

Item: Board of Governors Minutes, February 1980

Call Number: UA-1 27.5

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Mr Mann

MAR 11 1980

CONFIDENTIAL

Minutes of the meeting of the Board of Governors held on this date in the Board and Senate Room at 4:00 p.m.

Dalhousie University
Halifax, Nova Scotia
February 21, 1980

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| PRESENT: Dr. Donald McInnes,
Chairman | Mr. G.R.K. Lynch |
| Miss Zilpha Linkletter,
Vice-Chairman | Mrs. Ronald MacDonald |
| Dr. A. Gordon Archibald | Mr. Peter McDonough |
| Dr. J. McD. Corston | Mr. Stewart McInnes |
| Mr. James S. Cowan | Mrs. Ian M. MacKeigan |
| Dr. Donna Curry | Mr. Richard Matthews |
| Dr. G. Ritchie Douglas | Miss Aileen A. Meagher |
| Mr. John W. Graham | Sister Patricia Mullins |
| His Honour,
Judge Nathan Green | Mrs. Douglas K. Murray |
| Mrs. Peter G. Green | Dr. Arthur A. Parsons |
| Mr. Joel Jacobson | Dr. R.C.D. Stewart, MLA |
| | Mr. Andras Vamos-Goldman |
| | Dr. Edwin F. Ross,
Honorary Secretary |

Also in attendance were Vice-President W.A. MacKay, Dr. Susan Sherwin, President of the Dalhousie Faculty Association, and Mr. Derek Mann, Director of Information.

The minutes of the meeting of December 13, 1979, and the special meeting of January 8, 1980, were approved as circulated.

Committee to Consider Organization of Board and its Committees

In the absence of the President, Vice-President MacKay reported for a committee of Officers of the Board and Messrs. Brown and Cowan who had met as the result of a decision at the meeting of the Executive Committee in January to review the organization of the Board and its committees.

Before making this report, Dr. MacKay used the opportunity to thank the Board for the confidence they had indicated in him by asking him to serve as President. It was an honour for him and he recognized the responsibility of that office in "this great University". He was hopeful, he said, that he could make a contribution to Dalhousie and "move the University forward".

Professor MacKay added that it would not be easy replacing Dr. Hicks, "a great Dalhousian" whose contribution to the growth and development of the University from "a small college by the sea" to one of the great universities in Canada, could never be matched.

The President-elect mentioned several ideas he had for the future. These concerned increased co-operation with other universities in the area, the fostering of a sense of community in the University and continuing concern for relationships with the wider community.

(Later in the meeting, after the Vice-President had completed his report, the Chairman congratulated Dr. MacKay on his appointment as President and assured him of the confidence of the Board of Governors.)

The members of the Board had in their hands five pages of suggestions concerning committees of the Board prepared by Professor MacKay which he had presented to the Chairman and the President a week earlier and which he said might be useful if the Governors were interested in "being exposed to parts of the University and in developing a sense of community which included them".

After he had briefly explained the proposed new committee structure, Dr. MacKay invited comments to him or to the President.

On motion (McDonough/Mrs. Douglas Murray) it was agreed that the Committee of the Officers of the Board, Messrs. Brown and Cowan, and the President of the Student Union, should recommend names for the committees and propose a new Chairman for the Board to replace Mr. McInnes, due to retire in the spring, it being understood that the Board could add names when that report was made.

It was also agreed that Mr. Struan Robertson should join the Finance and Investment Committee, that Mr. Reuben Cohen should succeed the late Mr. Charles MacCulloch as Chairman of that Committee, and that Mr. Stewart McInnes should replace Mr. Robertson as Chairman of the Dalhousie Fund Council.

Staff Matters

Changes in staff appointments as per the attached lists were presented by Vice-President MacKay and were approved with the following changes:

Grant, George - Professor, with the appointment funded for up to four years from the Killam Residue Fund.

Pike, Marilyn A. - Special lecturer for a further period of up to two years, effective May 1, 1980.

Richards, Patricia D. - Lecturer for a further period of up to two years, effective July 1, 1980.

The appointment of Dr. Donald Betts of the University of Alberta as Dean of the Faculty of Arts and Science for a period of five years to succeed Dr. James Gray was noted. In response to a question about the salary recorded for Dr. Betts, Dr. MacKay said that it was less than he would receive as a full professor at Alberta.

Investment
Changes

Investment changes as per the attached list were approved.

