

Item: Board of Governors Minutes, December 1980

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CONFIDENTIAL

Minutes of a Meeting of the Executive Committee of the Board of Governors held on this date in the Board and Senate Room at 4 p.m.

Dalhousie University
Halifax, Nova Scotia
December 11, 1980

PRESENT:

Miss Zilpha Linkletter,
Vice-Chairman
Dr. W. Andrew MacKay
Mr. W. Struan Robertson,
Honorary Treasurer
Mr. G.E.C. Brown
Dr. J. McD. Corston
Mr. James S. Cowan

Mr. John W. Graham
His Honour,
Judge Nathan Green
Mrs. Lorraine Green
Mr. Gordon Owen
Mr. Donald C.R. Sobey
Dr. Edwin F. Ross,
Honorary Secretary

Also present were Mr. L.R. Shaw (Vice-President, Administration and Finance), Dr. D.M. Cameron (Executive Director, Policy and Planning), Dr. A.M. Sinclair (Chairman, Dalhousie Senate), Dr. Edgar Friedenbergl (President, Dalhousie Faculty Association) and Mr. Derek Mann (Director of Information).

Miss Linkletter took the chair expressing regret at the illness of Dr. Archibald which prevented him from being present.

Minutes

The minutes of a meeting of the Executive Committee of the Board held on October 23, 1980 were approved as circulated.

Committees of the Board

The President had circulated to the members at the beginning of the meeting a brief memorandum titled "Board Committees" to which was attached a chart showing proposed membership on Standing Committees of the Board of Governors and the *Ad Hoc* DALPLEX Advisory Committee, together with lists, by Committee, of those who are proposed as members for the Standing Committees. Copies of Dr. MacKay's memorandum and attachments will accompany copies of these minutes to those who were not present at the Executive Committee meeting.

The President drew attention to the following changes in committees and titles:

- (a) The Budget Committee would be changed to the Finance and Budget Committee.
- (b) There would be a Staff Relations Committee "to consider the collective bargaining process and authority for negotiating teams, collective agreements, staff policies for non-union staff, and staff appointments". Judge Nathan Green would be the Chairperson for this Committee.
- (c) The Residence Committee would become the Student Relations and Residence Committee "to consider matters of concern to students and matters of residence policy and operations, including policy on residence charges". Dr. Corston would continue as Chairperson of this Committee.

- (d) There would be a new Committee on Relations with Other Institutions "to consider matters of interest in relations with other institutions, including measures for cooperation with other universities and teaching hospitals". Mr. John W. Graham would be the Chairperson of this Committee.

Dr. MacKay explained that the DALPLEX Advisory Committee of which Mr. F.B. Wickwire is the Chairperson is not listed with the Standing Committees because it is an *Ad Hoc* Committee.

As he had not had an opportunity to discuss this proposal on Board Committees with Officers of the Board, the President obtained the approval of the Executive for the Officers of the Board to finalize the nomination of members for Committees which would then be circulated with the minutes of the Executive Committee meeting. It was anticipated that there might be a few changes in the final lists.

Visits by
Members to
Departments and
Faculties

Dr. MacKay had earlier mentioned his hope that visits by members of the Board to the departments and faculties of the University might be arranged and he said now that he hoped they would express any interests they might have to him so that a programme of visits could be settled at the February meeting.

Change in Alumni
Representation

The Governors approved the replacement of Miss Mary Dingee as Alumni Women's Division representative on the Board by Dr. Lorraine Laurence, Miss Dingee having resigned as President of the Women's Division.

Staff Matters

Changes in appointments as per the list distributed to the Governors were presented by the President and were approved with the correction of the date of reappointment (on page five) of Marjorie C. Dickie from July 1, 1981 to July 1, 1980.

Investment Changes

Investment changes as distributed to the members, were approved.

Mr. Robertson, a member of the Investment Committee, in response to inquiries, indicated that the Committee were quite aware of the problem of balancing the portfolios between equity ((stocks) and debt (bonds). At present the debt portion is between 30 and 40 per cent.

