

Item: Board of Governors Minutes, February 1983

Call Number: UA-1 12.3

Additional Notes:

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Minutes of a Meeting of the Board  
of Governors held on Thursday,  
February 17, 1983 in the Board and  
Senate Room at 4:00 p.m.

Dalhousie University  
Halifax, Nova Scotia

PRESENT: Dr. A. Gordon Archibald,  
Chairman  
Mr. W. G. Campbell  
Mr. James S. Cowan  
Dr. Donna Curry  
Dr. D. A. Eisner  
Mr. Brian Flemming  
Mr. John W. Graham  
Mr. A. G. Hayman  
Ms. Mary L. C. Lamb  
Ms. Elizabeth A. Macdonald  
Ms. M. D. MacDonald  
Dr. W. A. MacKay  
Mr. S. McInnes  
Mrs. Shirlee Medjuck  
Mrs. Ruth Murray  
Mr. G. C. Piercey  
Mr. Peter Rans  
Mr. David Ritcey  
Dr. E. F. Ross,  
Honorary Secretary  
Mrs. Judith Sapp  
Mr. Atul Sharma  
Mr. D. C. R. Sobey  
Dr. C. B. Stewart  
Mrs. Peggy Weld  
Professor Barry Wheaton  
Mr. F. B. Wickwire

Also present were Messrs. O. P. Kamra (President, Dalhousie Faculty Association), L. R. Shaw (Vice-President, Administration and Finance), G. A. Klassen (Vice-President, Academic and Research), M. Roughneen (Director, Personnel/Payroll Services), D. M. Cameron (Director, Policy and Planning), D. Mann (Director, Information and Public Relations), R. Samson (A.I.E. Student Observer), and A. J. Tingley (Secretary).

Minutes

The minutes of the meeting of November 18, 1982, which had been circulated, were approved. The minutes of the meetings of the Executive Committee of November 10, 1982, December 16, 1982 and January 20, 1983, and the joint meeting of the Executive Committee and representatives of Senate of January 20, 1983, were presented for information.

Board Matters

*Pension Sub-Fund--Trustees*

The President nominated Mr. Charles Redden as a representative of retirees to serve on the Pension Sub-Fund. This was approved.

*Joint Board/Senate Committee*

The following have agreed to serve as the Board members on this Committee:

Mr. George Cooper  
Mr. James S. Cowan  
Miss Zilpha Linkletter  
Ms. Marilyn MacDonald  
Mr. Peter Rans  
Ms. Heather Robertson  
Mr. L. Robbie Shaw  
Dr. C. B. Stewart  
Mr. F. B. Wickwire

Board Matters  
(continued)

*Joint Board/Senate Committee (continued)*

The membership of the Committee was ratified. The Committee has already held two meetings.

*Board Membership*

The officers of the Board have met, and have considered certain names to be submitted to government to fill existing vacancies, and the names will be brought forth for consideration of the Board at a future meeting.

*Student Relations and Residence Committee--Membership*

On the recommendation of the President, it was agreed that the following be invited to serve on this Committee:

Mrs. Peggy Weld  
Mr. David Ritcey  
Mr. Peter Rans  
Mr. Geoffrey Seymour  
Mr. Atul Sharma

*President of Alumni Association--Observer at Executive Meetings*

It was agreed that the President of the Alumni Association should be invited to be present as an observer at all Executive meetings, in the same way that the Chairman of Senate, the President of the Dalhousie Faculty Association and the President of the Student Union are observers.

*Student Representative on Board*

It was agreed that Mr. Geoffrey Seymour should fill the vacancy on the Board formerly occupied by Mr. Jay Doucet.

*Proposed Schedule of Meetings*

A proposed schedule of meetings had been circulated. This was tabled. The President recommended that the regular monthly meetings for at least the current year should be full Board meetings. Agreement was given to this suggestion. Changes in the proposed schedule may be offered at the next Board meeting.

*Representative of the Senate at Board Meetings*

Pending the report and possible proposal of the Joint Board/Senate Committee, it was agreed that the Chairman of Senate may name a delegate to attend meetings in his place, when he is unable to be present.

Report of the  
Joint Board/Senate  
Committee

Mr. F. B. Wickwire, Co-Chairman of this Committee, reported briefly. Two meetings have been held, at which there have been general discussions. Agreement has been obtained as to the issues. It is expected that at the next meeting the Committee will proceed to consider the decision making process, and, in general, renewal.

Academic Matters

*Radiation Oncology*

Dr. G. A. Klassen reported that a Department of Radiation Oncology is now in operation. He explained that this has to do primarily with the treatment of cancer. The work now done in this department was formerly within the province of the Department of Radiology.

M.P.H.E.C.  
Communications

A submission of the A.A.U. to the M.P.H.E.C. and a document giving the M.P.H.E.C.'s financial plan had previously been circulated. Dalhousie has expressed reservations to the Commission about certain aspects of a proposal by M.P.H.E.C. to vary programme weights for operating grant purposes. It is believed that the health programmes at Dalhousie are not adequately funded and a further submission, on programme funding for Medicine, is being prepared by the Dean of Medicine and the President.