Board of
Management
for DALPLEX

Mr. Matthews said that he would like to see a Board of Management established for the new Physical Education, Recreation and Athletic Centre (DALPLEX). He gave as an example of a successful Board of Management now operating in the University that for the Student Union Building, on which Board Administration, Alumni and Student Union were represented. Professor MacKay described the usefulness to the Arts Centre of the Cultural Activities Committee and its sub-committees on which Board members have worked.

After a brief discussion, it was agreed to accept the offer of the Vice-President to work with Mr. Matthews on a specific proposal to be presented to the Board at a future meeting.

New
Programmes

Two new programmes recommended by Senate were approved to forward to the Maritime Provinces Higher Education Commission for approval of financing.

- (a) Department of Radiation Oncology
- (b) Ph.D. in Clinical Psychology

Dr. MacKay reported that the MPHEC has approved the programme for a Bachelor of Science in Marine Biology forwarded to them after the Board meeting of September 28, 1979.

Collective
Bargaining

The University has five bargaining units which include most, but not all, of its employees. The Board had approved a Collective Agreement with the Dalhousie Faculty Association in the fall of 1979 covering non-clinical academic staff above the ranks of Instructor and Demonstrator. Dr. MacKay now reported on progress in collective bargaining with the other four groups:

- (a) Instructors and Demonstrators: The Governors had received copies of an exchange of correspondence between Dr. Susan Sherwin, President of the Dalhousie Faculty Association, and the Vice-President concerning alleged slow progress in the negotiations. Professor MacKay said he thought that now "reasonable progress" was being made and that he hoped there would be recommendations on a proposed agreement for the Board at its next meeting.

- (b) Dalhousie Staff Association: These negotiations have still a way to go. A conciliator is now working to achieve agreement on a number of difficult matters.
- (c) Canadian Union of Public Employees (CUPE) | Negotiations about to
- (d) International Union of Operating Engineers (IUOE) | begin

Senate -
New Constitution

The matter of the Board's attitude to the new Constitution of the Senate was discussed. Vice-President MacKay explained that the Senate had passed the new Constitution, but there had not been sufficient votes to achieve a change of composition which also had been recommended by its committee.

With committees on academic, physical and financial planning in the new organization of Senate, there was concern on the part of some Governors that there might be encroachment on some of the powers assigned to the Board by Statute. It was thought unwise to pass a motion of approval and, therefore, the Board agreed on motion (Stewart/MacDonald) that a resolution prepared by Dr. Hicks and read by Vice-President MacKay should be incorporated in the minutes with any minor changes that might be suggested. This could then be approved with the minutes at the next meeting.

Resolution: The members of the Dalhousie Board of Governors have noted the new Senate Constitution. The Board hopes that this will operate to the satisfaction of the Senate and in the best interests of the University.

The Board of Governors will always be interested in, and take into careful consideration, the recommendations of the Senate in relation to the academic programmes of the University, including the financial implications thereof. However, the members of the Board affirm that they are in no way willing to abrogate their responsibilities, established by provincial statute, as trustees of the University and its property, including their responsibility for the budget and financial management of the University.

Chairmanship
of Senate

Dr. MacKay explained that the President would not continue ex officio as the Chairman of Senate under the new Constitution. For various reasons he had advised the Committee on Committees of the Senate that he would not agree to permit his name to be put forward as Chairman of Senate. Professor MacKay said that in his view he would be in a better position not being Chairman of Senate to deal with possible differences between the Senate and the Board or the Senate and the Union (D.F.A.).

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On the other hand, the Vice-President said that he was planning to propose to Senate that by virtue of his office the President be an officer of the Senate and a member of all its committees, a position similar to that of the President in relation to the Board of Governors.

Expansion
by N.S.T.C.

Professor MacKay explained that the Nova Scotia Technical College had plans for expansion of its programmes in engineering, computer science and research. In engineering, the proposal is to take over almost all engineering education, except for the theoretical background in mathematics, physics, etc. from the other Nova Scotia universities. Dalhousie would be affected least because it already has substantial teaching in its engineering programme by faculty of N.S.T.C.

In computer science, N.S.T.C. is proposing to take students directly from high school into the programme. As Dalhousie and Mount St. Vincent are also developing computer science, the MPHEC has asked Dalhousie to convene meetings of the three institutions to consider means of co-operating in this field of study.

The meeting adjourned at 5:30 p.m.

Edwin F. Ross, M.D.
Honorary Secretary