Building and
Grounds

Mr. Brown reported for his Committee that the public hearing on the new rink held on December 3, at which the President and Vice-President Shaw spoke, went very well. It was hoped that the final approval to the construction would be given by City Council, he said. (Note: Approval by City Council was given December 11, 1980.)

With regard to the Dental Building, Mr. Brown said that he expected it would be finished by the end of the year with an overrun in cost of \$119,000 approximately.

The former Nova Scotia College of Art and Design building had four of its floors nearly completed for the School of Business Administration. Work on the Public Archives (for the Department of Chemistry) and the Forrest Building (for the School of Physiotherapy) was awaiting provision of funds.

Work was about to start on the President's residence.

In response to a question, Mr. Brown said that the delay in work on the Forrest Building had been caused by a necessary review of use of the building and the absence of assurance on funding by government.

Staff Benefits
Committee

Mrs. Green reported that the new Employee Benefits Committee, on which the Board's Staff Benefits Committee is represented, is meeting regularly and she hoped to be able to report on its work at the next meeting of the Board.

Finance and
Budget Committee

This Committee has been meeting frequently and will continue to meet until the 1980-81 budget is settled by the completion of negotiations with the D.F.A., Miss Linkletter reported.

Student Relations
and Residence

The Women's Division of the Alumni had again expressed their concern with the open hours for visiting at Shirreff Hall. Dr. Corston reported that his Committee will review the regulations and their effects, with Miss Irvine, the Dean, and will report at the next meeting of the full Board.

Relations with
Other Institu-
tions

The Governors approved continuing for another year arrangements with Mount Saint Vincent University. Dr. MacKay said that there were regular meetings with Mount Saint Vincent and Saint Mary's about future cooperation, hoping that eventually there might be cooperation between academic departments.

Mrs. Green suggested that those members of the Board who were representing Dalhousie on the Board of Mount Saint Vincent University should be added to the new Committee on Relations with Other Institutions. It was agreed that this should be done.

Correspondence

Dr. Lorraine Laurence, the new President of the Women's Division of the Dalhousie Alumni Association, had written to the President and to the Chairman to convey a motion of the Executive of the Women's Division expressing concern that activities of certain groups adversely affects the reputation of the University.

Staff Relations

(a) The Executive ratified an agreement which had been signed during the week with the International Union of Operating Engineers (IUOE). It was reported that the agreement had been reached with the assistance of a mediator and after long and difficult negotiating.

The President said over the next two years, the agreement would cost the University slightly over \$200,000, but for the year 1980-81 the cost was within the approved deficit limit.

- (b) Dalhousie Faculty Association - Dr. MacKay said that the negotiations with the Dalhousie Faculty Association had not been particularly easy or pleasant of late but there was some hope that an agreement might be reached shortly.

Maritime Provinces
Higher Education
Commission

Dr. MacKay reported that members of the Administration had met with the MPHEC on the morning of Tuesday, December 9, and that it had been a "reasonably good" meeting at which the role and goals of the University had been discussed, this being the purpose of the Commission's meetings at Dalhousie and at other Maritime universities recently.

The President said that they had attempted to explain to the MPHEC the problems the University experienced in mounting new programmes. He cited as an example the proposed Ph.D. in Clinical Psychology which the Commission had requested Dalhousie to bring forward. When the Association of Atlantic Universities/MPHEC Academic Advisory Committee had recommended approval of the programme to the MPHEC, it had recommended that it be funded from the normal operating grant without making any allowances for the increased cost to the University of such a programme.

Christmas Party

Dr. MacKay said that he was inviting all members of the University community to come to the Arts Centre for a bowl of chowder at noon on December 24. He said that he would be pleased if any of the Governors were able to come too.

The meeting adjourned at 5:05 p.m.

Edwin F. Ross, M.D.
Honorary Secretary