Reports of  
Standing Committees

*Staff Relations Committee*

This report was presented by Mr. Brian Flemming, who drew attention to some appointments of special interest. One typographical error was noted. (This error is corrected in the copy in the official files.)

The President reported that Dr. G. A. Klassen has resigned as Vice-President (Academic and Research), and will be returning to full-time teaching and research on May 1. He expressed appreciation for the valuable work done by Dr. Klassen during the time he has occupied the office of Vice-President. The Senate declined at this time to appoint an Advisory Committee with respect to a replacement, contrary to normal practice. The President will make specific recommendations as to interim arrangements at a later meeting of the Board.

A new Director of Information and Public Relations will be appointed, Mr. D. Mann having resigned. Mr. Mann will continue as Editor of the University News and other publications, and will work with the new Director.

Mr. B. Irwin has left the University, and a new Director of Development will be appointed.

An agreement for early retirement has been completed with Dr. Henry James. The Dalhousie Faculty Association has expressed criticism about the separation agreement. It is the belief of the President that proper procedures were followed.

There was some discussion as to whether a labor negotiator should be appointed. The President expressed the opinion that Dr. Cameron is well qualified to negotiate with the Dalhousie Faculty Association, but agreed that pressure of other duties might make it difficult for him to perform this function in future.

Reports of  
Standing Committees  
(continued)

*Building and Grounds Committee*

Mr. R. Shaw reported that an agreement of sale has been signed with respect to the Hart-Butler property. The sale is conditional on rezoning of the land, concerning which no difficulty is anticipated. The result will be that some residence accommodation for students will be lost, at a date not yet determined. Efforts are being made to provide alternative accommodation. An effort will be made, also, to provide alternative parking places to replace those which will be lost.

With respect to the Forrest Building, Mr. Shaw reported that the demolition has been virtually completed, and there have been no major surprises. Detailed plans are now being drawn. He hopes that at the next Board meeting a request for authority to call tenders will be made.

*Investment Committee*

A report about the activities of this Committee, which had been prepared by the President, was circulated at the meeting, and a copy is attached as Appendix A.

*Finance and Budget Committee*

Miss Z. Linkletter reported that the financial situation of the University is very serious, and drastic action will be necessary. She proposed that the Hart-Butler property sale should be ratified by the Board, in view of the size of the transaction. A number of members abstained from voting on this question, on the grounds of possible self-interest. The transaction was ratified. Mr. Shaw commented on the deficit, and pointed out that the prospects of adequate operating grants are very poor. He agreed with Miss Linkletter that drastic action is required. Efforts are being made so that specific proposals may be brought to the next meeting.

Mr. Shaw reported that plans for a financial campaign are proceeding, these involving both a capital funds campaign and annual giving. It is expected that the campaign will be launched in 1984.

In answer to a question, he explained that the proceeds of sales are used to reduce the deficit. The only direct effect on the annual budget is the reduction in interest which results from decreasing the debt.

Staff Pension  
Trust--Auditors'  
Report

This report had been circulated.

1980-82 University  
Report

This report had been circulated. The President indicated that this will be widely circulated throughout the University community and beyond.

Reduced Workload  
Arrangements

Mr. M. Roughneen spoke on this matter, pointing out that the terms had been previously approved by the Board. The approval of the Department of National Revenue has now been obtained, and Board agreement is required to implement the arrangements. This was granted.

Halifax Student  
Residence Society--  
Director

It was agreed that Ms. Alison Edwards be named a Director of this Society.

President's  
Report

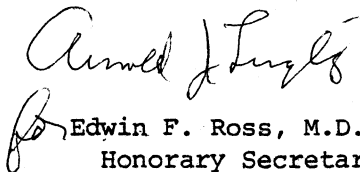
A written report was circulated at the meeting, and a copy is attached as Appendix B. The President elaborated on certain points.

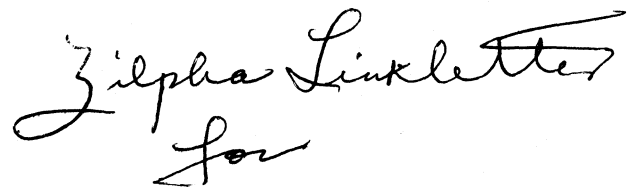
Symposium--  
Student Union

Mr. P. Rans announced that a Symposium on Higher Education will be held in the Green Room of the Student Union Building beginning at 9:00 a.m. on March 23. Various people will be invited to participate. There will be four workshops, on the topics (1) Restraint; (2) Employment and Unemployment; (3) Student Aid; (4) Future of Education. All members of the Board are invited to attend.

Adjournment

The meeting adjourned at 5:45 p.m.

  
Edwin F. Ross, M.D.,  
Honorary Secretary

  
A. Gordon Archibald, LL.D.,  
Chairman