair were the following members:

Andrews, Awad, Axworthy, Belzer, Betts, Bingham, Birdsall, Bishop, Blecher, Bonen, Boyle, Bradfield, Bradley, Braybrooke, Brett, Bynam, Calkin, Cameron D.M., Cameron T.S., Chandler, Charles, Chaytor, Clarke, Cohen, Cross, Dickson, Dresel, Duff, Easterbrook, Egan, Ettlinger, Fingard, Flemming, Flint, Fournier, Fraser P., Friedenberg, Friedrich, George, Geldart, Gesner, Graham, Gupta, Haley, Hall B.K., Hames, Heard, Hope, Horrocks, Jacobson, James K.M., Jericho, Jones J.V., Jones W.E., Josenhans, Kaill, Kamra, Kemp, Kennedy, Kent, Kerans, King, Klassen, Kussmaul, Laidlaw, Langley, Lawrence, Leffek, MacConnell, MacIntosh, MacKay W.A., Maloney, Manos, McLaren, McNulty (Secretary), Misick, Moffitt, Myrden, Nestman, Nevill, O'Shea, Overton, Ozier, Patterson, Pereira, Pronych, Rans, Ravindra, Renner, Rodger, Runte, Schenk, Sherwin, Sinclair-Faulkner, Smith, Stairs, Stephens, Stewart, Stuttard, Szerb, Tan, Thompson, Tingley, Tonks, Treves-Gold, Turner, Varma, Waterson, Young.

Regrets were received from the following: Gold, Pooley.

82:83. Restraint and Renewal -- President's Memorandum to Senate, the Dalhousie Faculty Association and Members of the Dalhousie Community

The Chairman stated that the Special Meeting had been called to consider the President's Memorandum, which the President had introduced at the last meeting of Senate (Minute No. 82:81). The Chairman also reported that the Academic Planning Committee had met on the 18th and 21st of October to consider the document, and that the Committee was interested in the reactions of Senate. The Chairman invited the President to make opening remarks.

The President commented that, regarding Phase 1, he has no set blueprint for the immediate future. Regarding Phase II, he wanted Senate and others to have the opportunity to comment. Taking these comments into consideration, a final report would then be drafted. Initiative for presenting the university's priorities would come from the President's Office, but he was anxious that the views of Senate and others be considered. He emphasized that what Dalhousie does in the



future must be done with the highest degree of quality and excellence, and decisions must be made now to determine directions for the future.

The Vice-President (Administration and Finance) also presented a report on the University's financial status. He outlined steps taken in the past, what was being done in the present, and described anticipated steps to be taken in the future.

Mr. Shaw described some of the steps implemented over the last couple of years, including reorganization of the investment portfolio, sale of real estate holdings, improvements in ancillary operations, reductions in the costs to the University of Dalplex and the Arts Centre, etc. These measures, he reported, have improved the financial management of the university dramatically and have produced significant savings in the University's financial operations. He stated that, in his views, it was not possible to improve much farther.

The current plan was to have the University's finances presently on an almost "break-even" basis. The situation has worsened because the renovations and non-space alterations budget was cut, and the government grant to the Faculty of Medicine was reduced by \$765,000. Because of these cuts he still anticipated a \$2 million deficit, in spite of continual reductions in other costs. He pointed out that Dalhousie was facing a dramatic situation in that the University would have a larger accumulated deficit per student than any other university.

Mr. Shaw commented that it was difficult to make predictions for the future, but described what would happen to the University in a "6% world". He pointed out that the revenue base of the university would decrease by another \$3 million, and that if the University continues in its current state, it would be headed for another major deficit. He expressed doubt that the University would be financially viable should that happen.

The Chairman thanked the President and Vice-President (Administration and Finance) for their remarks and invited discussion from the floor.

Mr. Kennedy asked how many programmes and how many people's jobs were likely to disappear.

The President replied that he did not think changes could be made in programmes for next year, but he emphasized that the deficit will have to be held for 1983-84 and reduced thereafter. He stated that he was not simply proposing a programme of restraint; he was also advocating a concentration on those things the University thinks are important.

Mr. Renner asked what the role of Senate should be and what the goals and purposes of the discussion should be. He also questioned how priorities would be established. Mr. Heard expressed support for Mr. Renner's position and asked what the object of the exercise was.

The President suggested that decisions should be made in relation to the Roles and Goals of the University, and the focus should be on what we want the University to be in the face of inevitable reduced financial resources. He emphasized again that we cannot do with excellence all of the things we are doing now.

Ms. Ozier questioned whether one trusts the credibility of the statement that everything has been done that could be done. She also questioned why "other salaries" in Vice-President Shaw's report increased at a faster rate than "academic salaries". Mr. Shaw stated that it was due both to settlements made prior to the current restraints and the fact that some increases were required to be phased in over the whole fiscal year.

Questions were also raised relating to

- (1) the possibility of generating additional outside revenue;
- (2) how the quality of programmes was to be measured;
- (3) how the assessment procedure was to function (i.e., the "line of command");
- (4) what would form the basis for terminating programmes;
- (5) how to make more efficient use of our resources;
- (6) how to use the Senate committee structure to focus on issues of academic policy.

Mr. Braybrooke commented that the Restraint and Renewal statement seemed to accept without protest the shoddy treatment by the government. He suggested that every financial reduction should be accompanied by loud protest, that every programme is going to be impoverished by these cuts, and that cultural impoverishment would result as well. He suggested further that confidence in the University needed to be restored, both within the University and outside of it. Mr. Sinclair-Faulkner supported Mr. Braybrooke's statements and described discussions which he had with the Minister of Education at meetings held in Toronto. He stated that the failure to make sustained protest was going to cost the University and cited statements made at the Toronto meetings to support his argument.

Mr. Andrews enquired about the current state of the proposed fund-raising campaign to increase university revenues.

Mr. Shaw stated that the campaign would be a capital endowment campaign rather than an appeal for operating funds, and that plans were well underway.

The Chairman reported that the Academic Planning Committee was studying the President's Memorandum and had set up sub-committees to accomplish the tasks in Section 2) of the Memorandum. (See Minute No. APC 82:97 for the membership of the sub-committees.) He invited anyone with comments on those matters to communicate them to sub-committee members.

The President thanked members of Senate for their comments and advice.

83:84.        Adjournment

The meeting adjourned at 6:00 p.m.